

Champaign County Forest Preserve District



2022 Management Plan and Budget

Approved – December 16, 2021

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Champaign County Forest Preserve District
Mahomet, Illinois

Principal Officials
January 1, 2022

BOARD OF COMMISSIONERS

William G. Goodman, President

Andrew Kerins, Secretary

Scott Hays, Vice President

Bobbie Herakovich, Treasurer

Sarah Livesay, Assistant Secretary / Treasurer



Management Team

Lorrie Pearson, Executive Director

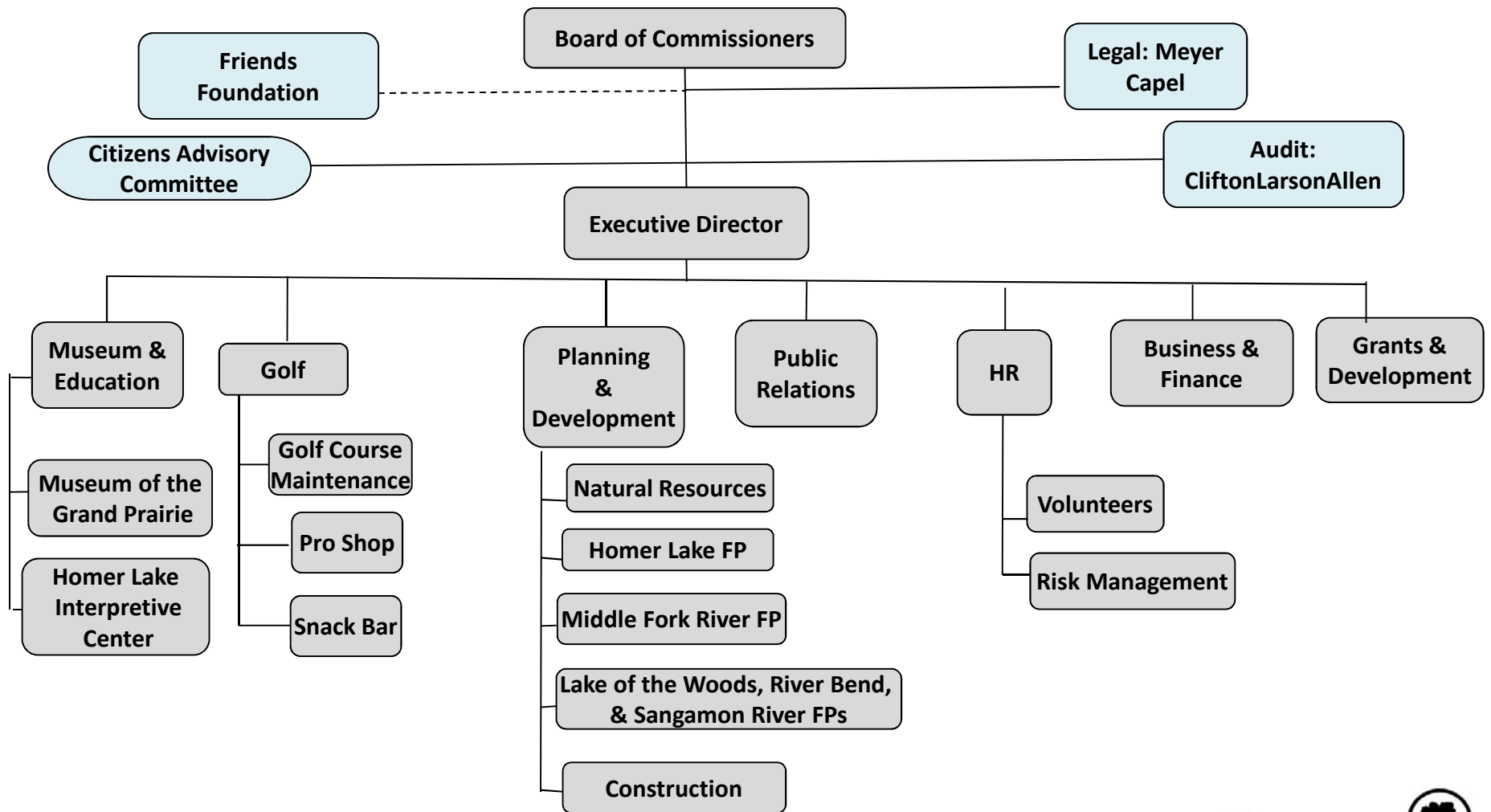
Michael Daab, Deputy Director for Planning and Development

John Baker, Business and Finance Director

Blair Balbach, Assistant Business and Finance Director

Lisa Sprinkle, Marketing Manager

Dara Edgington, Human Resources Manager



January 1, 2022

Honorable Commissioners and Residents of Champaign County,

The Champaign County Forest Preserve District staff is pleased to present this 2022 Management Plan and Budget for your review. Organized in 1935 by public referendum the Champaign County Forest Preserve District began operation in 1948 with 260 acres surrounding a small lake near Mahomet, Illinois. The District is a special district unit of local government and exists as authorized by the State of Illinois Downstate Forest Preserve District statute.



Presently the District owns and operates 4,028 acres of prairies, forests, savannas and wetlands. Seven preserves are located across Champaign County with no county resident further than thirty minutes from one of the preserves.

This management plan and budget outlines District operational and capital project priorities for the 2022 fiscal (calendar) year. The Champaign County Forest Preserve District 2020-2024 strategic plan guides the agency's work and budget.

Vision: Protecting Nature Creating Connections.

Mission: Protect Champaign County's natural and cultural resources and inspire people to care for, enjoy, and explore their natural world.

Since its inception in 1948 the Forest Preserve District has provided for the residents and visitors to Champaign County through: 1) the conservation of the county's natural and cultural resources, 2) educational opportunities designed to increase the community's knowledge and appreciation of these resources, and 3) recreational opportunities consistent with conserving the natural qualities of the District's resources.

Over the years, the District's mission has provided exceptional experiences in nature for Champaign County's residents and visitors. Seven preserves – Heron View, Homer Lake, Lake of the Woods, Middle Fork River, River Bend, Sangamon and the Kickapoo Rail Trail – belong to the residents of Champaign County. The strategic plan offers a broad framework for the protection of these green spaces, and the natural and cultural resources located within them, for present and future generations. This budget document outlines District plans and resource allocations to carry out its mission, and to meet its Strategic Plan goals and objectives. In this 2022 Management Plan and Budget, strategic objectives are described with each program area.

2021 Retrospect & Highlights – Major 2021 District capital accomplishments include opening the Heron View Forest Preserve with trails and parking; completing the Lake of the Woods Peninsula Project that added new shelters, replaced a failing boathouse and provided lake and boating access to persons with disabilities; creating canoe and kayak Sangamon River access at Lake of the Woods; constructing rest stations and other amenities on the Kickapoo Rail Trail; and adding the Museum of the Grand Prairie's Rankin Collections Center for the District's large artifact collection. For District operations, the Compensation Committee completed a compensation study of all District positions, and the Diversity, Equity and Inclusion (DEI) Committee hosted training sessions for District employees and worked with supervisors to begin building DEI initiatives within the District budget.

In the past eighteen months, the District's recovery from COVID-19 was broad and swift. Property tax revenues, augmented by the successful November 2020 referendum, provided for many deferred capital projects while amply supporting District operations. Visitation at the forest preserves continues to be strong, as are most user fee revenues. Golf course revenues reached record levels in 2020 and golf rounds and revenues in 2021 have continued to be robust. Camping and pavilion rentals have also been strong, with total camping revenues exceeding six figures for the first time. The primary lasting consequences of COVID-19 upon the District are hiring challenges that resulted in several un- or under-filled seasonal and part-time positions and seriously reduced attendance at education programs and District events. Education staff have, however, innovated by adding many online programs, self-guided tours, and take home kits for District patrons.

The Planning and Construction Departments enjoyed the challenge of addressing many long-delayed projects that became possible with the new tax dollars produced by the November 2020 referendum. Among these "referenda" projects completed or initiated in 2021 are:

- Willow Pond Restoration
- Reroofing Elks Lake, Izaak Walton, and Walnut Hills Pavilions
- Sealcoating the River Bend road and parking system
- Resurfacing the River Bend and Stidham Woods trails
- Replacing failing heating, ventilation and air conditioning systems at the Middle Fork Activity Center and Elks Lake Pavilion
- Replacing failing windows and bunkers at the Pro Shop and Golf Course respectively
- Demolishing the deteriorating Swiss Valley Shelter
- Upgrading lighting throughout Lake of the Woods facilities with cost-efficient LED bulbs
- Replacing split rail fencing throughout Lake of the Woods
- Replacing Middle Fork shower house doors, sinks and faucets
- Replacing entrance signage at Lake of the Woods and River Bend preserves
- Removing dead and hazardous trees throughout District preserves

2022 Changes and Future Outlook

The 2022 budget builds on the program budgeting model introduced in the prior year's budget. Program areas are further refined and added are specific program actions designed to achieve Strategic Plan outcomes. Also new this year: tax revenues and administrative support services are provided for each program area. A stronger commitment to diversity, equity, and inclusion (DEI) is represented by a new Fellowship program created to provide meaningful experience in the parks, recreation, and conservation field to an individual from a group historically underrepresented in the field and an increase in funding to \$20,000 to support DEI initiatives throughout our programs and preserves.

The 2022 budget continues to focus spending on the capital program to fulfill the promises made during the referendum campaign, accounting for 45% of the District's overall \$9.36M budget. Significant progress on the list of backlogged projects is planned for 2022, including completion of the Willow Pond restoration and continued design work for a replacement to the Interpretive Center.

With help from grants and the Forest Preserve Friends Foundation, the next phase of the Kickapoo Rail Trail and the acquisition of land preserving sensitive habitat in the Salt Fork watershed become a reality in 2022. The Foundation will also contribute generously to the new roof needed for the Covered Bridge. Several other grants are pending that would help advance other projects, such as the installation of Dark Sky-supportive amenities at Middle Fork River Forest Preserve, improvements at Homer Lake's north boat ramp, repairs to the Lake of the Woods dam and spillway and providing an ADA-compliant trail for the Storywalk at Lake of the Woods.

This year will also bring us more information about the community vision for the Forest Preserve District through our work developing a comprehensive plan. That plan and its strategies will shape our work, and our budgets, for years to come.

Acknowledgements This Management Plan and Budget was prepared by the Business and Finance Section, with particular thanks owed to Business and Finance Director John Baker, Assistant Finance Director Blair Balbach, and to department heads and executive management employees responsible for their department, section and committee budgets.

Respectfully submitted, Lorrie Pearson, Executive Director

2022 Budget Overview

The 2022 budget anticipates \$9,757,926 million in revenues and expenses. Operational and capital financials break down as follows:

	Revenues	Expenses	Transfers
CCFPD Operations	\$ 7,224,759	\$ 5,886,576	\$ 1,633,349
Capital Program	\$ 2,533,167	\$ 3,871,364	(\$ 1,633,349)
Totals	\$ 9,757,933	\$ 9,757,933	-

In 2020, Champaign County voters approved a referendum to increase District funding to address improving and repairing aging facilities. Given this opportunity, rehabilitating, improving, and maintaining facilities is a top 2022 priority. Resource sustainability is a closely related priority, a key factor in all project considerations and for operations purchasing as well.

COVID-19 impacted the District in that the community increasingly sought wide open spaces for safe recreation and relaxation. Visitation at the forest preserves reached record levels in 2020. Strong visitation continued in 2021. Building upon this interest, the District seeks to ensure that all residents of Champaign County have access and enjoy our forest preserves and that our District stakeholders and employees increasingly reflect the diversity of our community.

2022 Goals

- Maintain our existing infrastructure and improve facilities to meet community needs.
- Nurture a welcoming environment by embracing diversity, equity, and inclusion; values which will guide our decisions, policies, and practices.
- Continue to be a sustainable, ethical organization that lives within our financial means and be good stewards of the community's trust.

Program Budgeting

In 2021 the District implemented program budgeting to measure its financial activities in seven program areas: Camping, Capital, Education, Facility Rentals, Foundation, Golf and Site Operations. All revenues and expenses are attributed to one of these programs. Direct costs were identified and assigned weekly by District accounts payable and payroll systems. Administrative support costs were assigned quarterly for headquarters, marketing, planning and construction activities supporting these programs. Staff provided quarterly program area reports to the Board of Commissioners.

For 2022 the District will expand its program budgeting areas to add the Botanical Garden and Natural Resources and separate the Education program area into Cultural and Environmental programs. The Museum of the Grand Prairie holds primary responsibility for cultural education while the Homer Lake Interpretive Center is largely responsible for environmental education. The ten program areas are summarized below and described in further detail in the Program Area section.

2022 Program Budget Allocations				
Program	Expense	Revenue	Tax Support	Pct Tax
Botanical Garden	\$391,052	\$7,600	\$383,452	98%
Capital Projects	\$4,237,008	\$2,460,867	\$1,776,141	42%
Camping	\$179,781	\$91,825	\$87,956	49%
Cultural Education	\$615,081	\$9,600	\$605,481	98%
Environmental Education	\$453,477	\$21,545	\$431,932	95%
Facility Rental	\$304,476	\$116,025	\$188,451	62%
Foundation	\$250,086	\$34,903	\$215,183	86%
Golf	\$1,030,931	\$897,064	\$133,867	13%
Natural Resources	\$508,135	\$55,500	\$452,635	89%
Site Operations	\$1,410,053	\$1,400	\$1,408,653	100%
Totals	\$9,380,080	\$3,696,329	\$5,683,751	61%

District Fund Budgeting

As a local government agency, the Champaign County Forest Preserve District budgets for eleven separate funds, as authorized by Illinois statute. All funds are accounted and audited according to the generally accepted auditing principles issued by the Government Accounting Standards Board. The District is subject to the Property Tax Extension Limitation Law, known as “tax caps”, which limits the amount of property taxes received annually.

While certain funds receive user fees, grants or donations, property taxes are the District's primary revenue source. Eight funds provide for District operations, two for capital projects and acquisitions, and one for debt service. A description of these funds follows.

Funds that Receive Property Taxes

- The Corporate General Fund is the primary operating fund of the District. It is used to account for all activities except those legally or administratively required to be accounted for in other funds. Most District operations are supported by the General Fund.
- The Improvements and Development Fund provides for constructing, restoring, reconditioning, reconstructing, and acquiring improvements, and the development of District prairies, forests and lands. District operations involved in maintaining landscapes or planning and constructing capital projects are transacted from this fund.
- The Liability and Compensation Insurance Fund pays District liability insurance premiums and for the administrative and risk management services needed to secure and implement these insurance coverages.
- The Illinois Municipal Retirement Fund provides for District contributions to its employees’ retirement plan.
- The Public Accounts Audit Fund pays expenses of the state-mandated independent annual audit of the District’s financial statements and for the District’s financial accounting system.
- The Social Security Fund may be used only to pay the Social Security Administration the employer contributions for the District’s employees.
- The Debt Service Fund accounts for the repayment of the District’s general obligation bond issues where repayment is financed by an annual property tax levy.

Funds That Do Not Receive Property Taxes

Four District funds do not receive property taxes, Two are proprietary and two are capital funds. Proprietary funds are those governmental funds most like private sector funds, receiving most or all of their income from fees and charges.

- The Golf Fund accounts for all Lake of the Woods Golf Course operations. The Golf Fund is a proprietary fund.
- The Museum General Store Fund is a proprietary fund accounting for Museum's Gift shop's purchases and sales.
- The Capital Projects Fund accounts for the District's capital projects and capital. In addition to considerable financial transfers from other funds, this account receives substantial grants and donations to support District capital endeavors.
- The Land Acquisition Fund provides for District land acquisition and related costs. Similar to the Capital Projects Fund, grants, donations, and interfund transfers provide the needed revenues for this fund.

Basis of Budgeting - Program Areas

This Management Plan and Budget uses the cash basis of budgeting. In addition to the funds and program areas described above, the District also budgets by department (Appendix C) for historical trends and effective budget control. Much of the program area financials are easily identified within the departmental budgets. The District's chart of accounts is flexible enough to record direct financial transactions by both department and program. Administrative support costs for each program are identified or estimated regularly so that total financials for a given period are fully distributed across the ten program areas. See Administrative Support Service on page 17 for more information on this portion of program area costs.

For more background on the District's funds refer to Appendix B.

The **All Funds Summary** on the following page outlines expected starting and ending balances, property tax and other revenues, as well as expenditures and planned transfers. Projected 2022 year end balances are all sufficient to maintain a three-month minimum reserve in each operating fund.

Charts following the All Funds Summary depict expected revenues and expenses for the operating and capital budgets.

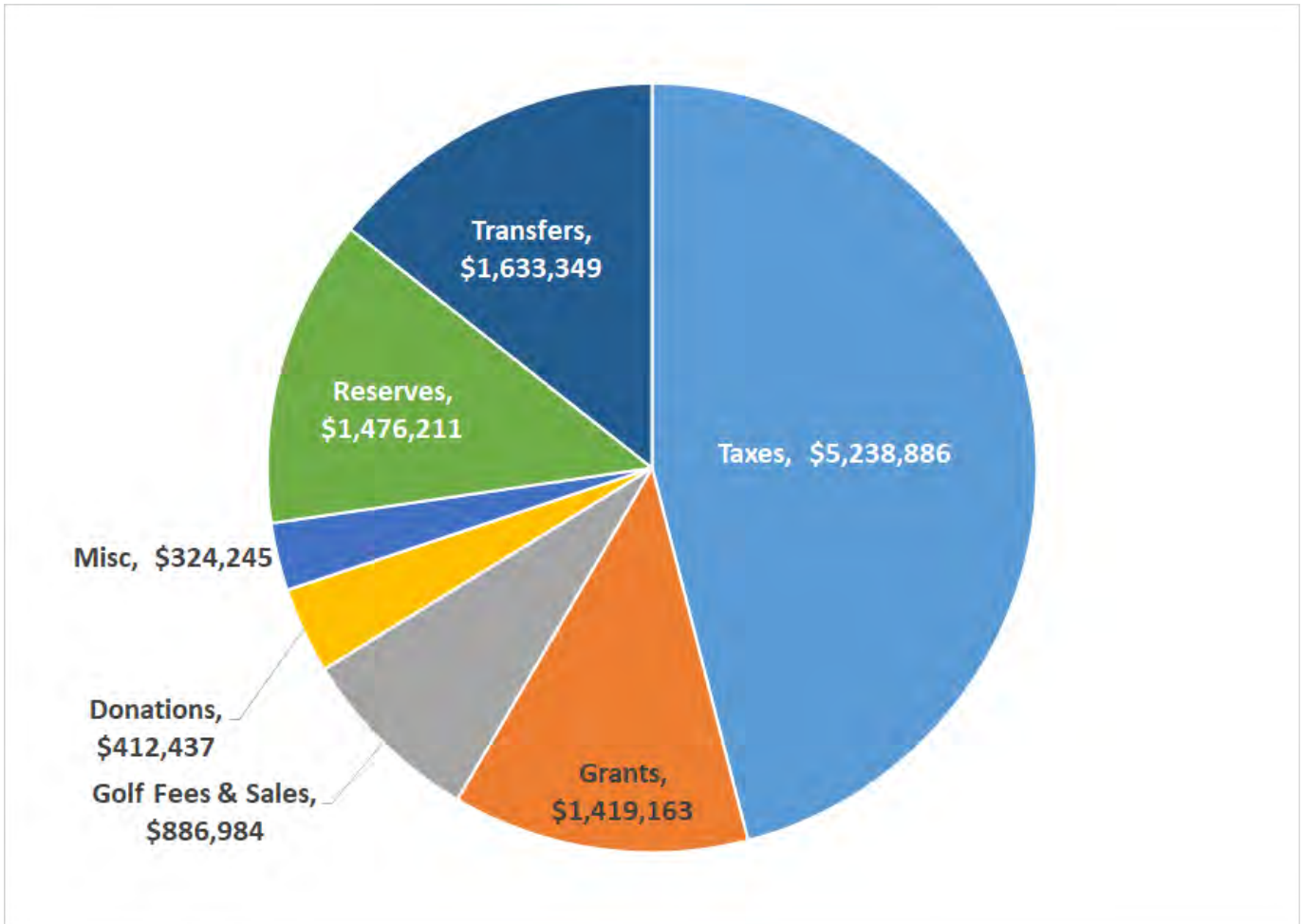
CHAMPAIGN COUNTY FOREST PRESERVE DISTRICT
SUMMARY OF ALL FUNDS -- FISCAL YEAR 2022

	PROJECTED BALANCE 12/31/2021	PROPERTY TAXES FY 2022	Other REVENUE FY 2022	EXPENDITURES FY 2022	Reserve Impact	2022 TRANSFERS INTO OUT OF		PROJECTED BALANCE 12/31/2022
CORPORATE FUND	\$ 2,794,365	\$ 2,786,566	\$ 502,175	\$ 3,156,136	\$ 890,520	\$ 251,358	\$ 1,274,491	\$ 1,903,837
CONSTRUCTION FUND	\$ 563,066	\$ 1,162,569	\$ 83,225	\$ 1,116,439	\$ (21,857)	\$ -	\$ 107,500	\$ 584,921
INSURANCE FUND	\$ 263,311	\$ 280,423	\$ 110,200	\$ 354,433	\$ (36,190)	\$ -	\$ -	\$ 299,501
IMRF (RETIREMENT FUND)	\$ 207,001	\$ 208,992	\$ 17,215	\$ 188,015	\$ (38,193)	\$ -	\$ -	\$ 245,193
AUDIT FUND	\$ 45,255	\$ 41,218	\$ 125	\$ 30,372	\$ (10,971)	\$ -	\$ -	\$ 56,226
SOCIAL SECURITY FUND	\$ 103,961	\$ 246,147	\$ 150	\$ 233,651	\$ (12,646)	\$ -	\$ -	\$ 116,607
GOLF COURSE FUND	\$ 34,171	\$ -	\$ 886,984	\$ 886,984	\$ -	\$ -	\$ -	\$ 34,171
GENERAL STORE FUND	\$ 17,354	\$ -	\$ 8,250	\$ 8,250	\$ -	\$ -	\$ -	\$ 17,354
Operating Budget Subtotal	\$ 4,028,484	\$ 4,725,915	\$ 1,608,324	\$ 5,974,280	\$ 770,663	\$ 251,358	\$ 1,381,991	\$ 3,257,810
DEBT SERVICE (BOND) FUND	\$ 3,000	\$ 253,113	\$ 100	\$ 4,855	\$ 3,000	\$ -	\$ 251,358	\$ -
CAPITAL PROJECTS FUND	\$ -	\$ -	\$ 884,552	\$ 2,426,735	\$ (296,201)	\$ 1,245,982	\$ -	\$ -
LAND ACQUISITION FUND	\$ 162,600	\$ -	\$ 677,550	\$ 974,210	\$ 160,651	\$ 136,009	\$ -	\$ 1,949
Capital Budget Subtotal	\$ 165,600	\$ 253,113	\$ 1,562,202	\$ 3,405,800	\$ (132,550)	\$ 1,381,991	\$ 251,358	\$ 1,949
ALL FUNDS	\$ 4,194,084	\$ 4,979,028	\$ 3,170,526	\$ 9,380,080	\$ 934,325	\$ 1,633,349	\$ 1,633,349	\$ 3,259,759

2022 Revenues and Trends

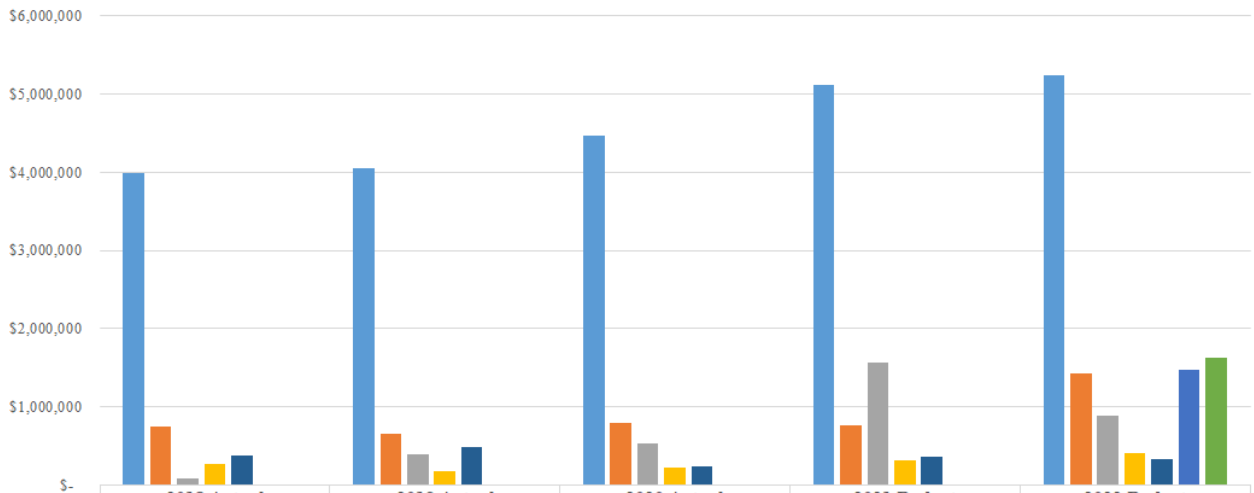
As the Champaign County population and municipal developments continue to grow, the Forest Preserve revenues also increase, particularly tax revenues. The chart below illustrates that taxes will make up the largest share of planned District revenues, approximating 60% of total 2022 revenue. Grants and donations make up 21% of the planned budget. Golf and other user fees and sales are 13% of anticipated revenues.

Champaign County Forest Preserve 2022 Revenues



For 2022 the Champaign County Forest Preserve District will be less dependent on property taxes than usual. In most years total taxes paid to the District comprise 70% of annual revenues. Large increases in grant funding for projects and land acquisition will quadruple the grants share of 2022 budget funding from the usual 6% average percentage of District revenues in recent years. While expecting healthy increases, user fees for golf, camping, and pavilion rentals, will be a lesser percentage of 2022 revenues because of the sizable increase in grants and donations.

2018-2022 Revenue Trends



	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
■ Taxes	\$3,994,122	\$4,049,580	\$4,463,628	\$5,119,649	\$5,238,886
■ Golf Fees & Sales	\$748,655	\$647,204	\$799,855	\$755,700	\$1,419,163
■ Grant	\$74,007	\$397,129	\$534,557	\$1,560,264	\$886,984
■ Donations	\$269,396	\$174,794	\$223,737	\$308,776	\$412,437
■ Misc	\$368,274	\$479,850	\$238,233	\$356,747	\$324,245
■ Reserves	\$-	\$-	\$-	\$-	\$1,476,211
■ Transfers	\$-	\$-	\$-	\$-	\$1,633,349

Taxes - The equalized assessed valuation (EAV) for taxable property located within the Champaign County Forest Preserve District jurisdiction is estimated at \$4.6 billion for 2021 taxes to be paid in 2022. The District’s limiting rate is expected to be .10007 which would generate approximately \$4.9 million in corporate, debt service and special purpose property taxes..

In addition to 2022 tax collections this budget proposes the use of \$934,325 in accumulated prior year taxes for the purchase of District bonds and support of 2022 capital projects and land acquisition . These prior year taxes accumulate as reserves in the Corporate and Construction funds and are evaluated annually and allocated annually to address District capital needs.

Lastly, for 2022 the District expects \$242,000 in personal property replacement taxes (PPRT) to support District operations and employee pensions. In 1977 the Illinois legislature ended the District's ability to levy a corporate tax replacing it with PPRT. For the past forty-five years the District has received PPRT. The 2022 total budgeted tax revenue is \$5,238,886.

Grants and Donations –In 2021 the District received two major 2021 grant awards, the Illinois Department of Transportation (ITEP) grant for the Kickapoo Rail Trail Ogden portion and an Illinois Clean Energy Community Foundation (ICECF) Land Acquisition grant for the purchase and restoration of acreage in the Salt Fork River watershed. The \$1,228,320 ITEP grant is funding construction of a 1.5 mile section of the KRT running from just west of Ogden to the Champaign-Vermilion County line. The construction for this project is estimated for late summer or fall of 2022. The \$647,525 ICECF grant is for the purchase and first year of restoration of land in the Salt Fork River watershed. The acreage under consideration will expand the area managed by the Homer Lake Forest Preserve. Exact price and boundaries are being negotiated, but the acquisition is anticipated in 2022.

Two smaller grants awarded by the Illinois Clean Energy Community Foundation to the Forest Preserve Friends Foundation will support District habitat restoration. The first grant, a triple match grant with \$7,000 raised by the Foundation, generated \$21,000 in grant funds to support restoration work along the Kickapoo Rail Trail. This restoration work began in 2021 and will extend into 2022. The second grant, to plant and maintain two pollinator meadows in the Lake of the Woods Forest Preserve, provides for creating this habitat in 2022.

Three significant grant applications are pending with the state of Illinois. The 2022 budget sets aside grant match funding in the capital program should these grants be awarded. The construction associated with the timely award of these grants would occur in 2022.

- The IDNR Museum Public Capital grant for \$726,900 will fund construction of a new greenhouse for the Botanical Gardens at Lake of the Woods. This greenhouse will replace the existing greenhouse outside the Museum of the Grand Prairie.
- The IDNR Boat Area Access and Development grant for \$160,000 will fund improvements to the existing North Boat Launch at Homer Lake and the installation of a new kayak/canoe dock.
- The Illinois Department of Commerce and Economic Opportunity Tourism Attraction and Festivals grant for \$335,500 will fund the restoration of Willow Pond at the Middle Fork River Forest Preserve.

User Fees – 2021 was a recovery year for District user fee revenues for the Lake of Woods golf course, Middle Fork’s campground, and pavilion rentals across the District. The 2020 COVID-19 pandemic brought in many new visitors to the forest preserves, provided time for the golf course turf to become its best playable surfaces in local memory, and created pent up demand for District golf play, rentals and camping. Staff saw this trend begin in 2020 and continue strongly in 2021, and expects demand in 2022 to be strong as well.

Providing district programs and events, however, continues to be a challenge. Indoor facilities, where many programs are hosted, have been intermittently restricted or closed, depending on the county COVID-19 infection rate. Patron reluctance to attend events has been noticeable even for outside gatherings. Lastly, hiring challenges have made for short-staffing and reduced hours at the Museum of the Grand Prairie and particularly at the Homer Lake Interpretive Center. These challenges are expected to continue to reduce event and program revenues in 2022.

2018-2022 User Fee Trends

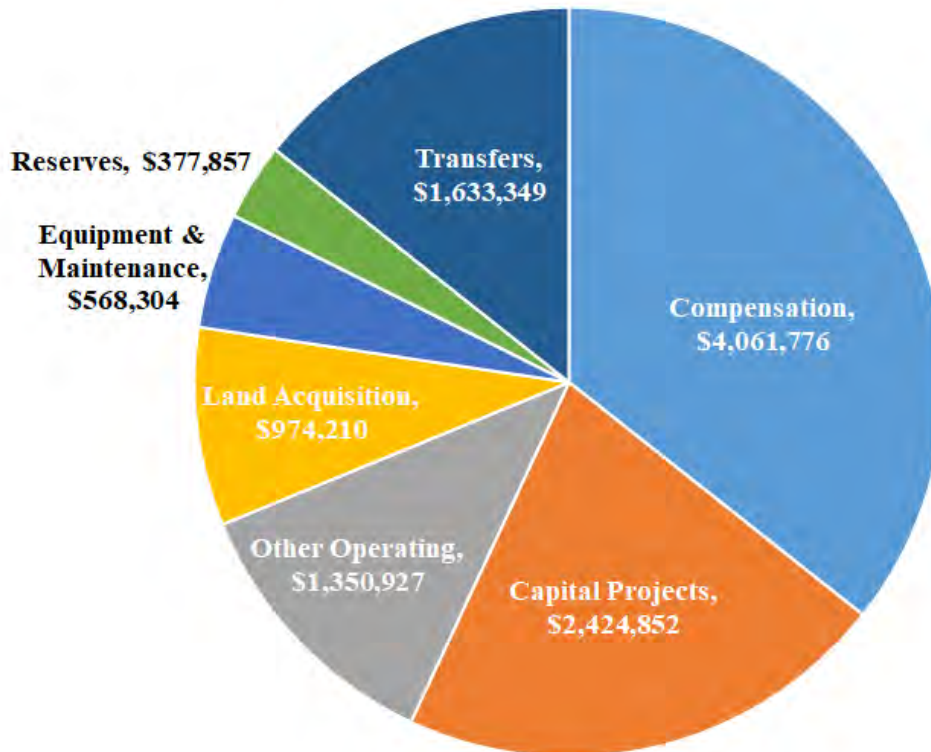
Revenue	2018 Actuals	2019 Actuals	2020 Actual	2021 Projected	2022 Budget
Camping Total	\$ 80,541	\$ 88,620	\$ 83,850	\$ 121,836	\$ 91,825
Events/Programs	\$ 50,869	\$ 49,151	\$ 9,897	\$ 13,411	\$ 31,145
Facility Rentals	\$ 101,378	\$ 88,041	\$ 26,937	\$ 109,687	\$ 116,025
Farm Total	\$ 52,370	\$ 57,551	\$ 30,108	\$ 46,950	\$ 50,500
Golf Total	\$ 748,655	\$ 805,728	\$ 769,269	\$ 942,100	\$ 886,984
Grand Total	\$ 1,033,813	\$ 1,089,091	\$ 920,061	\$ 1,233,984	\$ 1,176,479

2022 Expenditures and Trends

Expected 2022 expenditures will approximate \$9,380,080 (not including transfers and reserves) with substantial increases mostly in the Capital Projects fund and to a lesser extent in the operating funds' employee compensation increases. As a result of the 2020 referendum, the District's 2021 total and capital projects funding increased \$693,500. Adequate growth in the District's property tax base will maintain and slightly increase funding for operations, capital projects and land acquisition.

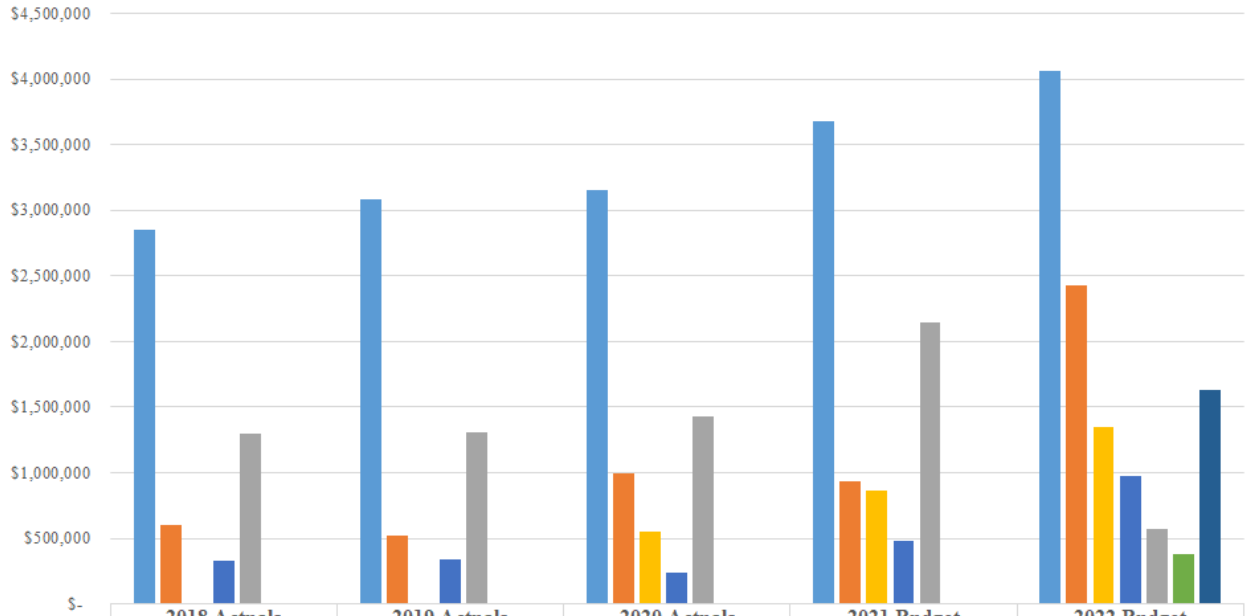
Grants for capital projects and land acquisition are also playing a role in the total capital increase. Other operating costs (supplies, utilities, and professional services) comprise 15% of the total 2022 budget and capital equipment, small equipment and facility maintenance costs make up the remaining five percent.

Champaign County Forest Preserve 2022 Expenditures



The District's successful referendum effort reduces recent expenditure trends for personnel costs being the majority of total budget expenditures. Actual compensation totals from 2018-2020 averaged 54% of total expenses compared with 44% for the 2022 budget. Other operational expenditures, as a percent, fell from 24% of expenditures to 15% of the 2022 budget. Capital projects will increase from 13% to 26% and land acquisition from 3% to 10% of budget. The equipment percentage expenditure remains at 5% of the budget.

2018-2022 Expenditure Trend



	2018 Actuals	2019 Actuals	2020 Actuals	2021 Budget	2022 Budget
■ Compensation	\$2,854,913	\$3,082,741	\$3,152,370	\$3,674,104	\$4,061,776
■ Capital Projects	\$605,857	\$516,885	\$993,422	\$938,384	\$2,424,852
■ Land Acquisition	\$-	\$5,413	\$550,613	\$863,250	\$1,350,927
■ Equipment	\$333,070	\$336,206	\$238,652	\$477,949	\$974,210
■ Other Operating	\$1,293,093	\$1,311,223	\$1,426,369	\$2,147,449	\$568,304
■ Reserves	\$-	\$-	\$-	\$-	\$377,857
■ Transfers	\$-	\$-	\$-	\$-	\$1,633,349

Employee compensation includes wages and salaries; pension and Social Security contributions; and health, dental and life insurance premium payments. For 2022, the Board of Commissioners approved establishing a District simplified pay scale establishing all positions with a wage or salary range targeted to the 30th percentile of like positions in similar agencies to the Champaign County Forest Preserves District.

This budget does anticipate three new full-time positions and increased hours for key part-time and seasonal positions which will increase the District’s capacity for capital projects and community engagement while also addressing program service backlogs. The Marketing Specialist position will be partially supported by reimbursements from the Forest Preserve Friends Foundation for work provided to them. The three new positions with their total budget impact (wages plus benefits) are:

Position	Priority	Budget Impact
Planning Assistant	High	\$48,394
DEI Fellow: Conservation Leadership Fellow	High	\$59,889
Marketing Specialist	High	\$48,394

Four part-time/seasonal positions, one new and three with increased hours are:

Position	Priority	Budget Impact
Volunteer Coordinator	High-Medium	\$ 7,659
Museum of the Grand Prairie Registrar	Medium	\$ 8,479
Homer Lake Interpretive Center Assistant	Medium	\$ 6,773
Middle Fork Activity Coordinator (new)	Medium	\$ 5,038

For additional information on staffing at the Champaign County Forest Preserve District, see Appendix F - CCFPD Full-Time Equivalent Staffing 2016-2022

Program Budgeting

District program budgeting will focus in 2022 on total operating expenses and revenues for nine program areas: botanical garden, camping, cultural education, environmental education, facility rentals, foundation support, golf, natural resources and site operations. The tenth area is the Capital Program which provides and rehabilitates facilities and lands across the District.

The District's 2022 program budgeting capture the administrative support costs and revenues associated with each program area, as well as the direct expenses and income. Administrative staff time and expenses associated with the ten program areas, are included in the expense amounts listed below. Revenues are directly generated by the particular program, and include grants and donations. Tax support includes current year property and personal property replacement taxes. It may also include prior year taxes from District reserves.

Program	2022 Program Area Budget			Percent Tax
	Expense	Revenue	Tax Support	
Botanical Garden	\$ 391,052	\$262,112	\$128,940	33%
Capital Program	\$4,237,008	\$3,556,559	\$653,029	16%
Camping	\$ 179,781	\$144,770	\$35,011	19%
Cultural Education	\$ 615,082	\$432,284	\$182,797	30%
Environmental Education	\$ 453,477	\$270,285	\$183,192	40%
Facility Rental	\$ 304,476	\$123,881	\$180,595	59%
Foundation	\$ 250,086	\$204,044	\$46,042	18%
Golf	\$1,030,931	\$886,984	\$143,965	14%
Natural Resources	\$ 508,135	\$320,654	\$187,481	37%
Site Operations	\$1,410,053	\$912,375	\$497,678	35%
Totals	\$9,380,080	\$7,124,068	\$2,238,730	24%

Administrative overhead varies greatly across the program areas given the diverse nature of the work of the administrative, marketing, planning and construction departments. Each area and position was reviewed for estimating program costs. Total district budgeted expenses (direct and administrative support costs) break down by program area as follows:

Garden	Capital Program	Camping	Golf	Cultural Education	Environmental Education	Facility Rentals	Foundation	Natural Resources	Site Operations
4%	50%	2%	10%	6%	4%	4%	2%	5%	14%

Administrative Support Services Costing

Administrative support services costing for the District’s ten program areas are drawn from the five departments and four governmental funds listed below. Program budgeting is comprehensive, including all district costs, both those that are direct program costs but also those for administrative and other support. This section outlines the entirety of these costs for support services.



Departments

- Administration
- Construction
- Marketing
- Planning
- Volunteers

Funds

- Audit
- Illinois Municipal Retirement
- Liability and Risk Management
- Social Security

Expense Trend	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Administration	\$ 619,818	\$ 554,099	\$ 561,891	\$ 826,390	\$ 1,020,223
Construction	\$ 183,440	\$ 202,328	\$ 223,438	\$ 236,663	\$ 240,353
Marketing	\$ 188,659	\$ 201,126	\$ 195,525	\$ 205,386	\$ 262,977
Planning	\$ 148,313	\$ 130,589	\$ 145,478	\$ 180,186	\$ 260,817
Volunteer	\$ 13,521	\$ 18,984	\$ 17,186	\$ 23,621	\$ 28,876
Audit	\$ 21,500	\$ 22,915	\$ 21,091	\$ 30,422	\$ 30,372
IMRF	\$ 193,823	\$ 155,202	\$ 183,582	\$ 188,042	\$ 188,014
Risk	\$ 126,544	\$ 158,827	\$ 131,971	\$ 329,065	\$ 340,892
Social Security	\$ 162,503	\$ 172,187	\$ 179,949	\$ 217,339	\$ 233,651
Support Totals	\$1,655,121	\$1,616,257	\$2,037,385	\$2,237,114	\$2,606,175

The **Administration Department** has three distinct sections: Executive Management, Business and Finance, and Human Resources and Risk Management:

Executive Management (EM) facilitates the execution of policies and long-range objectives as outlined by the District’s Board of Commissioners in its strategic plan and associated planning documents. Responsibilities include general administration and oversight of the activities and programs of District departments, advisory committees, and the Forest Preserve Friends Foundation. The Executive Director

leads the development of internal and external strategic initiatives, operational policies and procedures, secures grant funding, and serves as a partner to the Forest Preserve Friends Foundation in efforts to raise additional resources to support Champaign County's forest preserves. And lastly, Executive Management develops, guides, and evaluates the District's diversity, equity, and inclusion goals.

In 2022 the **Diversity, Equity, Inclusion (DEI)** committee will continue its work to develop strategies and tactics to ensure equitable access for all to District sites and offerings, remove real and perceived barriers to participation in District activities and evaluate impediments to achieving a workforce that more closely reflects the diverse make-up and perspectives of the Champaign County community. This budget plan includes increased DEI funding for a fellowship position and as seed funding for DEI initiatives to be proposed by District departments.

- Work with the Board to prioritize implementation actions that promote and address Strategic Plan outcomes.
- Provide the Board with opportunities for development and strategic planning.
- Track state and federal legislation that has the potential to affect the policies and practices of the Champaign County Forest Preserve District.
- Continue to meet with state legislators and local government officials to increase awareness of the benefits, amenities, and value of the forest preserves of and to the residents of Champaign County.



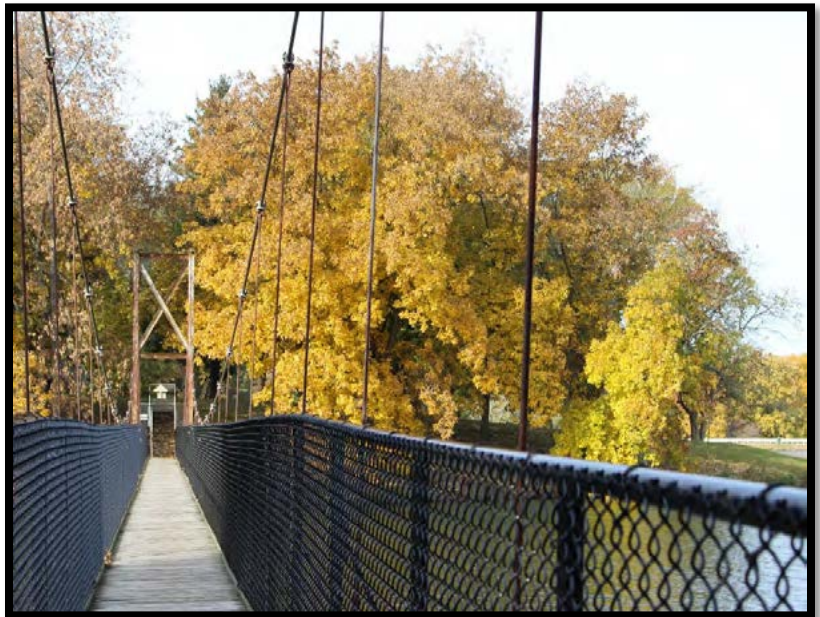
The **Business and Finance (BF)** section prepares the District's tax levy, bond and budget appropriation ordinances, the working budget, as well as working with District auditors to prepare the annual audit, monitors and reconciles District funds and bank/investment accounts, ensuring sufficient liquidity for all payments. All financial planning, transactions and reporting are handled through this section including the annual budget preparation process, maintaining and implementing the District's financial policies; managing investments and district indebtedness, bond payments, coordinating bond issues with financial and legal counsel, overseeing District purchasing, contracts and the bid process; and maintains appropriate internal financial controls to meet audit standards and ensure prudent handling of District funds. Business services also include negotiating vendor agreements such as for purchasing propane and electricity, and handling licensing and permitting for certain

District activities. Other responsibilities include: handling Forest Preserve Friends Foundation financial transactions and reporting; responding to legal financial requirements including providing the Public Funds Statement, Open Meetings Act Compensation reports, and coordinating the filing of Economic Interest statements; maintaining the District’s retention schedule; Administering District farm leases, including those for the Conservation Reserve Program properties; and responding to survey and public requests for District financial information.

Business and Finance coordinates an **Information Technology (IT)** committee comprised of employee representatives from across the District. This committee facilitates a five-year IT plan and budget. Business and Finance provides support to departments for information technology services, including software and hardware purchasing, maintaining the District’s internal Voice over Internet Protocol (VOIP) network, and providing a common shared network for departments to provide information and collaborate on cross-department projects. The District vendors for IT services are MicroSystems International (Champaign) for District server, website, e-mail and general desktop support, Consolidated Communications for the VoIP system, MediaCom and Frontier for internet connectivity and telephones, and Watch Communications for Middle Fork and Viasat for Homer Lake and the Interpretive Center connectivity.

The **Human Resources & Risk Management (HRRM)** section manages the District’s personnel recruitment, retention, training and compensation; maintains and ensures compliance with District personnel policies, procedures, and programs; leads and coordinates the District’s safety and risk mitigation strategies, including ad hoc committees that develop emergency management and recovery plans; and leads the Compensation Committee. This section keeps abreast of and properly responds to industry trends, legal developments, employee engagement, internal staffing, and training needs.

HRRM fosters organizational excellence through timely training and employee development opportunities, and promotes a workplace culture that recognizes and honors our personnel and volunteers. In support of the District’s conservation responsibility, this section encourages organizational efficiencies and ensures rigorous adherence to safety protocols, ethical standards and personnel policies. HRRM plays a leading District role securing a workforce that reflects changing composition of Champaign County.



The **Compensation Committee (CC)**, led by the HR Manager and comprised of employee representatives from across the District, stewards the organization’s compensation philosophy, prepares the annual compensation plan proposal, and advises on various compensation-related policies, protocols, and projects. This committee’s work directly impacts the District’s ability to recruit and retain top talent, to maintain financial sustainability, and to hold the community’s trust.

The Compensation Committee will oversee implementation of the 2022 compensation plan which will:

1. Significantly simplify the District’s pay structure,
2. Address work experience inequities in the prior pay structure, and
3. Boost each District position’s wage and salary to the 30th market percentile for the same or similar work at comparable organizations.



In 2022 the **Marketing Department (PR)** will develop three new marketing plans communicating 1) that nature is for everyone; 2) CCFPD sustainability efforts; and 3) the benefits of spending time in outdoor recreation and nature. To execute campaigns for these three areas, the department will hire a Marketing Specialist position which will also work with the Forest Preserve Friends Foundation to increase their online presence and help develop campaigns for fundraising purposes. Increased staffing will provide for greater public interactive opportunities, greater District media presence from the Executive Director and Marketing Manager, and create content (including progress on referenda projects) for the District website, social media accounts, and marketing materials. In addition the Marketing Department will audit and update the District website and develop a mobile app in 2022. These will provide information to the public on conservation, recreational, cultural and educational efforts at the District. The department will

maintain its relationships with local online newspapers, printed media, online resources, and local organizations. These relationships are critical in getting District messages out to the public.

The **Volunteer Department (VO)** recruits and engages volunteers in support of the District mission and operations. Volunteers may serve individually or in groups, large and small. They may need to provide community service as with court requirements, scouting projects, and groups like Americorps or Catholic Heart workers. In most instances, department staff oversee and supervise the volunteers while the Volunteer Coordinator works with department staff to retain volunteers. The Volunteer Coordinator keeps records on volunteerism with the District, liaises with the Champaign County Master Naturalist program, and promotes and advertises District volunteer opportunities within the community. For 2022 this department will focus on:



1. Cultivating local organizations that support individuals with diverse abilities and identities.
2. Building a strong sense of community between volunteers and CCFPD.
3. Increasing volunteer hours among core volunteers who return annually to serve the District.
4. Developing a mentor/ambassador volunteer program for select volunteers to support new volunteers.

The **Planning (PN) and Construction (CN) Departments** primarily support the District's Capital Program and therefore are explained under that program area.

2022 Support Services Strategic Outcomes

Lead	Strategic Outcome	Department Action
HRRM	Our organization reflects the changing composition of our community	Increase current application rates by 2-3% among the diverse groups and communities in Champaign County.
HRRM VO	We are a sustainable, ethical organization that lives within our financial means; we are good stewards of the community's trust	Simplify at least two HR tasks to create efficiencies that save District employees time on administrative tasks. Work with Grants and Development Officer to have 5% more volunteers who are donors to the Foundation
HRRM VO	Our human capital is our strongest organizational asset	Secure Board approval for attaining 50 th percentile compensation goal for all District positions by FY 2028. Develop and implement a volunteer orientation program, including CCFPD mission. Start development of a volunteer mentor/ambassador program. Hold at least two volunteer continuing education or training opportunities annually.
BF	Pursue budget and audit excellence through government finance certification processes	Achieve 2020 and 2021 GFOA Certificate of Excellence for Financial achievement.
BF	Nurture a welcoming environment by embracing diversity, equity, and inclusion	Expand vendor pool for District projects/purchasing to incorporate outreach to businesses (as identified by local or state jurisdictions) that are owned by minorities, women, veterans, and persons with disabilities.
All	Demonstrate environmental leadership; reduce environmental impact	Institute "greening room" for headquarters surplus, upgrade disposals policy to expand eBay program and to expand District surplus reuse prior to disposal.
IT	Invest in capacity to meet growing technology demands.	Redesign District website to be accessible. Upgrade District phone and security systems, including addressing cyber-threats and disaster recovery.
PR VO	People of all ages, abilities, cultures, and ethnicities connect to the natural world	Brand "Nature is for Everyone" as consistent message in all marketing materials. Continue to build relationships with organizations that serve people with different ages, abilities, cultures and ethnicities. Arrange at least 1 volunteer event specifically connected to such an organization.
PR	Greater discovery, communication and interpretation of our natural and cultural heritage	Develop marketing campaign around CCFPD sustainability efforts. Replace 2007 interpretive signage throughout District.
PR	Promote the benefits of open spaces and access to nature for physical, emotional, mental, and spiritual health	Develop marketing campaign highlighting the health aspects of enjoying nature.
PR	Invite visitors to enjoy recreational and educational experiences to inspire their engagement in conservation, preservation, and stewardship of natural and cultural resources	Highlight District amenities, services and benefits at least quarterly in marketing materials, particularly as capital projects provide new recreational opportunities. Spotlight CCFPD at least biannually in environmental, cultural, and recreational efforts within the local community.

Champaign County Forest Preserve District Program Areas

In 2022 the District will measure its success by focusing on the District’s ten program areas explained in this section. Each program area selected outcomes from the 2020-2024 Strategic Plan and identified actions to complete in the 2022 fiscal year toward achieving the District’s outcomes.

Botanical Garden Program



The Botanical Garden Program maintains Lake of the Woods’ Mabery Gelvin Botanical Garden, pavilion flower beds and other landscaping at four preserves in the Lake of the Woods complex (Sangamon, Heron View, Lake of the Woods and Riverbend). This includes assisting other District departments with trail maintenance within the four preserves and maintaining the landscaping for eighteen tee box garden beds on the golf course.

The Botanical Garden is always looking for activities to increase attendance and attract new patrons to the preserves. The spring egg hunt, fish feeding at the garden pond, seasonal decorations and lights, new flower beds and other similar attractions have proved to be greatly popular with our patrons. In our effort to preserve native plants we are also looking to expand trail maintenance by removing the invasive plants from trail edge instead of cutting them back.

Strategic Outcome	Botanical Garden Program Action
People of all ages, abilities, cultures and ethnicities connect to the natural world	Complete accessible concrete sidewalk to replace gravel walkway from the Botanical Garden Pond to the gazebo and flag pole. Develop unique, themed plantings that connect people from different backgrounds and cultures to the outdoors.
Conservation responsibility to taxpayers	Expand recycle program to reuse plastic pots for plant generation and display, expand existing pine needle mulch to three new garden beds, and exchange surplus bulb stock generated in the garden for annual plants.
Outdoor recreation offers a deeper immersion into the natural world	Expand the children’s section of the garden to include at least one additional game and activity.

Botanical Garden Financials

Expenses	Revenues	Tax Support	Percent Tax
\$391,052	\$7,600	\$383,452	98%

Camping Program

The 2021 Camping Program season experienced record attendance and revenues at the Middle Fork River Forest Preserve’s Harry L. Swartz campground. Located in the center of the preserve the campground consists of 65 electric sites, including two group areas sites. Primitive camping was added in 2021. The group camp areas, Bur Oak Group Area, and Indian Ridge Group Area, sit on each end of the campground. These group sites are typically used by larger groups such as Boy Scout and Girl Scout troops. Facilities include a shower house (seasonal), the campground host office, trail heads and shelter areas for the public, and four restroom facilities. The swimming beach is also located directly inside the campground at Willow Pond, with swimming open to the public from May through September. For 2022 this program will focus on:



- Increasing visitation during weekdays.
- Continuing to improve campground host services to balance staffing, maintain optimal service to campers, and encourage return visits. Having two campground host teams has greatly helped to improve service and provide adequate host staffing.
- Providing more recreational activities geared for campers, as well as educational programming in conservation, restoration, invasives removal and the like. Adding the seasonal Activity Coordinator position to provide these services will encourage patron enjoyment of their District stay, increase their understanding of the forest preserve district’s purposes and goals and to respect good natural resource management practices.
- Determining feasibility of WiFi access for the campground, including costs and implications for camping fees.

Strategic Outcome	Camping Program Action
Sustainability - we are good stewards of the community's trust.	Expand summer recreation and Middle Fork orientation programming to 180 hours annually.
Outdoor recreation offers a deeper immersion into the natural world.	Complete the Willow Pond restoration project, including reconstructing the beach. Expand the camper experience by resuming the campground naturalist programs and initiating recreation activities for campers.
People of all ages, abilities, cultures and ethnicities connect to the natural world.	Develop the Dark Sky Trail project to expand access to Middle Fork River Forest Preserve and increase visitation to campground. (grant dependent)



Camping Financials

Expenses	Revenues	Tax Support	Percent Tax
\$179,781	\$91,825	\$87,956	49%

Capital Program

The Champaign County Forest Preserve District’s Capital Program has both operating and capital components. In addition to the Capital Projects and Equipment, Land Acquisition and Debt Service funds, two operating departments lead and directly support the Capital Program. These two are Construction and Planning. The primary and overarching Capital Program goals are to:



- Continue fulfilling obligations to voters to repair and improve District facilities following the support the District received in the November 2020 referendum vote.
- Provide a welcoming and inclusive experience for all visitors to CCFPD sites, inspiring them to care for, enjoy, and explore their natural world.
- Care for existing land by employing science-based land management practices.
- Acquire land through a proactive, yet strategic planning process.

This program achieves these goals by 1) evaluating areas of facility wear and disrepair to prioritize improvements for public safety and enjoyment and 2) responding to the demands of the public for projects that increase their ability to interact with the natural world.

Infrastructure projects highlighted during the referendum campaign which are budgeted for 2022 completion include:

- Replacing the Lake of the Woods Covered Bridge roof,
- Sealcoating a significant portion of the roads at Lake of the Woods,
- Replacing the Fisherman’s Shelter at Lake of the Woods,
- Restoring Middle Fork River’s Willow Pond,
- Replacing heating, ventilation and air conditioning units overdue for replacement,
- Replacing and insulating windows at the Heritage Hall section of District Headquarters,
- Updating fourteen year-old interpretive panels and inconsistent, hard to read signage,
- Replacing failing Middle Fork River campground water fountains,
- Replacing the gate columns at the Lake of the Woods west entrance, and
- Naturalizing the Lake of the Woods Spillway.

These and other projects described below will provide preventive maintenance, forestalling higher future expenses; replace outmoded and failing facilities; restore natural areas; increase the sustainability of the District’s facilities; and create operational efficiencies. An example of the latter is the build out of the Headquarters’ basement to consolidate and protect our technological infrastructure, and to create needed work space for employees.

In many of the proposed infrastructure projects, more than one strategic outcome or program goal is met through the implementation. For instance, fixing River Bend sidewalks in disrepair will meet ADA standards while maintaining the District's infrastructure. Replacing the Homer Lake observation deck will remove a maintenance nuisance while providing a shelter for increased patron access to natural areas. Updating Middle Fork River’s Activity Center kitchen will 1) maintain and improve the facility to a higher level of ADA compliance, 2) respond to patron request for updates, and 3) promise greater rental revenues for an even more desirable event site. Installing shade structures and additional planters at the Enabling Garden and converting gravel walks to concrete within the Botanical Garden will empower people to connect to the natural world.



2022 Capital Projects

Department	Description	Budget
Botanical Garden	Enabling Garden Shade Sails and Planters	\$ 25,000
Botanical Garden	Replace Remaining Gravel Walks	\$ 25,000
District	Hazardous Tree Removal	\$ 49,564
District	HVAC Replacements	\$ 20,000
District	Signage Replacement	\$ 10,000
District	Grant Projects Matches	\$362,000
Foundation	LW Buffalo Trace Native Seed	\$ 10,000
Golf Course	Cart Path Improvements/Expansion	\$ 25,000
Golf Course	Driving Range Turf Improvements	\$ 9,200
Golf Course	Front 9 Bunker Renovation	\$ 35,000
Golf Course	Front 9 Irrigation Head Replacement	\$ 38,000
Headquarters	Basement Offices and Computer Room	\$ 10,000
Headquarters	Replace Windows in Heritage Hall	\$ 6,000
Heron View	Canoe & Kayak Access	\$ 55,000
Homer Lake	Natural Playscape Pump Replacement	\$ 30,000
Homer Lake	Observation Deck Shelter Replacement	\$ 15,000
Homer Lake Interpretive Center	Nature Center Architecture & Engineering Design	\$ 50,000
Kickapoo Rail Trail	Ogden Construction	\$296,691
Lake of the Woods	Pavilions Accessible Parking	\$ 5,000
Lake of the Woods	Replace Fisherman's Shelter	\$ 5,000
Lake of the Woods	Replace Gate Piers	\$ 5,000
Lake of the Woods	Replace Roof on Covered Bridge	\$ 110,000
Lake of the Woods	Repair West Maintenance Roof	\$ 15,000
Lake of the Woods	Sealcoating Roads	\$ 250,000
Lake of the Woods	Naturalize Dam Spillway	\$ 145,000
Middle Fork	Activity Center Kitchen	\$ 8,000
Middle Fork	Campground Water Fountains	\$ 40,000
Middle Fork	Complete Willow Pond Renovation Project	\$ 671,397
Middle Fork	Material Bays	\$ 7,500
Middle Fork	Storm Shelter	\$ 8,000
Middle Fork	Demolish East Barn	\$ 5,000
Museum	Rehab Blacksmith Exhibit	\$ 10,000
Natural Resources	HL Salt Fork Mitigation Restoration	\$ 25,000
Natural Resources	Integrated Pest Management	\$ 6,500
Natural Resources	Native Plants, Seeds, Trees	\$ 6,000
Natural Resources	Willow Pond Vegetation Restoration	\$ 20,000
River Bend	Sidewalk Repairs and Adjustments	\$ 10,000
Sangamon River	Replace Second Story Windows	\$ 11,000
		\$2,434,852

To provide outdoor recreation that will more deeply immerse patrons into the natural world, this budget commits capital funding to new paddling and hiking experiences. The Heron View Forest Preserve canoe and kayak access project is an important recreational addition to the District. This project is another step toward creating a Sangamon River water trail that will connect several municipalities and natural locations, creating greater access to District preserves. The water trail concept follows a similar joint interest format as the Kickapoo Rail Trail partnerships. In 2022 an Illinois Transportation Enhancement Grant will expand the rail trail from the eastern Champaign County line through the Village of Ogden.

The 2022 Capital Program will provide equipment needed to maintain grounds and facilities for the public. These purchases will replace aged and inefficient equipment, eliminate rental costs for regularly used equipment, improve the District fleet by adding electric vehicles, and improve the maintenance of trail surfaces and rental spaces.

2022 Equipment

Department	Equipment description	Total Budget	Comments
Botanical Garden	Blower Stand	\$9,296	Efficient trail maintenance
Construction	Trail and Concrete Roller	\$14,995	KRT maintenance and concrete work
Golf Course	Greens Mower	\$35,123	Replaces 15-year-old unit
Lake of the Woods	Aluminum Trench Box	\$9,070	Water line repairs meets OSHA requirements
Middle Fork	Electric Pick Up Truck	\$54,000	Replaces 14-year-old unit
Middle Fork	Front Mount Mower	\$27,500	Replaces 12-year-old unit
Middle Fork	RTV side by side	\$23,000	Replaces 11-year-old unit
Natural Resources	Refrigeration unit	\$8,000	Increase storage for seed and bare-root trees
Pro Shop	Replace Beverage Cart	\$7,500	Replaces 8-year-old vehicle with oil leak
Pro Shop	Lease 60 Golf Carts	\$30,163	Replaces six year-old fleet
		\$218,647	

In 2022 patrons will see many short term "under construction" social media posts and inevitable temporary closures. These, however, will provide greater access to natural and cultural experiences for the citizens of Champaign County and all of our visitors for the long term.

Land Acquisition

The Land Acquisition fund is supported primarily by land acquisition grants and donations. As needed and available the District uses Corporate fund capital reserves to complete funding particular purchases. The Open Space Lands Acquisition and Development (OSLAD) and Illinois Clean Energy Community Foundation grant programs were instrumental in most purchases since 2008, with the Recreational Trails Program and Illinois Transportation Enhancement Program grants providing the bulk of funding for the Kickapoo Rail Trail purchase.

Land Acquisition	Year Purchased	Percent Grants & Donations
Sangamon River Forest Preserve	2008	88%
Middle Fork Additions	2009-2013	71%
Sylvester Woods	2012	68%
Kickapoo Rail Trail	2013	92%
Hidden Acres	2014	100%
Old Homer Park Addition	2020	100%
Heron View Forest Preserve	2020	100%

From 2008 to 2014 the District secured grants and donations to fund 88 percent of land acquisition costs. The 2022 Land Acquisition Fund anticipates securing land to preserve and restore land within the Salt Fork River watershed. The District holds \$132,173 in corporate mitigation funding toward this purpose, has been awarded a Clean Energy grant for this acquisition and is awaiting an additional grant award to complete the funding for this large mitigation project.



Debt Service (General Obligation Bond) Fund – The District begins 2022 with no debt service, and will fully use its 2022 and 2023 debt service base to issue \$510,000 in bonds in January. Historically, the bond fund provides for projects that do not have financial sources such as grants and donations. The referendum passage provides additional resources to fund these.

The **Planning Department** designs and ensures the maintenance of infrastructure, facilities, and amenities that are safe, unique, cost-effective, low-maintenance, energy efficient, sustainable, consistent with District conservation efforts, and reflective of District history.

Project planning begins by reviewing the five-year project outlook, and then consulting site staff for updates on potential unexpected needs and new and innovative ideas. Staff then proceed to review previous studies, public surveys, inventories, replacement schedules, plans, and specifications and field verify existing conditions. Available project funding, including research and evaluation of grant opportunities, is considered as plans are prioritized.

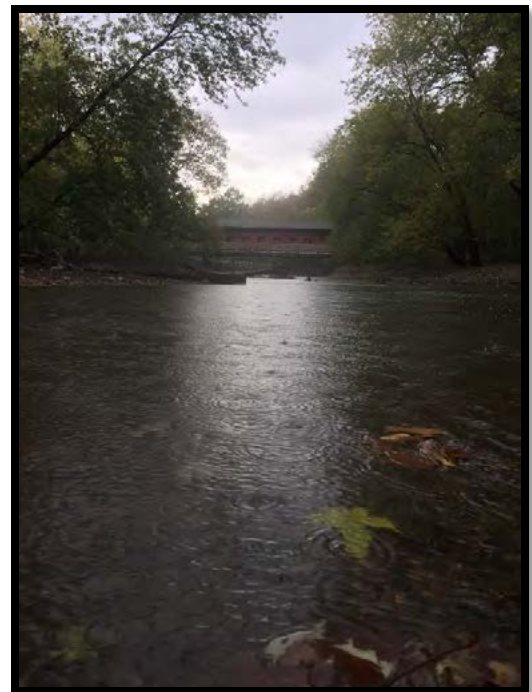
Projects are either completed in-house or advertised for public bid when needed. If the latter is required, then bidding documents and draft contracts are prepared and issued. A project schedule is determined in coordination with department heads and site superintendents to minimize conflicts with programs and facility rentals. The Planning Department reviews construction in progress and coordinates payment schedules with the Director of Business and Finance.

The Planning Department will continue to phase the largest projects over multiple years whenever possible, while focusing on long-term sustainability and the implementation of green design initiatives as a district-wide standard.

The **Construction Department** provides major and minor construction services throughout all of the District properties. Major projects generally have significant match commitments that in the past could only be met through sizable monetary donations or in kind construction services provided by this department. Eight 2022 projects will be handled by the construction crew, including the Heron View Canoe and Kayak Access and Middle Fork Campground Water Fountain projects, while eight others will be a combined effort with other departments or vendors. Examples of these latter projects include the Natural Playscape Pump Replacement and Golf Course Cart Path Improvement projects.

The Construction Department assists other departments in the planning, estimating, and feasibility of future projects. Working with the Executive Director, Planning and affected departments, Construction assists with specifications, design, and on site monitoring of contracted work. The Construction crew completes many smaller projects annually and advises departments on facility maintenance and repair issues.

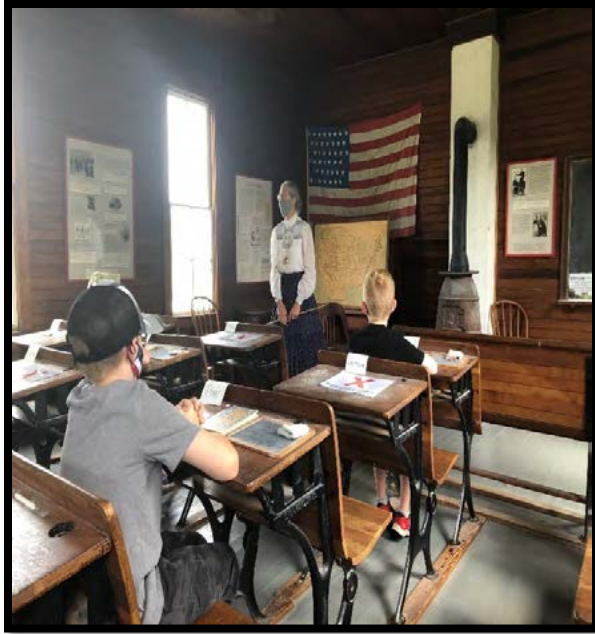
The projects work of the Construction Department directly serves District patrons as most provide public facilities and outdoor recreation spaces for the public.



Strategic Plan Outcome	Capital Program Action
We are a sustainable, ethical organization that lives within our financial means;	<p>Include sustainability best practices in all capital project design.</p> <p>Secure two capital project grants in support of District capital improvement plan.</p> <p>Continue to expand vendor lists to ensure best pricing and procurement of sustainable materials.</p>
People of all ages, abilities, cultures and ethnicities connect to the natural world	<p>Complete three capital projects that upgrade ADA amenities to create more accessible options for outdoor recreation and experiencing nature.</p> <p>Incorporate accessibility standards in project planning and construction.</p>
Outdoor recreation offers a deeper immersion into the natural world	Increase the quantity and quality of high-demand recreational opportunities by completing the Heron View Canoe and Kayak Access project.
Innovate and seek opportunities to partner with other organizations	<p>Identify opportunities to bid for services with other local districts and municipalities in order to reduce costs through scheduling and scale.</p> <p>Continue participation in Kickapoo Rail Trail and Sangamon River Water Trail developments.</p>
Maintain our existing infrastructure and improve facilities to meet community needs	Complete at least eight referendum capital projects.
Acquire land through a proactive, yet strategic planning process	<p>Develop a long-term acquisition strategy that results in positive outcomes for the ecosystems and people of Champaign County.</p> <p>Expand the District-owned portion of the Salt Fork Watershed restoring additional acreage for improved habitat, water quality and passive recreation.</p>

Capital Projects Financials

Expenses	Revenues	Tax Support	Percent Tax
\$4,237,008	\$2,46,867	\$1,776,141	42%



The **Cultural/Historical and Environmental Education Programs** are led by the Museum of the Grand Prairie and Homer Lake Interpretive Center respectively. These two facilities, their programs and staff comprise the Museum and Education Department.

The 2022 inauguration of the Museum and Education's Strategic Plan is a good starting point for cultural education initiatives. Within that plan are goals for formal and informal education/ programming, staff development, DEI and sustainability as outlined below. These goals achieve the strategic plan objective "Greater discovery, communication and interpretation of our natural and cultural heritage."

Cultural Education Program

Opened in 1968, the Museum of the Grand Prairie preserves and communicates the county's history through museum visitation, events, and public and school programs. An original participant in the American Alliance of Museums accreditation program, the museum has upheld the highest standards of professionalism in its exhibits, school and public programs, collections care, governance, security, and outreach. In 2022, the Museum will host an AAM accreditation team which will evaluate every aspect of its work, collections, exhibits and policies.

MGP houses more than 12,000 square feet of exhibit space with five permanent exhibits, several small temporary exhibits, and an annual special exhibit. Special exhibits provide an opportunity for community collaborations and focused study of a particular aspect of local natural and cultural history and bring repeat visitors. The museum also provides many outreach exhibits within the local communities.

The Museum permanent collections holds more than 25,000 artifacts including historical objects, archives, books, photographs and archaeological collections. These are housed in 7,000 square feet of storage space with optimum climactic conditions. MGP's Collections Plan determines what items to curate, handling artifact loans; and the artifact deaccession process. A Museum Advisory Committee, made up of community members and museum professionals, assists the museum in making decisions about the collections process including additions to and deaccessioning from the collection.



Exhibits and programs for 2022 will be organized on the theme of 'A History of Healing' focusing on public health and community responses in East Central Illinois. Staff will use an open source web-publishing platform (Omeka)

and a free community history app (cliohistory.org) to continue providing publications, collections, exhibits and guided tours online. Facebook, Instagram and Twitter will promote cultural education programming as well as delivering content. In person programming will continue with safety precautions in place. In addition to the “History of Healing”, one permanent exhibit (Blacksmith Wing) will be renovated to focus on agricultural history. This program plans to create at least one outreach exhibit in 2022.

Major collections care and consolidation will be conducted in 2022. The opening of the Rankin Collections Center allows for all large artifacts to be removed from inadequate storage facilities through the District. Many large artifacts will be evaluated and treated for permanent storage. Some, damaged by poor storage facilities, will be retired to the education collection or disposed.

Strategic Outcome	Cultural Education Program Action
Extensive outreach will govern our natural and cultural education efforts	Update the <i>This Legacy is Yours</i> exhibit. Record at least five Black oral histories from Champaign County residents. Recruit people of color for the Frieda Mumm internship. Expand community access to the Hoskins Archive. Translate at least one item of regular public programming materials into Spanish and French.
Ecosystem services for the community and the planet	With the Planning Department and Sustainability Committee, coordinate replacement of Education Center fluorescent lights. Identify, with the Sustainability Committee, the feasibility of a solar roof for the museum and the education centers.
Innovate and seek opportunities to partner with other organizations	Inaugurate the Lake of the Woods Story Walk in cooperation with Mahomet Public Library. Develop community activism exhibit in collaboration with local clinics and organizations supportive of public health.
Grand Prairie evolution interweaves resident stories across time	Transform the Blacksmith wing into a new exhibit focusing on corn production and its influence on the lives of all Champaign County residents.
Share the Champaign County story consistently through a variety of interpretive media	Create two or more permanent online museum exhibits. Offer two lecture series throughout the year in a hybrid format, combining in-person with online presentation. Offer Zoom field trips and other alternate delivery methods where in-person student field trips are not possible.
Greater discovery, communication and interpretation of our natural and cultural heritage	Engage one community group to participate in the Museum’s “A History of Healing” exhibit, telling the organization’s story through its artifacts, history and advocacy.

Cultural Education Financials	Expenses	Revenues	Tax Support	Percent Tax
	\$615,081	\$9,600	\$605,481	98%

Environmental Education Program

The Homer Lake Interpretive Center (HLIC) is located at the entrance of the Homer Lake Forest Preserve, where visitors will find interpretive exhibits, live animal displays, self-guided trails and the Natural Playscape. Opened in 1976, the Center houses about 730 square feet of exhibit and program space and storage for most of the District’s natural history collections. In addition to activities at HLIC, District visitors can experience programs, events and activities led by HLIC staff throughout the preserves. All staff are Certified Interpretive Guides through the National Association for Interpretation. A Campground Naturalist serves patrons each weekend at the Middle Fork River Forest Preserve from Memorial Day to Labor Day annually.

Four emphases will guide this program’s 2022 activities:

- Enhance Facilities and Collections to Serve Our Community’s Needs
- Transition into the ‘New Normal’ for Programming/Experiences and Exhibits.
- Implement Accessibility, Diversity & Cultural Competence Initiatives
- Lead in the area of staff excellence, organizational culture, and financial resources



In 2022 this program area will:

- Expand and improve its live animal exhibits funded by Animal Advocate donations.
- Increase hours for the HLIC Assistant position to free the Public Program Specialist to provide more programming.
- Resume naturalist programming at the Middle Fork River campground.
- Institute Walk with a Naturalist programs and Storywalk trails at the Homer Lake and Lake of the Woods Forest Preserves.

Strategic Objective	Environmental Education Program Action
Sustainability - we are good stewards of the community's trust	Implement three-five new educational and outreach climate change initiatives.
People of all ages, abilities, cultures and ethnicities connect to the natural world	Increase public programming by one-three programs per month.
Outdoor recreation offers a deeper immersion into the natural world	Expand Homer Lake Storywalks or other self-guided trail experiences by providing at least two per year. Provide at least one bilingual storywalk.
Share the Champaign County story consistently through a variety of interpretive media	Develop tree education exhibit and program that uses two-three delivery methods to engage patrons.
Innovate and seek opportunities to partner with other organizations	Partner with Ag in the Classroom and Anita Purves Nature Center to plan a teacher workshop and a loan kit addressing climate change. Partner with the Prairie Research Institute to add a bat monitoring site at Homer Lake.



Environmental Education Financials

Expenses	Revenues	Tax Support	Percent Tax
\$453,477	\$21,545	\$431,932	95%

Facility Rentals

The District Facility Rentals Program provides people of all ages, ethnicities, cultures, and abilities gathering places to enjoy friends and family, host meetings, and as a base for enjoying the natural spaces provided by the Champaign County Forest Preserves. Enclosed pavilions and larger shelters provide patrons with reservable spaces while smaller shelters provide customers with “first-come, first-serve” opportunities to gather with others. The District also provides pedal boat and kayak rentals at Lake of the Woods.

Homer Lake offers two rental facilities to the public, the Salt Fork Center (enclosed with kitchen) and Walnut Hill Shelter (open-air). Lake of the Woods maintains and offers 9 rental facilities: Lake of the Woods Pavilion (enclosed), Elks Lake Pavilion (enclosed), Izaak Walton Cabin (enclosed with kitchen), Riverview Retreat Center (enclosed with kitchen), Lakeview Shelter (open air), Rotary Hill Shelter (open air with kitchen), Sycamore Hollow Shelter (open air), Mabery Gelvin Botanical Garden (outdoor space for wedding ceremonies) and the River Bend Shelter (open air) at the River Bend Forest Preserve. Middle Fork’s only rental facility is the Activity Center (enclosed with kitchen) overlooking Willow Pond. For 2022, site operations staff and the Information Technology committee will investigate the feasibility and cost effectiveness of providing WiFi in District rental facilities. The Middle Fork River Activity Center project will update the kitchen for patrons.

Strategic Outcome	Facility Rentals Program Action
People of all ages, abilities, cultures and ethnicities connect to the natural world	Develop rental materials to showcase the forest preserves as a welcoming environment for all.
Conservation responsibility to taxpayers	Provide public information about District sustainability efforts in rental facilities.
Outdoor recreation offers a deeper immersion into the natural world	Increase "Group Boat Rentals" through targeted marketing to LOW facility rentals.



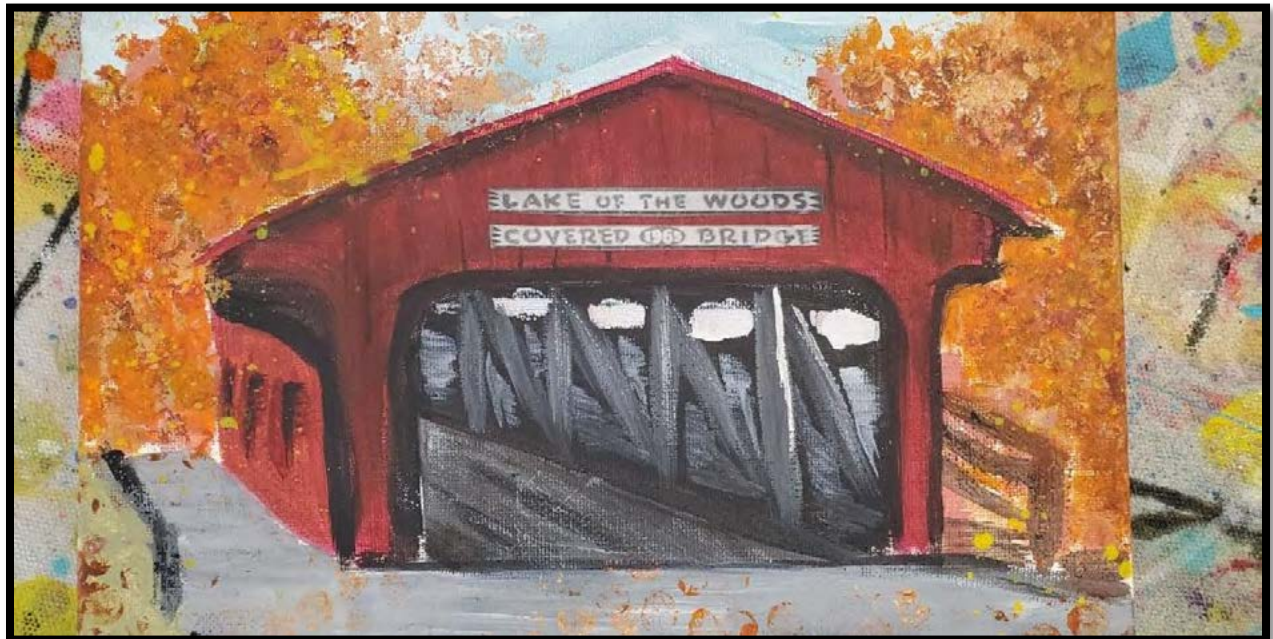
Facility Rentals Financials

Expenses	Revenues	Tax Support	Percent Tax
\$304,476	\$116,025	\$188,451	62%

Forest Preserve Friends Foundation

The District includes a legally separate component unit, the Forest Preserve Friends Foundation (Foundation), which is a 501c3 non-profit. The Forest Preserve Friends Foundation Program provides philanthropic support for the projects and activities of the District, including acquiring land that meets its strategic restoration goals, maintaining and improving natural areas and facilities, and providing educational experiences. Its fundraising efforts have been essential to the District’s development of the Kickapoo Rail Trail, securing sufficient donations to match federal grants for Phase I and Phase 2A development of the trail at no cost to Champaign County taxpayers. For 2022, the Foundation is discussing raising grant match or making needed contributions for these capital projects:

- Lake of the Woods Covered Bridge Roof Replacement
- Kickapoo Rail Trail Ogden Construction
- Willow Pond Restoration
- Land Acquisition



	Expenses	Revenues	Tax Support	Percent Tax
Foundation Financials	\$250,086	\$34,903	\$215,183	86%

Golf Program

The Golf Program Area is led by the Lake of the Woods Golf Course, which is a full-service operation and integral part of the Champaign County community. Each year the Golf Course averages 30,000 rounds of golf including 5,000 rounds on the nine-hole par 3 course. The official “season” for season pass holders is March 1 through November 30. Men’s and women’s golf associations operate from April to September. Staff coordinate approximately twenty golf outings and eight tournaments annually. A full-service snack bar is available for customers from May through September, and beverage cart service is an additional amenity on the course. Included in the Pro Shop is a six-figure golf merchandise operation. Merchandise sales run year-round even when the golf course is closed.

The Golf Course duties and responsibilities include the general maintenance of an Audubon-certified course, upkeep of the District’s 18-hole municipal golf course, a 9-hole par-3 course which doubles as a foot golf course, driving range, two chipping/putting practice areas and maintaining all carts and other support equipment.

The department conducts significant public outreach, offering extensive lesson programs for both juniors and adults. Customers may choose a group program such as “Get Golf Ready” or individual lessons from District golf professionals. Additionally, staff attends local physical education classes and participates in after-school programs. The Golf Course also performs all types of club repair, from re-shafting clubs to simple grip installation, to cover all customers’ needs.

Play at the course has been robust the last two years and is expected to continue in 2022. Activities in 2022 will include:

- Outreach and instruction to students through physical education classes and after school programs in local communities.
- Continue to serve as the home facility for middle and high school golf teams.
- Renovate additional bunkers with the goal of upgrading or replacing all bunkers by 2023.
- Replace the golf cart fleet purchased in 2022 with an electric fleet.
- Reinstigate shotgun outings and tournaments missed in 2021.
- Maintain course quality at the high levels achieved over the past two years.



Strategic Outcome	Golf Program Action
People of all ages, abilities, cultures and ethnicities connect to the natural world	Increase golf rounds and revenues played by two percent. Expand programs that engage women, youth and people of color in playing golf.
Extensive outreach will govern our natural and cultural education efforts	Reengage school and community outreach programs as health and safety protocols allow.
Outdoor recreation offers a deeper immersion into the natural world	Maintain Audubon course certification, advertise this achievement within local community.
Conservation responsibility to taxpayers	Replace gasoline powered golf cars with electric fleet.



Golf Financials

Expenses	Revenues	Tax Support	Percent Tax
\$1,030,931	\$897,064	\$133,867	13%

Natural Resources Program

The Natural Resources Program is to restore and maintain historically-referenced, native biodiversity in Champaign County. We do this mainly by establishing native plant communities. The program will continue to restore new areas and maintain existing ecological restoration projects. Depending on grant awards and the timing of land acquisition in 2022, this program plans to focus on the first stages of ecological restoration projects which includes:

- Intensive integrated pest management and native plantings.
- Generating plant inventories by surveying new sites.
- Creating site management plans.
- Procuring supplies and equipment to prep sites.
- Procuring and planting native plant materials.



This program allocates time and resources to managing remnant ecosystems and ongoing ecological restoration projects. These activities provide direct benefits to patrons who utilize the preserves and include:

- Providing well-maintained green spaces for passive recreation.
- Health and psychological benefits of aesthetically pleasing, biodiverse ecosystems.
- Environmental care including water filtration, water retention, pollinator and wildlife habitats, and carbon storage for climate change mitigation.

The Natural Resources Program strives to continuously improve and expand on aspects of its current practices including integrated pest management for both invasive plant and nuisance wildlife species, prescribed burning, ecological monitoring, seed collection and processing, and data analysis.

Strategic Plan Outcome	Natural Resources Program Action
People of all ages, abilities, cultures, and ethnicities connect to the natural world	Increase outreach to underrepresented groups for enjoyment of District natural spaces. Incorporate environmental equity in land acquisition decision-making criteria.
Sustainability – we are good stewards of the community’s trust	Install motion detection lights in the back hallway and in the garage to reduce electricity use. Quantify carbon storage of ecosystems under management.
Diverse habitats for wildlife	Restore 25 acres and manage 3450 acres of historically-referenced native ecosystems to establish habitat for wildlife. Increase additional camera traps for monitoring wildlife on District lands.
Ecosystem services for the community and the planet	Increase native plantings to promote pollinator and other wildlife habitat, regulating services of water filtration and retention, regulating services of carbon sequestration and storage, and cultural services of establishing historically-referenced native ecosystems.

Natural Resources Financials	Expenses	Revenues	Tax Support	Percent Tax
	\$508,135	\$55,500	\$452,635	89%

Site Operations

The Site Operations Program maintains the District’s recreational green spaces and assists with natural resource management efforts. Seven forest preserves (Heron View, Homer Lake, Lake of the Woods, Middle Fork, River Bend and Sangamon River Forest Preserves, and the Kickapoo Rail Trail) and smaller land holdings such as the Riverview Retreat Center comprise the Champaign County Forest Preserve District.

Homer Lake Forest Preserve, a 764-acre preserve, offers sledding in winter months, and fishing and boating during the summer. Homer Lake has been managed by the District since 1971, although the District did not have ownership until 1992 when the land was acquired from the Illinois Department of Natural Resources. The site contains forest, wetland and prairie, as well as an 80-acre lake and its 4 miles of shoreline.

With approximately 10 miles of trails, Homer Lake is ideal for hiking. Trails cross grasslands, prairies, and woodlands, and hikers can walk along the Salt Fork River or around the secluded Collins Pond. The Salt Fork Center is a frequently rented facility for gatherings overlooking Homer Lake. Nearby is a boat dock, outdoor amphitheater, trail system and natural plandscape. The Homer Lake Interpretive Center is located just inside the entrance to the preserve.

The **Kickapoo Rail Trail (KRT)** is a linear park of 146 acres. There are currently seven miles of crushed limestone and asphalt multi-purpose path developed from the easternmost Urbana boundary to St. Joseph. In 2022 construction will begin on a 1.5-mile trail segment from the eastern edge of the county through the Village of Ogden.

The staff provides general maintenance, service and upkeep of the District’s facilities, grounds and waters at Homer Lake, including Collins Pond (28 acres with 3-acre pond), Hidden Acres (28 acres with a 1-acre pond), Sylvester Woods (7 acres), Old Homer Park (33 acres) and the Kickapoo Rail Trail (12.5 linear miles and 146 acres). As the Kickapoo Rail Trail continues to grow and develop with amenities along the trail and as new acreage is added to the Homer Lake Forest Preserve, the need for maintenance and operational support increases. Staffing will need to be monitored to ensure that lands and facilities continue to meet the standard of care that visitors expect.



Middle Fork River Forest Preserve, in the northeast corner of Champaign County, contains 1,712 acres composed of hardwood timber, floodplain forest, grassy meadows, and expansive prairie restoration areas, comprising 42% of the District's Champaign County holdings. Middle Fork continues to boast the State of Illinois' only International Dark Sky Park. The preserve offers the District's only campground with 65 all-electric sites. In addition to camping, the site offers a swim beach, fishing, hiking, cross-country skiing, picnicking, a building rental, and campground naturalist programs.

Within its boundaries are two waterfowl management areas that were built in cooperation with Ducks Unlimited and the Illinois Department of Natural Resources. The North Waterfowl area has a viewing platform with parking located on the west side of the waterfowl area and a trail running along the berm and outlying areas. The South Waterfowl area, which is more secluded, lies due east and south of the North Waterfowl location, containing a maintenance drive for staff or special use permit holders. Both Waterfowl areas are closed to the public for several months in the spring for waterfowl nesting. The Point Pleasant wetland area at the preserve's southernmost point features a trail with views of woodlands, the Middle Fork River, a twenty-acre wetland which hosts sandhill cranes annually and an abundance of restored prairie. Middle Fork maintains the 1846 Tomlinson Cemetery, a State of Illinois designated nature preserve, and its 1.5 acres of original prairie.

Four miles of the Middle Fork River runs through the middle of the preserve, feeding the waterfowl areas seasonally, and hosting kayaks and canoes. Within the main user areas of the preserve are three ponds, Willow Pond, Cypress Pond, and Emerald Pond.



The **Lake of the Woods Forest Preserve** is located in a rolling wooded area near Mahomet. The preserve occupies 874 acres along the corridor of the Sangamon River. Several attractions at Lake of the Woods Forest Preserve include the Museum of the Grand Prairie, the Mabery Gelvin Botanical Garden, and the Lake of the Woods Golf Course. Besides the award-winning 18-hole regulation course, there is a 9-hole par 3 course and a practice range. The course continues to maintain its designation as a Certified Audubon course, one of only two downstate courses to

earn this environmental stewardship distinction. The preserve also offers fishing, boating, hiking, picnicking, cross-country skiing, sledding, the HI-Tower bell carillon and observation area, building rentals, and educational programs.

Developed in 2001, the **River Bend Forest Preserve** is located on a 284-acre site in south Mahomet. It contains approximately 130 acres of water in two lakes, Sunset and Shadow. Sunset Lake is Champaign County’s largest lake. The preserve includes two-and-one-half miles of forest along the Sangamon River, a one-mile nature trail and a 1.3 mile multi-use trail resurfaced in 2021. The fully-accessible Possibility Pier provides an ideal setting for fishing and picnicking on Sunset Lake.

Purchased in 2007, the 160-acre **Sangamon River Forest Preserve**, located two miles south of the Village of Fisher, offers a variety of natural features. At this preserve, the District strives to restore and conserve the landscape as closely as possible to its original pre-settlement conditions. From spring to fall restored prairie and savanna areas are flush with native grasses and wildflowers. The preserve is an ideal setting for low-impact activities, such as picnicking, bird-watching, hiking, and river fishing. Significant natural features on this property include the Sangamon River and its Wildcat Slough tributary. The Sangamon flows for more than half a mile through the property, and the Wildcat Slough flows for about an eighth of a mile before entering the Sangamon. In addition, the preserve includes an historic residence built in 1919. Amenities include: an open-air shelter, accessible prairie overlook, restroom facility, and 2.25 mile trail system.

Newly acquired in 2020, **Heron View Forest Preserve** consists of a 98-acre mix of floodplain and oak-hickory forest. Along the 1.4 mile nature trail are beautiful views of the Sangamon River, open forest, heron rookery, and spring wildflowers.



Strategic Outcome	Site Operations Program Action
Clean air and clean water	Add at least one electric vehicle and two to three non-combustion equipment units to the District fleet and power tool inventories.
Our human capital is our strongest organizational asset	Focus on recruiting and hiring quality employees from communities underrepresented in the site operations work force.
Our organization reflects the changing composition of our community	Survey Champaign County residents to identify amenities desired at District Forest Preserves, particularly by and for underrepresented communities.
Outdoor recreation offers a deeper immersion into the natural world	<p>Upgrade access at the North Boat launch for better access to Homer Lake (grant dependent).</p> <p>Remove the aging Observation Deck and replace it with a new shelter to increase visitation and picnicking at Homer Lake.</p> <p>Restore Willow Pond for improved swimming and fishing at Middle Fork.</p> <p>Replace Lake of the Wood's Fisherman's Shelter to improve this much-used fishing and picnicking site.</p>
People of all ages, abilities, cultures and ethnicities connect to the natural world	<p>Upgrade accessible parking at Lake of the Woods and Elks Lake Pavilions and failing sidewalks at River Bend.</p> <p>Construct an upland accessible Dark Sky Trail at Middle Fork (grant dependent).</p>
Sustainability - we are good stewards of the community's trust	Draft plan for measuring each forest preserve's carbon footprint.

	Expenses	Revenues	Tax Support	Percent Tax
Site Operations	\$1,410,053	\$1,400	\$1,408,653	100%

APPENDIX A

STRATEGIC PLAN 2020 - 2024

Champaign County Forest Preserve District



INTRODUCTION

Through a series of meetings and discussions beginning in autumn 2018, the Champaign County Forest Preserve District undertook a participatory strategic planning process which included board, staff, and the public. This new five-year plan builds on the work done by the District in 2014 when the 2015-2019 Strategic Plan was developed through an intensive, facilitator-led process.

Strategic planning is an organizational management activity that is used to set priorities, focus energy and resources, ensure that staff and other stakeholders are working toward common goals, and establish agreement around intended outcomes and results. A good strategic plan should serve as a road map that shapes and guides what an organization is, who it serves, what it does, and why it does it, with a focus on the future.

The Forest Preserve District has had a three-pronged mission since it opened its first preserve in 1948, which is to provide for the citizens and guests of Champaign County: 1) the conservation of the county's natural and cultural resources, 2) educational opportunities designed to increase the community's knowledge and appreciation of these resources, and 3) recreational opportunities consistent with conserving the natural qualities of the District's resource base.

Over the years, the District's mission has remained substantially the same. Our goal is still to provide exceptional experiences in nature for our county's residents and visitors. Our six preserves – Homer Lake, Lake of the Woods, Middle Fork River, River Bend, Sangamon River, and the Kickapoo Rail Trail – belong to you, the residents of Champaign County. This plan is our promise to you to protect them, and the natural and cultural resources located within them, to the best of our abilities.



VISION

Protecting Nature. Creating Connections.

MISSION

Protect Champaign County's natural and cultural resources and inspire people to care for, enjoy, and explore their natural world.

OUTCOMES [defining and expanding on the [vision](#)]

Environmental
Benefits

Connection to
Nature

Appreciation for
Grand Prairie
Heritage

Organizational
Excellence



Environmental benefits for the community and planet

- Large, landscape scale preserves
- Ecosystem services for the community and the planet
- Diverse habitats for wildlife
- Clean air and clean water



Connection to nature

- People of all ages, abilities, cultures, and ethnicities connect to the natural world
- Outdoor recreation at Champaign County's forest preserves offers a deeper immersion into the natural world
- Ecosystems support human existence and quality of life



Knowledge of and appreciation for the Grand Prairie landscape and heritage

- The story and evolution of the Grand Prairie landscape is interwoven with the stories of those who resided here throughout time; stories are told with both perspectives taken into account
- Thorough research, culturally sensitive interpretation, consideration of varying perspectives, and extensive outreach will govern our natural and cultural education efforts
- Throughout the district, we share the story of Champaign County through a variety of interpretive media, but with one consistent message
- Our museum collections afford greater discovery, communication, and interpretation of our natural and cultural heritage



Organizational excellence

- We have a conservation responsibility to Champaign County taxpayers
- We are a sustainable, ethical organization that lives within our financial means; we are good stewards of the community's trust
- We are innovative and seek opportunities to partner with other organizations to advance common goals
- Our organization reflects the changing composition of our Champaign County community
- Our human capital is our strongest organizational asset



STRATEGIC OBJECTIVES [defining and articulating the mission]

Protect Conserve Preserve Steward	Connect Land Connect People	Educate Inspire Lead	Promote Healthy Lifestyles through Recreation	Achieve Organizational Excellence
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Protect | Conserve | Preserve | Steward

- Acquire land through a proactive, yet strategic, planning process
- Care for existing land by employing science-based land management practices
- Research, evaluate, and expand efforts to protect and promote resilient ecosystems so that they may continue to support biodiversity under the threat of changing climate conditions
- Broaden and expand land stewardship through volunteer programming and the use of available technology
- Maintain our existing infrastructure and improve facilities to meet community needs
- Use best industry practices to guide the care of our natural and cultural history collections



Connect Land | Connect People

- Deepen connections to Champaign County's forest preserves through an array of recreational, educational, and cultural experiences
- Pursue cultural competency in both our internal and external endeavors as an organization
- Nurture a welcoming environment by embracing diversity, equity, and inclusion; those values will guide our decisions, policies, and practices
- Provide information to the public about conservation efforts at Champaign County's forest preserves
- Identify and pursue projects that enhance regional connectivity of open space, trails
- Investigate and pursue all available resources to ensure public awareness of sites, facilities, programs
- Evaluate and adjust services as necessary to meet evolving community interests and needs



Educate | Inspire | Lead

- Provide positive learning experiences for people of all ages and abilities, following best practices, most current research, and innovative interpretive and educational techniques
- Interpret the interrelationship between the natural and cultural history of the Grand Prairie Region by highlighting the connections between plants, animals, and people
- Inspire visitors to make a connection between their own personal history and the history of the community and local environment through District collections, exhibits, and programs
- Invite visitors to enjoy recreational and educational experiences to inspire their engagement in conservation, preservation, and stewardship of natural and cultural resources
- Partner with community organizations to expand programming that reaches underserved audiences
- Provide leadership in educational, fact-based messaging to involve the public in climate resiliency efforts



Promote Healthy Lifestyles through Recreation

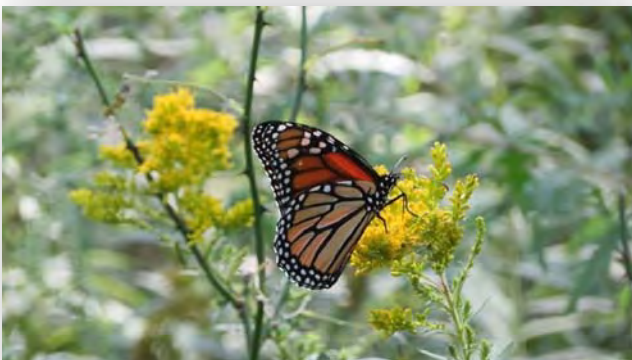
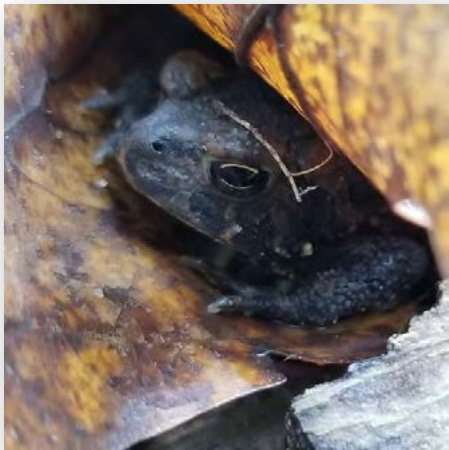
- Promote outdoor recreation that is compatible with our land management practices and natural beauty of the land
- Provide accessible recreation options and remove barriers to participation so that all individuals can experience nature, regardless of capability
- Promote the benefits of open space and access to nature for physical, emotional, mental, and spiritual health
- Develop recreation options that reflect diverse cultural relationships to the land



Achieve Organizational Excellence

- Increase financial resources to optimize the organizational mission
- Hire and retain high quality staff
- Pursue budget and audit excellence through government finance certification processes
- Invest in capacity to meet growing technology demands

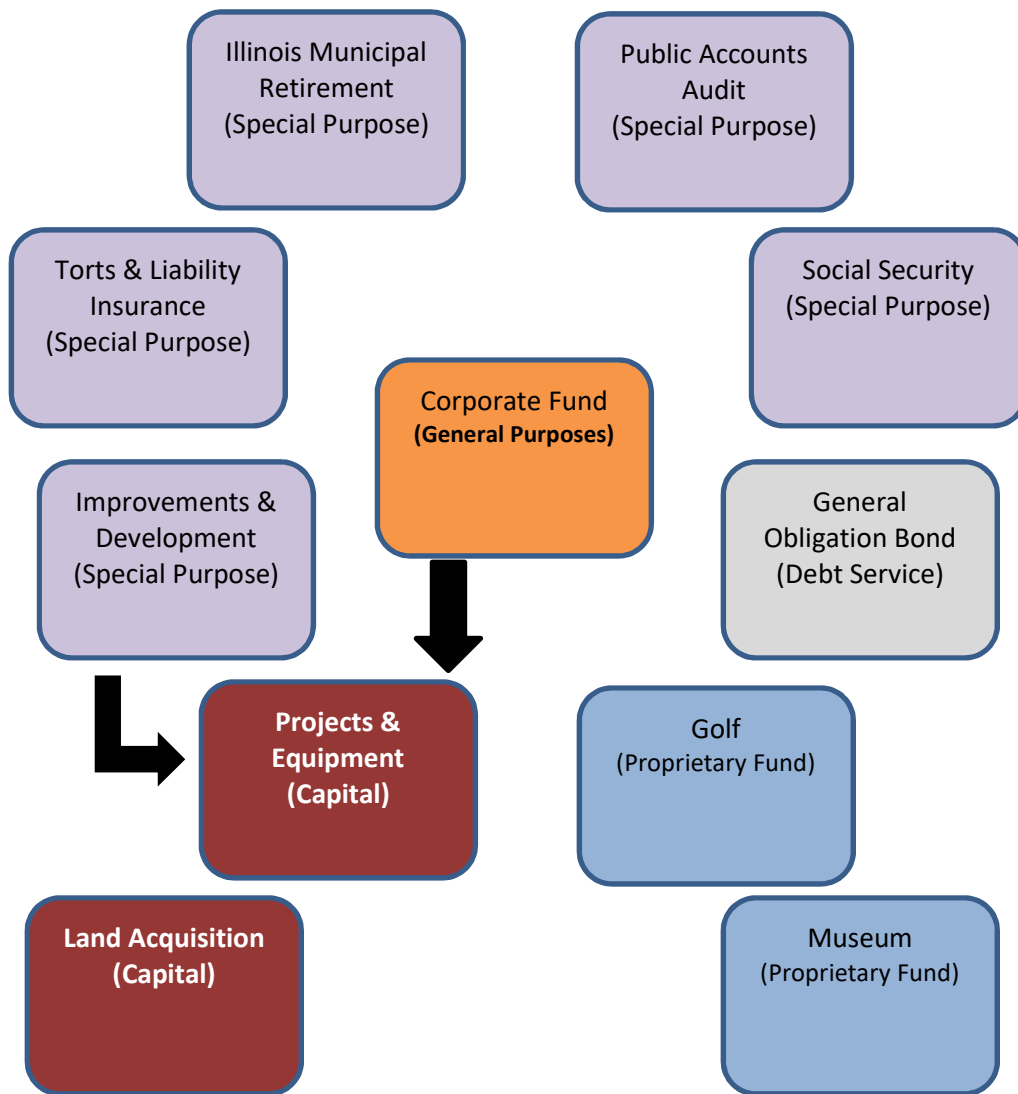
- Enhance employee satisfaction, skills, and productivity through relevant and enriching training opportunities
- Support the employee experience through competitive pay and benefits, a safe and healthy working environment, and meaningful recognition initiatives
- Foster and facilitate active and transparent communication among staff at all levels and between the organization and the public at large
- Demonstrate environmental leadership; reduce our impact on the environment by implementing sustainable practices; balance financial resources with environmental stewardship goals



APPENDIX B - Fund Descriptions

The Champaign County Forest Preserve District maintains eleven funds in its financial accounting structure. Seven funds are authorized in Illinois statute: Corporate (General), Improvements and Development (Construction Operations), Tort Judgements and Liability Insurance, Illinois Municipal Retirement, Public Accounts Audit, Social Security, and Debt Service. Two are proprietary (business-type) funds: Golf and Museum Store. Two are capital related funds: Capital Projects & Equipment and Land Acquisition.

The Corporate, Improvements and Development, Golf, and Capital Projects are the District's major funds. The Corporate Fund is for general purposes and can be used for any type of financial transaction. The Improvements and Development, Tort Judgments and Liability Insurance, Illinois Municipal Retirement, Public Accounts Audit, and Social Security funds are special purpose funds, restricted in Illinois statute to specific financial activities. The District Board of Commissioners created the four proprietary and capital funds.



APPENDIX B - Fund Descriptions

Corporate Fund

Purpose: The Corporate (General) Fund is the primary operating fund of the District.

Changes for 2022: The Corporate Fund includes increased funding for the Diversity, Equity and Inclusion initiative, including funding a DEI Fellowship.

Description: The Corporate Fund provides for the annual operational costs for the following departments: Administration, Lake of the Woods, Homer Lake, Middle Fork, Museum of the Grand Prairie, Homer Lake Interpretive Center, Public Relations, and Volunteer Program.

This fund is used to account for all District activities except those legally or administratively required to be accounted for in other funds.

Corporate Fund – 2018-2022 Financials

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Revenue Totals	\$2,587,181	\$2,769,987	\$2,784,389	\$3,156,348	\$4,430,619
Expenditure Totals	\$2,746,263	\$2,496,001	\$2,737,465	\$3,228,188	\$4,430,619

Improvements and Development (Construction) Fund

Purpose: Provide for annual operational costs for constructing and rehabbing District facilities.

Changes for 2022: The Sustainability Initiative is no longer funded by Corporate Fund under Administration. It is included here under the Planning Department.

Description: The Improvements and Development Fund pays for the operating labor and support expenses for departments engaged in constructing, restoring, reconditioning, reconstructing and acquiring improvements and the development of the District lands and facilities. Departments comprising this fund are Botanical Gardens, Construction, Natural Resources, and Planning.

Construction Fund – 2018-2022 Financials

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Revenue Totals	\$841,726	\$874,891	\$931,616	\$1,206,346	\$1,245,794
Expenditure Totals	\$718,338	\$748,335	\$889,251	\$959,094	\$1,245,794

Public Accounts Audit Fund

Purpose: Provide for the independent annual audit of the District’s financial statements.

Changes for 2022: Increased tax levy to maintain three month reserve.

Description: The Downstate Forest Preserve Act mandates that forest preserve districts “...shall install and maintain a proper system of accounts for each fund, showing the amount received and disbursed... At least once each year, District will have such accounts audited and the report of this audit shall be open to the public for inspection at all times.” The Governmental Account Audit Act authorizes the district to levy an auditing tax not to exceed .005% of the value of all taxable property in the district. Funds received from the tax must be held in a special fund and used only for the payment of auditing expenses. CliftonLarsonAllen currently provides audit services for the District Board.

Public Accounts Audit Fund – 2018-2022 Financials

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Revenue Totals	\$24,219	\$24,262	\$34,157	\$45,391	\$41,343
Expenditure Totals	\$21,500	\$22,915	\$21,091	\$30,422	\$41,343

APPENDIX B - Fund Descriptions

Illinois Municipal Retirement Fund

Purpose: Provide employees a secure retirement pension.

Changes for 2022: Increased tax levy to maintain three month reserve.

Description: The District may levy and collect a tax not to exceed the amount appropriated for the District's contribution to the Illinois Municipal Retirement Fund. The revenue derived from the tax amount must be used only for this fund, per 40 ILCS 5/7-171.

The District joined IMRF on January 1, 1953. All full-time employees participate in IMRF, as do part-time employees who are expected to work 1000 or more hours annually. Each year the following are credited to the District's retirement reserve held by IMRF:

- Employee contributions that represent 4.5% of eligible earnings.
- Employer contributions at the actuarially required contribution rate, 7.37% for 2022.
- IMRF investment income on the preceding year's retirement reserves.

IMRF automatically credits 7.5% interest annually to the District's retirement reserve. Actual investment earnings above 7.5% are also credited to the reserve. Any shortfall in investment earnings below 7.5% must be made up for by future employer contributions. Hence, IMRF investment earning below 7.5% will result in increased District actuarial required contribution (ARC) rates and pension payments in the future.

The District's level of pension funding on a *market basis* for **current employees** is presently 102%. (NOTE: IMRF's plan requires that the pension reserves for all District **retirees** are fully funded). As employees retire, the amount necessary to fund their pensions (for their actuarial life expectancy) is removed from the District's retirement reserves to a general retirement account managed by IMRF.

IMRF Fund – 2018-2022 Financials

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Revenue Totals	\$202,235	\$181,970	\$212,477	\$283,923	\$226,207
Expenditure Totals	\$193,823	\$155,202	\$183,582	\$188,042	\$226,207

Social Security Fund

Purpose: Provide employer share of Social Security contribution for every District employee.

Changes for 2022: Increased tax levy to maintain three month reserve.

Description: The District may levy and collect a tax for the amount necessary to meet the cost of participating in the Federal Social Security Insurance and Medicare programs. Both the District and its employees make federally-mandated contributions for Social Security and Medicare taxes. The employee share is deducted from each bi-weekly pay check. The District share is paid from the Social Security fund. Both employee and employer pay 7.65% of the employee wage subject to FICA tax to the IRS.

Social Security Fund – 2018-2022 Financials

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Revenue Totals	\$167,172	\$164,134	\$183,031	\$240,128	\$246,297
Expenditure Totals	\$162,503	\$172,187	\$179,949	\$217,339	\$246,297

APPENDIX B - Fund Descriptions

Torts & Liability Insurance (Risk Management) Fund

Purpose: Provide District Liability insurance and address/manage District property loss risks.

Changes for 2022: Increased budget for safety hazard and risk mitigation projects.

Description: According to Illinois statute, the District may levy and collect a tax sufficient to pay tort settlements or judgements, unemployment, and worker's compensation claims; Liability insurance for protecting the District, its employees, property damage or loss; and the costs of risk management.

CCFPD risk management and insurance are provided through the Park District Risk Management Agency (PDRMA), which the District joined in 1993. PDRMA is a self-governed risk pool, and all members share the responsibility for PDRMA's ongoing stability and growth. Members benefit from the collective strength of the shared commitment to solid risk management and count on PDRMA to provide value to their organizations. PDRMA programs and services are expressly for the park and recreation industry, including forest preserve districts. PDRMA Risk Management Consultants hold a variety of safety certifications and share their expertise with members to help them manage risks and to guide them during loss-related crises.

CCFPD Insurance Coverage Limits

Scope of Coverage	Coverage Dates	Limits Each Occurrence	Millions (000,000)
General Liability *Commercial liability *Occurrence	1/1/2022-12/31/2022	Bodily Injury and Property Damage	\$3
		Personal Injury	\$3
Automobile Liability	1/1/2022-12/31/2022	Bodily Injury and Property Damage	\$3
Workers' Compensation	1/1/2022-12/31/2022		Statutory
Employer's Liability	1/1/2022-12/31/2022		\$3
Liquor Liability	1/1/2022-12/31/2022		\$3

Liability and Compensation Insurance – 2018-2022 Financials

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Revenue Totals	\$139,602	\$142,516	\$172,342	\$383,275	\$390,623
Expenditure Totals	\$126,544	\$158,699	\$155,349	\$329,065	\$390,623

APPENDIX B - Fund Descriptions

Golf Course Fund

Purpose: Provide for the annual operating costs of the Lake of the Woods Golf Course.

Changes for 2022: The Pro Shop will have its biannual sale of two-year season passes.

Description: The Golf Fund provides for the annual operating costs for the following departments: Golf Course Maintenance, Pro Shop, and Snack Bar/Beverage Cart. Operations include an 18-hole municipal golf course, a 9-hole par 3 course, driving range, indoor golf simulator, and support equipment.

Golf Course Fund – 2018-2022 Financials

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Revenue Totals	\$798,398	\$773,159	\$911,273	\$756,220	\$886,984
Expenditure Totals	\$644,510	\$692,492	\$683,360	\$758,984	\$886,984

Museum Store Fund

Purpose: Extend the Museum experience through the sale of quality merchandise to Museum of the Grand Prairie patrons and friends.

Description: The Fund provides for merchandise retailing at the Museum of the Grand Prairie. Store sales are intended to enhance and extend the educational and inspirational value of the Museum visit, providing tangible reminders of this experience. Annually, store merchandise is updated to reflect not only the Museum experience, but also the wide natural and recreational opportunities within the District.

Museum Store Fund – 2018-2022 Financials

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Revenue Totals	\$12,986	\$12,813	\$3,634	\$5,110	\$8,250
Expenditure Totals	\$10,965	\$10,572	\$20,287	\$8,250	\$8,250

APPENDIX B - Fund Descriptions

Capital Projects and Equipment Fund

Purpose: The Capital Projects Fund provides for District natural resource management, construction, ADA, and rehabilitation projects.

Description: The Capital Projects Fund accounts for all District capital expenditures except safety hazard mitigation projects in the Torts and Liability Insurance Fund. Fund revenues include proceeds from bond sales, grants, donations, and transfers from other funds.

See Capital Program for 2022 capital projects detail.

Capital Fund – 2018-2022 Financials

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Revenue Totals	\$744,393	\$548,346	\$613,360	\$1,655,579	\$2,684,735
Expenditure Totals	\$593,215	\$438,391	\$933,647	\$1,813,284	\$2,684,735

Land Acquisition Fund

Purpose: Secure adequate green space in Champaign County for conserving natural resources and providing mission-driven recreational opportunities for the community.

Changes for 2022: Increased budget to acquire land in the Salt Fork River watershed.

Description: The Land Acquisition Fund depends on land acquisition grants, donations, and transfers from other funds if needed. Corporate mitigation dollars and grants are planned to fully fund the Salt Fork River watershed protection acquisition.

From 2008 to 2020 the District secured grants and donations to fund 88% of land acquisition costs. At the end of 2021, the District held \$134,172 remaining in corporate mitigation funding originally provided in 2017. Staff seek to leverage these mitigation funds and its land acquisition fund balance for securing grants to protect a larger portion of the Salt Fork River watershed.

Land Acquisition Fund – 2018-2022 Financials

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Revenue Totals	\$3,759	\$5,843	\$523,252	\$709,350	\$974,210
Expenditure Totals	\$406	\$2,413	\$541,152	\$863,250	\$974,210

APPENDIX B - Fund Descriptions

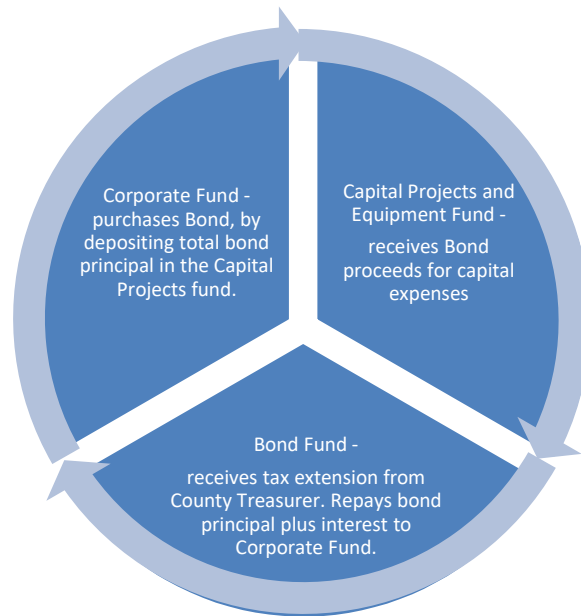
Debt Service (General Obligation Bond) Fund

Purpose: Accounting for bond payments and debt service tax levy.

Changes for 2022: The District will begin 2022 with no bond debt service, the first fiscal year since 2010 to begin debt free. The District will bond for its entire 2022 and 2023 debt service extension base in early 2022.

Description: Illinois statute permits districts to issue bonds for capital projects within certain statutory limits. District may not exceed the debt service extension base, which is the limit for general capital project bonding originally established with the 1996 tax levy year. Absent voter approval via a referendum, the District may not issue tax-funded bonds and notes beyond this base. Bond proceeds fund District capital projects not funded from other sources like grants, donations or transfers.

The District will maximize the use of its debt service extension by issuing and purchasing its own short term two-year bond. These bond transfers and repayments may be depicted as follows:



Debt Service (Bond) Fund – 2018-2022 Financials

	2018 Actual	2019 Actual	2020 Actual	2021 Budget	2022 Budget
Revenue Totals	\$227,765	\$232,617	\$242,664	\$258,176	\$256,213
Expenditure Totals	\$232,845	\$234,150	\$246,808	\$245,230	\$256,213

Appendix C - 2022 Budget Detail

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
-----							0	
BEGINNING BALANCE								
General								
REVENUES								
Reserve								
General								
01-00-40-00-0000	Prior Year Reserves	0	0	0	0	0	638,520	0%
01-00-40-00-0002	2022 Bond Purchase	0	0	0	0	0	252,000	0%
		-----		-----		-----		
TOTAL General		0	0	0	0	0	890,520	0%
TOTAL Reserve		0	0	0	0	0	890,520	0%
TOTAL REVENUES: General		0	0	0	0	0	890,520	0%

Administration								
REVENUES								
Taxes								
General								
01-01-41-00-4101	Property Taxes	641,403	625,043	881,646	852,206	853,819	848,024	(3%)
01-01-41-00-4102	Personal Prop Replacement Tax	180,987	161,757	160,061	268,710	241,812	225,393	40%
01-01-41-00-4103	TIFs PILOTs other Taxes	20,495	29,017	20,500	19,155	17,500	17,500	(14%)
		-----		-----		-----		
TOTAL General		842,885	815,817	1,062,207	1,140,071	1,113,131	1,090,917	2%
TOTAL Taxes		842,885	815,817	1,062,207	1,140,071	1,113,131	1,090,917	2%

Grants & Donations								
Private								
01-01-48-52-0000	Foundation Contributions	0	0	37,496	0	0	2,000	(94%)
		-----		-----		-----		
TOTAL Private		0	0	37,496	0	0	2,000	(94%)

Foundation								
01-01-48-53-0000	Diversity Equity and Inclusion	0	0	0	0	0	20,000	0%
		-----		-----		-----		
TOTAL Foundation		0	0	0	0	0	20,000	0%
TOTAL Grants & Donations		0	0	37,496	0	0	22,000	(41%)

Miscellaneous Revenues								
General								
01-01-49-00-4200	Interest Income	33,308	15,048	17,500	1,843	2,750	2,500	(85%)
01-01-49-00-4250	Miscellaneous Revenues	2,622	1,667	150	379	400	300	100%
01-01-49-00-4603	Fixed Asset Sales	19,441	5,350	0	0	0	0	0%
		-----		-----		-----		
TOTAL General		55,371	22,065	17,650	2,222	3,150	2,800	(84%)

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Administration								
Miscellaneous Revenues								
Transfers								
01-01-49-99-9090	Debt Service Transfer	152,447	153,853	161,385	0	160,295	251,358	55%
TOTAL Transfers		152,447	153,853	161,385	0	160,295	251,358	55%
TOTAL Miscellaneous Revenues		207,818	175,918	179,035	2,222	163,445	254,158	41%
TOTAL REVENUES: Administration		1,050,703	991,735	1,278,738	1,142,293	1,276,576	1,367,075	6%
Marketing REVENUES								
Taxes								
General								
01-02-41-00-4101	Property Taxes	180,932	194,704	192,885	175,332	186,084	255,975	32%
TOTAL General		180,932	194,704	192,885	175,332	186,084	255,975	32%
TOTAL Taxes		180,932	194,704	192,885	175,332	186,084	255,975	32%
User Fees								
Events & Programs								
01-02-42-13-4320	Freedom Fest Fees	6,038	0	6,000	1,900	1,900	2,000	(66%)
TOTAL Events & Programs		6,038	0	6,000	1,900	1,900	2,000	(66%)
TOTAL User Fees		6,038	0	6,000	1,900	1,900	2,000	(66%)
Merchandising and Sales								
General								
01-02-47-00-4720	Promotional Items	0	174	0	0	0	0	0%
TOTAL General		0	174	0	0	0	0	0%
TOTAL Merchandising and Sales		0	174	0	0	0	0	0%
Gifts & Donations								
Events & Programs								
01-02-48-13-4320	Freedom Fest Sponsorships	7,922	0	6,500	2,500	2,550	5,000	(23%)
TOTAL Events & Programs		7,922	0	6,500	2,500	2,550	5,000	(23%)
TOTAL Gifts & Donations		7,922	0	6,500	2,500	2,550	5,000	(23%)
TOTAL REVENUES: Marketing		194,892	194,878	205,385	179,732	190,534	262,975	28%
Lake of the Woods FP REVENUES								

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Lake of the Woods FP								
Taxes								
General								
01-03-41-00-4101	Property Taxes	332,278	381,513	415,826	393,430	401,164	408,356	(1%)
TOTAL General		332,278	381,513	415,826	393,430	401,164	408,356	(1%)
TOTAL Taxes		332,278	381,513	415,826	393,430	401,164	408,356	(1%)
User Fees								
Pavilions								
01-03-42-11-4600	Boat Rentals	4,548	0	5,007	8,269	8,269	5,600	11%
01-03-42-11-4900	Lake of the Woods P1 Pavilion	16,455	8,904	22,441	16,110	16,000	22,000	(1%)
01-03-42-11-4905	Elk's Lake P2 Pavilion	18,415	6,390	20,682	22,477	23,044	20,500	0%
01-03-42-11-4910	Lake View Shelter	0	0	0	760	760	1,600	0%
01-03-42-11-4915	Sycamore Hollow Shelter	1,110	575	1,174	780	1,000	1,200	2%
01-03-42-11-4920	Izaak Walton Cabin	5,985	1,795	6,397	6,565	5,985	6,000	(6%)
01-03-42-11-4925	Riverview Retreat Center	2,925	450	2,750	2,280	2,280	2,700	(1%)
01-03-42-11-4930	Rotary Hill Shelter	5,035	1,595	5,255	4,810	4,810	5,100	(2%)
01-03-42-11-4935	River Bend Shelter	55	395	220	300	300	400	81%
TOTAL Pavilions		54,528	20,104	63,926	62,351	62,448	65,100	1%
TOTAL User Fees		54,528	20,104	63,926	62,351	62,448	65,100	1%
Miscellaneous Revenues								
General								
01-03-49-00-4250	Recycling & Miscellaneous	610	1,453	500	2,421	2,346	1,000	100%
TOTAL General		610	1,453	500	2,421	2,346	1,000	100%
TOTAL Miscellaneous Revenues		610	1,453	500	2,421	2,346	1,000	100%
TOTAL REVENUES: Lake of the Woods FP		387,416	403,070	480,252	458,202	465,958	474,456	(1%)
Middle Fork Forest Preserve								
REVENUES								
Taxes								
General								
01-06-41-00-4101	Property Taxes	219,097	245,140	285,536	287,544	275,468	293,444	2%
TOTAL General		219,097	245,140	285,536	287,544	275,468	293,444	2%
TOTAL Taxes		219,097	245,140	285,536	287,544	275,468	293,444	2%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Middle Fork Forest Preserve								
User Fees								
Pavilions								
01-06-42-11-4941	Activity Center	5,575	1,560	2,100	8,125	6,960	6,000	185%
TOTAL Pavilions		5,575	1,560	2,100	8,125	6,960	6,000	185%
Camping								
01-06-42-12-4940	Camping Fees	79,930	60,498	75,000	108,504	105,000	85,000	13%
TOTAL Camping		79,930	60,498	75,000	108,504	105,000	85,000	13%
TOTAL User Fees		85,505	62,058	77,100	116,629	111,960	91,000	18%
Merchandise & Sales								
Camping								
01-06-47-12-4950	Ice Cream	785	0	700	278	280	200	(71%)
01-06-47-12-4951	Ice	1,867	1,316	1,900	1,964	1,950	1,500	(21%)
01-06-47-12-4952	Worms	283	0	290	132	132	125	(56%)
01-06-47-12-4955	Firewood	5,753	5,515	5,000	8,056	8,500	5,000	0%
01-06-47-12-4959	Vending	0	0	0	0	0	0	0%
TOTAL Camping		8,688	6,831	7,890	10,430	10,862	6,825	(13%)
TOTAL Merchandise & Sales		8,688	6,831	7,890	10,430	10,862	6,825	(13%)
Miscellaneous Revenues								
General								
01-06-49-00-4250	Recycling & Miscellaneous	(16)	(18)	200	(69)	200	200	0%
TOTAL General		(16)	(18)	200	(69)	200	200	0%
TOTAL Miscellaneous Revenues		(16)	(18)	200	(69)	200	200	0%
TOTAL REVENUES: Middle Fork Forest Preserve		313,274	314,011	370,726	414,534	398,490	391,469	5%
Homer Lake Forest Preserve								
REVENUES								
Taxes								
General								
01-07-41-00-4101	Property Taxes	210,788	240,458	270,534	234,065	260,995	282,479	4%
TOTAL General		210,788	240,458	270,534	234,065	260,995	282,479	4%
TOTAL Taxes		210,788	240,458	270,534	234,065	260,995	282,479	4%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Homer Lake Forest Preserve								
User Fees								
Pavilions								
01-07-42-11-4970	Walnut Hill Shelter	2,620	25	2,500	4,115	5,070	5,000	100%
01-07-42-11-4975	Salt Fork Center	24,335	5,060	9,400	26,785	29,769	25,000	165%
TOTAL Pavilions		26,955	5,085	11,900	30,900	34,839	30,000	152%
TOTAL User Fees		26,955	5,085	11,900	30,900	34,839	30,000	152%
Miscellaneous Revenues								
General								
01-07-49-00-4250	Recycling & Miscellaneous	192	244	200	134	200	200	0%
TOTAL General		192	244	200	134	200	200	0%
TOTAL Miscellaneous Revenues		192	244	200	134	200	200	0%
TOTAL REVENUES: Homer Lake Forest Preserve		237,935	245,787	282,634	265,099	296,034	312,679	10%
Museum and Education								
REVENUES								
Taxes								
General								
01-08-41-00-4101	Property Taxes	336,709	360,760	414,525	361,379	399,909	423,084	2%
TOTAL General		336,709	360,760	414,525	361,379	399,909	423,084	2%
TOTAL Taxes		336,709	360,760	414,525	361,379	399,909	423,084	2%
User Fees								
Events & Programs								
01-08-42-13-4300	Museum School Programs	5,392	2,397	2,000	213	204	2,000	0%
01-08-42-13-4305	Museum Summer Camps	2,235	963	300	520	520	300	0%
01-08-42-13-4310	Museum Public Programs	4,155	808	300	1,149	880	300	0%
TOTAL Events & Programs		11,782	4,168	2,600	1,882	1,604	2,600	0%
TOTAL User Fees		11,782	4,168	2,600	1,882	1,604	2,600	0%
Grants								
Federal								
01-08-44-50-4484	Smithsonian NMAAHC	0	0	0	0	0	0	0%
TOTAL Federal		0	0	0	0	0	0	0%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Museum and Education								
Grants								
State								
01-08-44-51-4481	ISHRAB Grant	2,355	1,914	0	0	0	2,000	0%
01-08-44-51-4482	Looking for Lincoln Grant	300	200	200	100	100	200	0%
01-08-44-51-4483	IHC Innovation Grant	0	10,000	0	0	0	0	0%
01-08-44-51-5101	IHC COVID Grant	0	0	0	7,500	7,500	0	0%
TOTAL State		2,655	12,114	200	7,600	7,600	2,200	0%
TOTAL Grants		2,655	12,114	200	7,600	7,600	2,200	0%
Donations & Contributions								
Private								
01-08-48-52-0445	Concert Series	2,780	0	1,000	0	0	0	(100%)
01-08-48-52-4800	Donations on Site	4,716	967	1,000	2,278	2,500	2,000	100%
TOTAL Private		7,496	967	2,000	2,278	2,500	2,000	0%
Forest Preserve Friends Fndtn								
01-08-48-53-4801	Education Programs	500	1,150	2,650	0	1,150	2,400	(9%)
TOTAL Forest Preserve Friends Fndtn		500	1,150	2,650	0	1,150	2,400	(9%)
TOTAL Donations & Contributions		7,996	2,117	4,650	2,278	3,650	4,400	(5%)
Miscellaneous Revenues								
General								
01-08-49-00-4250	Miscellaneous Revenues	0	0	0	0	0	0	0%
TOTAL General		0	0	0	0	0	0	0%
TOTAL Miscellaneous Revenues		0	0	0	0	0	0	0%
TOTAL REVENUES: Museum and Education		359,142	379,159	421,975	373,139	412,763	432,284	2%
Homer Lake Interpretive Center								
REVENUES								
Taxes								
General								
01-09-41-00-4101	Property Taxes	204,981	230,454	231,329	210,966	223,172	248,240	7%
TOTAL General		204,981	230,454	231,329	210,966	223,172	248,240	7%
TOTAL Taxes		204,981	230,454	231,329	210,966	223,172	248,240	7%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019--	--2020--	----- 2021 -----		--2022--	% INC (DEC)
		ACTUAL	ACTUAL	BUDGETED	11 MO. ACTUAL	PROJECTED	
Homer Lake Interpretive Center							
User Fees							
Events & Programs							
01-09-42-13-4300	HLIC School Programs	6,773	512	6,750	989	1,200	5,000 (25%)
01-09-42-13-4305	HLIC Summer Camps	6,295	40	7,200	800	810	7,630 5%
01-09-42-13-4306	HLIC Teacher Workshops	0	0	0	0	0	0 0%
01-09-42-13-4310	HLIC Public Programs	1,211	1,176	1,600	306	300	1,615 0%
01-09-42-13-4315	HLIC Nature Camps	0	0	0	0	0	0 0%
01-09-42-13-4330	HLIC Earth Skills	0	0	2,200	0	0	3,000 36%
01-09-42-13-4331	HLIC Migration Festival	800	0	300	200	200	300 0%
01-09-42-13-4332	HLIC Take Me Fishing	23	0	0	0	0	0 0%
01-09-42-13-4333	HLIC Wilderness Living Skills	3,850	4,000	3,000	2,800	2,800	4,000 33%
TOTAL Events & Programs		18,952	5,728	21,050	5,095	5,310	21,545 2%
TOTAL User Fees		18,952	5,728	21,050	5,095	5,310	21,545 2%
Donations & Contributions							
Private							
01-09-48-52-4800	Donations on Site	323	0	200	0	0	0 (100%)
01-09-48-52-4801	Foundation Contributions	3,500	0	500	0	0	0 (100%)
TOTAL Private		3,823	0	700	0	0	0 (100%)
Forest Preserve Friends Fndtn							
01-09-48-53-4801	Education Programs	0	0	0	0	500	500 0%
TOTAL Forest Preserve Friends Fndtn		0	0	0	0	500	500 0%
TOTAL Donations & Contributions		3,823	0	700	0	500	500 (28%)
Miscellaneous Revenues							
General							
01-09-49-00-4250	Miscellaneous Revenues	3	0	0	1,393	1,395	0 0%
TOTAL General		3	0	0	1,393	1,395	0 0%
TOTAL Miscellaneous Revenues		3	0	0	1,393	1,395	0 0%
TOTAL REVENUES: Homer Lake Interpretive Center		227,759	236,182	253,079	217,454	230,377	270,285 6%

Volunteers
 REVENUES

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Volunteers								
Taxes								
General								
01-18-41-00-4101	Property Taxes	17,692	19,560	22,469	20,202	21,677	26,964	20%
TOTAL General		17,692	19,560	22,469	20,202	21,677	26,964	20%
TOTAL Taxes		17,692	19,560	22,469	20,202	21,677	26,964	20%
Grants								
Private								
01-18-44-52-4449	TNC - Focus Groups	0	0	0	1,000	0	0	0%
TOTAL Private		0	0	0	1,000	0	0	0%
FPPF								
01-18-44-53-4449	Nature Conservancy	0	0	1,151	4,535	4,535	1,912	66%
TOTAL FPPF		0	0	1,151	4,535	4,535	1,912	66%
TOTAL Grants		0	0	1,151	5,535	4,535	1,912	66%
TOTAL REVENUES: Volunteers		17,692	19,560	23,620	25,737	26,212	28,876	22%
Administration								
EXPENSES								
Compensation								
Salary & Wages								
01-01-50-00-5000	Full-Time Personnel	304,122	362,830	409,157	375,483	396,883	469,324	14%
01-01-50-00-5010	Part-Time Personnel	47,206	37,074	29,205	1,700	2,127	16,430	(43%)
01-01-50-00-5099	Compensation Contingency	0	0	17,700	0	0	50,000	182%
TOTAL Salary & Wages		351,328	399,904	456,062	377,183	399,010	535,754	17%
Benefits								
01-01-50-01-5030	Health Insurance	32,164	34,656	51,432	36,510	34,968	50,688	(1%)
01-01-50-01-5031	Health Reimbursement	22,051	25,822	41,000	30,117	17,788	47,000	14%
01-01-50-01-5040	Dental Insurance	1,389	1,751	1,800	1,452	1,593	1,815	0%
01-01-50-01-5050	Life Insurance	257	278	360	267	135	216	(40%)
TOTAL Benefits		55,861	62,507	94,592	68,346	54,484	99,719	5%
TOTAL Compensation		407,189	462,411	550,654	445,529	453,494	635,473	15%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- 2021 11 MO. BUDGETED ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Administration							
Commodities & Supplies							
General							
01-01-51-00-5101	Supplies	9,622	9,980	13,840	7,858	7,500	11,328 (18%)
01-01-51-00-5120	Gasoline	667	147	1,000	53	100	250 (75%)
01-01-51-00-5190	Uniforms	167	269	300	208	200	300 0%
TOTAL General		10,456	10,396	15,140	8,119	7,800	11,878 (21%)
Emergency							
01-01-51-29-5101	COVID Supplies & Materials	0	9,555	0	199	399	0 0%
TOTAL Emergency		0	9,555	0	199	399	0 0%
TOTAL Commodities & Supplies		10,456	19,951	15,140	8,318	8,199	11,878 (21%)
Utilities							
General							
01-01-52-00-5130	Heating Fuel	1,492	1,122	3,000	1,279	1,700	3,000 0%
01-01-52-00-5210	Electric	4,189	3,097	4,500	2,972	3,800	4,500 0%
01-01-52-00-5220	Telephone	8,945	7,727	8,148	8,601	9,000	8,700 6%
01-01-52-00-5240	Connectivity & IT Services	43,884	45,603	34,600	25,440	24,000	30,600 (11%)
TOTAL General		58,510	57,549	50,248	38,292	38,500	46,800 (6%)
TOTAL Utilities		58,510	57,549	50,248	38,292	38,500	46,800 (6%)
Other Services							
General							
01-01-53-00-5201	Contractual/Professional	27,382	22,900	21,555	17,420	13,500	22,570 4%
01-01-53-00-5204	Commissioner Travel Conference	8,936	6,407	12,450	12,829	5,500	13,009 4%
01-01-53-00-5305	Legal Advertising	911	1,309	2,000	469	1,200	1,500 (25%)
01-01-53-00-5400	Grant Fees	185	300	2,500	600	600	2,659 6%
TOTAL General		37,414	30,916	38,505	31,318	20,800	39,738 3%
Human Resources							
01-01-53-04-5330	HR Contractual Services	2,950	5,752	24,520	41,895	40,000	28,447 16%
01-01-53-04-5331	Employment Advertising	1,433	876	3,300	639	813	3,300 0%
01-01-53-04-5332	District Training&Recognition	7,027	1,929	12,900	3,109	10,169	16,950 31%
01-01-53-04-5333	HR Conferences Dues Workshops	23	432	2,369	1,150	949	1,348 (43%)
01-01-53-04-5334	Diversity, Equity & Inclusion	0	0	5,000	3,700	3,000	20,000 300%
TOTAL Human Resources		11,433	8,989	48,089	50,493	54,931	70,045 45%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Administration								
Other Services								
Training								
01-01-53-05-5205	Conferences/Dues/Workshops	10,589	10,018	21,494	6,276	11,564	14,204	(33%)
TOTAL Training		10,589	10,018	21,494	6,276	11,564	14,204	(33%)
TOTAL Other Services		59,436	49,923	108,088	88,087	87,295	123,987	14%
Maintenance & Equipment								
General								
01-01-55-00-5500	Facility Maintenance	0	0	0	110	0	0	0%
01-01-55-00-5505	Small Equipment	0	0	0	0	0	8,800	0%
01-01-55-00-5510	Equipment Repair & Parts	37	34	1,500	836	855	1,500	0%
01-01-55-00-5520	Technology Fund	10,365	18,667	89,140	36,508	19,695	172,200	93%
01-01-55-00-5530	eBay Equipment Fund	14,666	3,792	0	1,834	0	0	0%
TOTAL General		25,068	22,493	90,640	39,288	20,550	182,500	101%
TOTAL Maintenance & Equipment		25,068	22,493	90,640	39,288	20,550	182,500	101%
Miscellaneous Expenses								
General								
01-01-59-00-5950	Miscellaneous Expenses	1,230	16,763	11,620	12,454	727	11,612	0%
TOTAL General		1,230	16,763	11,620	12,454	727	11,612	0%
Transfers								
01-01-59-99-9100	Transfer to Other Funds	0	0	364,124	364,124	364,124	764,491	109%
01-01-59-99-9101	Bond Proceeds to Projects	0	308,800	0	0	0	510,000	0%
TOTAL Transfers		0	308,800	364,124	364,124	364,124	1,274,491	250%
TOTAL Miscellaneous Expenses		1,230	325,563	375,744	376,578	364,851	1,286,103	242%
TOTAL Administration		561,889	937,890	1,190,514	996,092	972,889	2,286,741	92%
Marketing EXPENSES								
Compensation								
Salary & Wages								
01-02-50-00-5000	Full-Time Personnel	86,435	90,634	93,436	82,675	92,977	117,719	25%
01-02-50-00-5010	Part-Time Personnel	0	0	0	0	0	0	0%
TOTAL Salary & Wages		86,435	90,634	93,436	82,675	92,977	117,719	25%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Marketing								
Compensation								
Benefits								
01-02-50-01-5030	Health Insurance	16,464	16,464	16,464	16,464	16,464	23,400	42%
01-02-50-01-5040	Dental Insurance	694	799	600	646	454	907	51%
01-02-50-01-5050	Life Insurance	128	128	120	73	45	81	(32%)
TOTAL Benefits		17,286	17,391	17,184	17,183	16,963	24,388	41%
TOTAL Compensation		103,721	108,025	110,620	99,858	109,940	142,107	28%
Commodities & Supplies								
General								
01-02-51-00-5101	Supplies	1,572	2,413	2,150	2,051	2,150	2,250	4%
01-02-51-00-5120	Gasoline	0	0	0	0	0	0	0%
01-02-51-00-5190	Uniforms	132	201	250	153	0	0	(100%)
TOTAL General		1,704	2,614	2,400	2,204	2,150	2,250	(6%)
TOTAL Commodities & Supplies		1,704	2,614	2,400	2,204	2,150	2,250	(6%)
Utilities								
General								
01-02-52-00-5240	Connectivity & IT Services	2,281	1,689	3,517	2,684	3,517	3,208	(8%)
TOTAL General		2,281	1,689	3,517	2,684	3,517	3,208	(8%)
TOTAL Utilities		2,281	1,689	3,517	2,684	3,517	3,208	(8%)
Other Services								
General								
01-02-53-00-5201	Contractual/Professional	11,594	13,750	11,140	10,320	13,000	12,175	9%
01-02-53-00-5300	Promotions/Advertising	63,348	62,095	60,600	51,616	60,600	61,900	2%
TOTAL General		74,942	75,845	71,740	61,936	73,600	74,075	3%
Training								
01-02-53-05-5205	Conferences/Dues/Workshops	4,273	3,282	4,109	2,430	3,500	3,574	(13%)
TOTAL Training		4,273	3,282	4,109	2,430	3,500	3,574	(13%)
TOTAL Other Services		79,215	79,127	75,849	64,366	77,100	77,649	2%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Marketing								
Miscellaneous Expenses								
Events & Programs								
01-02-59-13-4320	Freedom Fest	14,199	4,066	13,000	9,659	2,442	19,460	49%
TOTAL Events & Programs		14,199	4,066	13,000	9,659	2,442	19,460	49%
TOTAL Miscellaneous Expenses		14,199	4,066	13,000	9,659	2,442	19,460	49%
TOTAL Marketing		201,120	195,521	205,386	178,771	195,149	244,674	19%
Lake of the Woods FP								
EXPENSES								
Compensation								
Salary & Wages								
01-03-50-00-5000	Full-Time Personnel	183,068	204,918	220,844	193,609	215,398	206,702	(6%)
01-03-50-00-5010	Part-Time Personnel	50,020	41,052	83,700	56,421	80,482	64,499	(22%)
TOTAL Salary & Wages		233,088	245,970	304,544	250,030	295,880	271,201	(10%)
Benefits								
01-03-50-01-5030	Health Insurance	41,160	34,300	51,198	37,044	31,555	46,800	(8%)
01-03-50-01-5040	Dental Insurance	1,736	1,627	1,800	1,637	1,160	1,815	0%
01-03-50-01-5050	Life Insurance	321	364	360	351	130	162	(55%)
TOTAL Benefits		43,217	36,291	53,358	39,032	32,845	48,777	(8%)
Pavilions & Boats								
01-03-50-11-5000	Full-Time Personnel	0	0	0	0	0	0	0%
01-03-50-11-5010	Part-Time Personnel	0	0	0	0	0	9,720	0%
TOTAL Pavilions & Boats		0	0	0	0	0	9,720	0%
TOTAL Compensation		276,305	282,261	357,902	289,062	328,725	329,698	(7%)
Commodities & Supplies								
General								
01-03-51-00-5101	Supplies	18,876	18,400	23,455	21,883	23,455	5,866	(74%)
01-03-51-00-5120	Gasoline	7,250	8,357	8,565	16,458	15,559	8,822	3%
01-03-51-00-5125	Diesel Fuel	4,198	5,240	4,650	8,668	8,781	4,789	2%
01-03-51-00-5190	Uniforms	689	1,054	1,100	1,734	2,512	1,500	36%
TOTAL General		31,013	33,051	37,770	48,743	50,307	20,977	(44%)

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Lake of the Woods FP								
Commodities & Supplies								
Pavilions & Boats								
01-03-51-11-5101	Supplies	0	0	0	1,904	2,303	17,589	0%
TOTAL Pavilions & Boats		0	0	0	1,904	2,303	17,589	0%
TOTAL Commodities & Supplies		31,013	33,051	37,770	50,647	52,610	38,566	2%
Utilities								
General								
01-03-52-00-5130	Heating Fuel	7,794	5,883	8,500	1,910	8,484	2,902	(65%)
01-03-52-00-5210	Electric	13,203	10,609	14,250	6,087	13,937	9,857	(30%)
01-03-52-00-5220	Telephone	406	33	2,650	637	700	799	(69%)
01-03-52-00-5230	Water/Sewer	4,597	2,784	2,530	1,525	2,112	1,593	(37%)
TOTAL General		26,000	19,309	27,930	10,159	25,233	15,151	(45%)
Pavilions & Boats								
01-03-52-11-5130	Heating Fuel	0	0	0	3,015	2,828	5,891	0%
01-03-52-11-5210	Electric	0	0	0	4,556	2,494	4,638	0%
01-03-52-11-5230	WATER/SEWER	0	0	0	984	529	1,303	0%
TOTAL Pavilions & Boats		0	0	0	8,555	5,851	11,832	0%
TOTAL Utilities		26,000	19,309	27,930	18,714	31,084	26,983	(3%)
Other Services								
General								
01-03-53-00-5201	Contractual/Professional	23,754	17,242	25,841	11,900	25,841	13,003	(49%)
TOTAL General		23,754	17,242	25,841	11,900	25,841	13,003	(49%)
Training								
01-03-53-05-5205	Conferences/Dues/Workshops	1,951	64	1,325	397	897	4,699	254%
TOTAL Training		1,951	64	1,325	397	897	4,699	254%
Pavilions & Boats								
01-03-53-11-5201	Contractual/Professional	0	0	0	1,290	1,290	14,638	0%
TOTAL Pavilions & Boats		0	0	0	1,290	1,290	14,638	0%
TOTAL Other Services		25,705	17,306	27,166	13,587	28,028	32,340	19%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Lake of the Woods FP								
Maintenance and Equipment								
General								
01-03-55-00-5500	Facility Maintenance	0	0	5,660	7,288	5,660	0	(100%)
01-03-55-00-5505	Small Equipment	0	0	5,600	1,689	5,600	5,650	0%
01-03-55-00-5510	Equipment Repair & Parts	13,683	14,209	15,600	14,412	15,600	16,361	4%
TOTAL General		13,683	14,209	26,860	23,389	26,860	22,011	(18%)
Pavilions								
01-03-55-11-5500	Facility Maintenance	0	0	0	0	0	6,106	0%
TOTAL Pavilions		0	0	0	0	0	6,106	0%
TOTAL Maintenance and Equipment		13,683	14,209	26,860	23,389	26,860	28,117	4%
Merchandise								
Pavilions								
01-03-57-11-5716	ActiveNet Fees	5,674	3,383	2,524	6,014	5,915	6,732	166%
TOTAL Pavilions		5,674	3,383	2,524	6,014	5,915	6,732	166%
TOTAL Merchandise		5,674	3,383	2,524	6,014	5,915	6,732	166%
Miscellaneous Expenses								
General								
01-03-59-00-5950	Miscellaneous Expenses	0	100	100	0	100	0	(100%)
TOTAL General		0	100	100	0	100	0	(100%)
TOTAL Miscellaneous Expenses		0	100	100	0	100	0	(100%)
TOTAL Lake of the Woods FP		378,380	369,619	480,252	401,413	473,322	462,436	(3%)
Middle Fork Forest Preserve								
EXPENSES								
Compensation								
Salary & Wages								
01-06-50-00-5000	Full-time Personnel	151,697	180,627	186,638	158,895	185,927	200,220	7%
01-06-50-00-5010	Part-Time Personnel	29,597	20,135	40,361	37,447	28,560	36,825	(8%)
TOTAL Salary & Wages		181,294	200,762	226,999	196,342	214,487	237,045	4%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Middle Fork Forest Preserve								
Compensation								
Benefits								
01-06-50-01-5030	Health Insurance	17,836	24,596	32,928	21,218	24,696	23,400	(28%)
01-06-50-01-5040	Dental Insurance	1,186	1,472	1,200	1,033	1,008	1,210	0%
01-06-50-01-5050	Life Insurance	197	234	240	202	82	108	(55%)
TOTAL Benefits		19,219	26,302	34,368	22,453	25,786	24,718	(28%)
Activity Center								
01-06-50-11-5000	Full-Time Personnel	0	0	0	0	0	0	0%
01-06-50-11-5010	Part-Time Personnel	0	0	0	0	0	0	0%
TOTAL Activity Center		0	0	0	0	0	0	0%
Camping								
01-06-50-12-5000	Full-Time Personnel	0	0	0	0	0	0	0%
01-06-50-12-5010	Part-Time Personnel	0	0	0	0	0	20,916	0%
TOTAL Camping		0	0	0	0	0	20,916	0%
TOTAL Compensation		200,513	227,064	261,367	218,795	240,273	282,679	8%
Commodities & Supplies								
General								
01-06-51-00-5101	Supplies	23,643	21,462	27,000	12,494	25,000	12,510	(53%)
01-06-51-00-5120	Gasoline	3,234	1,532	3,800	3,013	2,700	3,500	(7%)
01-06-51-00-5125	Diesel Fuel	2,158	1,441	3,000	2,414	2,500	3,000	0%
01-06-51-00-5190	Uniforms	416	570	800	545	800	800	0%
TOTAL General		29,451	25,005	34,600	18,466	31,000	19,810	(42%)
Activity Center								
01-06-51-11-5101	Supplies	0	0	0	1,296	611	2,640	0%
TOTAL Activity Center		0	0	0	1,296	611	2,640	0%
Camping								
01-06-51-12-5101	Supplies	0	0	0	6,265	6,000	11,350	0%
TOTAL Camping		0	0	0	6,265	6,000	11,350	0%
TOTAL Commodities & Supplies		29,451	25,005	34,600	26,027	37,611	33,800	(2%)

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Middle Fork Forest Preserve								
Utilities								
General								
01-06-52-00-5130	Heating Fuel	1,134	0	1,400	0	0	0	(100%)
01-06-52-00-5210	Electric	15,050	10,488	18,000	17,207	18,500	15,000	(16%)
01-06-52-00-5220	Telephone	2,370	2,671	2,400	2,655	2,400	2,500	4%
01-06-52-00-5240	Connectivity & IT Services	496	1,172	2,700	2,146	2,700	1,800	(33%)
TOTAL General		19,050	14,331	24,500	22,008	23,600	19,300	(21%)
Activity Center								
01-06-52-11-5130	Heating Fuel	0	0	0	0	0	0	0%
01-06-52-11-5210	Electric	0	0	0	0	0	250	0%
TOTAL Activity Center		0	0	0	0	0	250	0%
Camping								
01-06-52-12-5130	Heating Fuel	0	0	0	0	0	0	0%
01-06-52-12-5210	Electric	0	0	0	0	0	1,750	0%
TOTAL Camping		0	0	0	0	0	1,750	0%
TOTAL Utilities		19,050	14,331	24,500	22,008	23,600	21,300	(13%)
Other Services								
General								
01-06-53-00-5201	Contractual/Professional	10,068	10,809	14,000	12,600	12,000	4,685	(66%)
TOTAL General		10,068	10,809	14,000	12,600	12,000	4,685	(66%)
Training								
01-06-53-05-5205	Conferences/Dues/Workshops	1,705	223	2,800	189	600	1,250	(55%)
TOTAL Training		1,705	223	2,800	189	600	1,250	(55%)
Activity Center								
01-06-53-11-5201	Contractual/Professional	0	0	0	0	0	1,050	0%
TOTAL Activity Center		0	0	0	0	0	1,050	0%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019--	--2020--	----- 2021 -----		--2022--	% INC (DEC)
		ACTUAL	ACTUAL	BUDGETED	11 MO. ACTUAL	PROJECTED	
Middle Fork Forest Preserve							
Other Services							
Camping							
01-06-53-12-5201	Contractual/Professional	0	0	0	2,577	1,814	11,565 0%
TOTAL Camping		0	0	0	2,577	1,814	11,565 0%
TOTAL Other Services		11,773	11,032	16,800	15,366	14,414	18,550 10%
Maintenance and Equipment							
General							
01-06-55-00-5500	Facility Maintenance	0	0	6,200	2,726	6,000	2,500 (59%)
01-06-55-00-5505	Small Equipment	0	0	12,000	5,558	5,600	13,000 8%
01-06-55-00-5510	Equipment Repair & Parts	359	4,289	4,000	8,068	4,000	4,000 0%
TOTAL General		359	4,289	22,200	16,352	15,600	19,500 (12%)
Pavilions							
01-06-55-11-5500	Facility Maintenance	0	0	0	0	0	2,500 0%
TOTAL Pavilions		0	0	0	0	0	2,500 0%
TOTAL Maintenance and Equipment		359	4,289	22,200	16,352	15,600	22,000 0%
Merchandise							
Pavilions							
01-06-57-11-5716	ActiveNet Fees	622	185	600	783	575	1,000 66%
TOTAL Pavilions		622	185	600	783	575	1,000 66%
Camping							
01-06-57-12-5705	Reservation Friend Fees	1,124	1,961	1,300	2,775	1,300	1,500 15%
01-06-57-12-5715	Credit Card Charges	2,117	1,811	2,000	3,852	3,000	3,200 60%
01-06-57-12-5750	Ice Cream Sales	625	129	500	259	400	400 (20%)
01-06-57-12-5751	Ice Sales	1,343	888	1,600	1,602	1,200	1,400 (12%)
01-06-57-12-5752	Worm and Bait Sales	250	0	260	233	200	240 (7%)
01-06-57-12-5755	Firewood Sales	4,563	4,394	5,000	6,084	5,000	5,200 4%
TOTAL Camping		10,022	9,183	10,660	14,805	11,100	11,940 12%
TOTAL Merchandise		10,644	9,368	11,260	15,588	11,675	12,940 14%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Middle Fork Forest Preserve								
Miscellaneous Expenses								
General								
01-06-59-00-5950	Miscellaneous Expense	0	3	0	0	0	0	0%
TOTAL General		0	3	0	0	0	0	0%
TOTAL Miscellaneous Expenses		0	3	0	0	0	0	0%
TOTAL Middle Fork Forest Preserve		271,790	291,092	370,727	314,136	343,173	391,269	5%
Homer Lake Forest Preserve								
EXPENSES								
Compensation								
Salary & Wages								
01-07-50-00-5000	Full-Time Personnel	127,471	135,338	162,991	138,041	144,365	177,194	8%
01-07-50-00-5010	Part-Time Personnel	24,375	20,156	28,490	13,522	12,600	43,943	54%
TOTAL Salary & Wages		151,846	155,494	191,481	151,563	156,965	221,137	15%
Benefits								
01-07-50-01-5030	Health Insurance	16,464	16,464	23,324	21,266	16,464	23,400	0%
01-07-50-01-5040	Dental Insurance	694	736	850	705	504	907	6%
01-07-50-01-5050	Life Insurance	128	128	204	210	45	81	(60%)
TOTAL Benefits		17,286	17,328	24,378	22,181	17,013	24,388	0%
Pavilions & Shelters								
01-07-50-11-5000	Full-Time Personnel	0	0	0	0	0	0	0%
01-07-50-11-5010	Part-Time Personnel	0	0	0	0	0	0	0%
TOTAL Pavilions & Shelters		0	0	0	0	0	0	0%
TOTAL Compensation		169,132	172,822	215,859	173,744	173,978	245,525	13%
Commodities & Supplies								
General								
01-07-51-00-5101	Supplies	25,563	26,971	27,675	8,280	15,000	20,500	(25%)
01-07-51-00-5120	Gasoline	1,962	1,437	2,300	2,299	2,000	2,300	0%
01-07-51-00-5125	Diesel Fuel	2,189	1,490	2,300	2,069	2,300	2,300	0%
01-07-51-00-5190	Uniforms	265	600	700	521	500	800	14%
TOTAL General		29,979	30,498	32,975	13,169	19,800	25,900	(21%)

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Homer Lake Forest Preserve								
Commodities & Supplies								
Pavilions & Shelters								
01-07-51-11-5101	Supplies	0	0	0	1,869	1,900	5,000	0%
TOTAL Pavilions & Shelters		0	0	0	1,869	1,900	5,000	0%
TOTAL Commodities & Supplies		29,979	30,498	32,975	15,038	21,700	30,900	(6%)
Utilities								
General								
01-07-52-00-5130	Heating Fuel	1,791	2,051	2,400	936	2,400	1,400	(41%)
01-07-52-00-5210	Electric	8,347	7,309	9,300	6,031	7,600	7,200	(22%)
01-07-52-00-5220	Telephone	1,525	1,802	2,400	1,872	2,100	2,200	(8%)
01-07-52-00-5240	Connectivity & IT Services	1,169	2,402	2,400	1,925	2,200	2,100	(12%)
TOTAL General		12,832	13,564	16,500	10,764	14,300	12,900	(21%)
Pavilions & Shelters								
01-07-52-11-5130	Heating Fuel	0	0	0	312	0	1,000	0%
01-07-52-11-5210	Electric	0	0	0	1,783	1,364	2,100	0%
TOTAL Pavilions & Shelters		0	0	0	2,095	1,364	3,100	0%
TOTAL Utilities		12,832	13,564	16,500	12,859	15,664	16,000	(3%)
Other Services								
General								
01-07-53-00-5201	Contractual/Professional	5,564	4,484	5,300	3,884	5,200	3,304	(37%)
TOTAL General		5,564	4,484	5,300	3,884	5,200	3,304	(37%)
Training								
01-07-53-05-5205	Conferences/Dues/Workshops	1,714	1,793	1,750	97	400	1,750	0%
TOTAL Training		1,714	1,793	1,750	97	400	1,750	0%
Pavilions & Shelters								
01-07-53-11-5201	Contractual/Professional	0	0	0	1,121	231	2,000	0%
TOTAL Pavilions & Shelters		0	0	0	1,121	231	2,000	0%
TOTAL Other Services		7,278	6,277	7,050	5,102	5,831	7,054	0%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Homer Lake Forest Preserve								
Maintenance and Equipment								
General								
01-07-55-00-5500	Facility Maintenance	0	0	5,000	686	1,500	5,000	0%
01-07-55-00-5505	Small Equipment	0	0	0	3,473	0	0	0%
01-07-55-00-5510	Equipment Repair & Parts	2,391	4,751	4,000	5,130	4,000	4,200	5%
TOTAL General		2,391	4,751	9,000	9,289	5,500	9,200	2%
Pavillions								
01-07-55-11-5500	FACILITY MAINTENANCE	0	0	0	2,150	870	0	0%
01-07-55-11-5510	EQUIPMENT REPAIR	0	0	0	0	0	0	0%
TOTAL Pavillions		0	0	0	2,150	870	0	0%
TOTAL Maintenance and Equipment		2,391	4,751	9,000	11,439	6,370	9,200	2%
Merchandise								
Pavillions								
01-07-57-11-5716	ActiveNet Fees	2,795	1,305	1,250	3,158	4,200	4,000	220%
TOTAL Pavillions		2,795	1,305	1,250	3,158	4,200	4,000	220%
TOTAL Merchandise		2,795	1,305	1,250	3,158	4,200	4,000	220%
TOTAL Homer Lake Forest Preserve		224,407	229,217	282,634	221,340	227,743	312,679	10%
Museum and Education								
EXPENSES								
Compensation								
Salary & Wages								
01-08-50-00-5000	Full-Time Personnel	184,153	194,473	199,607	176,922	199,218	222,300	11%
01-08-50-00-5010	Part-Time Personnel	77,657	60,974	102,987	71,248	85,000	111,712	8%
TOTAL Salary & Wages		261,810	255,447	302,594	248,170	284,218	334,012	10%
Benefits								
01-08-50-01-5030	Health Insurance	32,928	34,656	34,734	34,734	34,734	32,916	(5%)
01-08-50-01-5040	Dental Insurance	1,389	1,472	1,200	1,109	1,008	1,210	0%
01-08-50-01-5050	Life Insurance	257	257	240	110	90	108	(55%)
TOTAL Benefits		34,574	36,385	36,174	35,953	35,832	34,234	(5%)
TOTAL Compensation		296,384	291,832	338,768	284,123	320,050	368,246	8%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Museum and Education								
Commodities & Supplies								
General								
01-08-51-00-5101	Supplies	14,666	14,044	19,700	15,274	19,700	19,700	0%
01-08-51-00-5120	Gasoline	470	231	300	0	150	300	0%
01-08-51-00-5190	Uniforms	0	0	300	11	0	300	0%
TOTAL General		15,136	14,275	20,300	15,285	19,850	20,300	0%
TOTAL Commodities & Supplies		15,136	14,275	20,300	15,285	19,850	20,300	0%
Utilities								
General								
01-08-52-00-5130	Heating Fuel	5,140	4,508	8,000	3,767	6,000	8,000	0%
01-08-52-00-5210	Electric	6,186	9,058	7,000	7,091	8,000	7,000	0%
01-08-52-00-5230	Water/Sewer	625	580	500	509	600	600	20%
01-08-52-00-5240	Connectivity & IT Services	0	0	0	891	1,084	1,313	0%
TOTAL General		11,951	14,146	15,500	12,258	15,684	16,913	9%
TOTAL Utilities		11,951	14,146	15,500	12,258	15,684	16,913	9%
Other Services								
General								
01-08-53-00-5201	Contractual/Professional	14,785	10,494	12,890	9,444	12,890	12,575	(2%)
TOTAL General		14,785	10,494	12,890	9,444	12,890	12,575	(2%)
Training								
01-08-53-05-5205	Conferences/Dues/Workshops	6,172	2,261	3,925	1,472	3,925	5,425	38%
TOTAL Training		6,172	2,261	3,925	1,472	3,925	5,425	38%
TOTAL Other Services		20,957	12,755	16,815	10,916	16,815	18,000	7%
Grants								
Federal								
01-08-54-50-4484	Smithsonian NMAAHC	0	0	0	0	0	0	0%
TOTAL Federal		0	0	0	0	0	0	0%
State								
01-08-54-51-4481	ISHRAB Grant	0	0	0	350	0	2,000	0%
01-08-54-51-4483	IHC Innovation Grant	0	4,616	0	0	0	0	0%
TOTAL State		0	4,616	0	350	0	2,000	0%
TOTAL Grants		0	4,616	0	350	0	2,000	0%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Museum and Education								
Maintenance and Equipment								
General								
01-08-55-00-5500	Facility Maintenance	0	0	5,000	4,046	5,000	5,000	0%
01-08-55-00-5505	Small Equipment	0	0	22,092	17,764	22,092	0	(100%)
01-08-55-00-5510	Equipment Repair & Parts	2,415	3,609	3,000	538	2,000	3,000	0%
TOTAL General		2,415	3,609	30,092	22,348	29,092	8,000	(73%)
TOTAL Maintenance and Equipment		2,415	3,609	30,092	22,348	29,092	8,000	(73%)
Merchandise								
Pavilions								
01-08-57-11-5716	ActiveNet Fees	507	249	500	119	200	200	(60%)
TOTAL Pavilions		507	249	500	119	200	200	(60%)
TOTAL Merchandise		507	249	500	119	200	200	(60%)
Miscellaneous Expenses								
General								
01-08-59-00-5950	PY 14-17 Electric Adjustment	0	0	0	1,740	1,741	0	0%
TOTAL General		0	0	0	1,740	1,741	0	0%
TOTAL Miscellaneous Expenses		0	0	0	1,740	1,741	0	0%
TOTAL Museum and Education		347,350	341,482	421,975	347,139	403,432	433,659	2%
Homer Lake Interpretive Center								
EXPENSES								
Compensation								
Salary & Wages								
01-09-50-00-5000	Full-Time Personnel	131,110	143,757	147,215	130,827	147,018	151,625	2%
01-09-50-00-5010	Part-Time Personnel	38,161	12,677	40,588	18,532	21,600	48,545	19%
TOTAL Salary & Wages		169,271	156,434	187,803	149,359	168,618	200,170	6%
Benefits								
01-09-50-01-5030	Health Insurance	22,638	24,696	24,696	24,696	24,696	23,400	(5%)
01-09-50-01-5040	Dental Insurance	926	1,104	900	831	756	907	0%
01-09-50-01-5050	Life Insurance	182	192	180	77	67	81	(55%)
TOTAL Benefits		23,746	25,992	25,776	25,604	25,519	24,388	(5%)
TOTAL Compensation		193,017	182,426	213,579	174,963	194,137	224,558	5%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- 2021 -----		--2022-- REQUESTED BUDGET	% INC (DEC)
				BUDGETED	11 MO. ACTUAL		
Homer Lake Interpretive Center							
Commodities & Supplies							
General							
01-09-51-00-5101	Supplies	8,554	4,793	10,820	5,974	10,800	4%
01-09-51-00-5120	Gasoline	1,313	590	1,800	581	900	0%
01-09-51-00-5190	Uniforms	484	530	600	605	800	33%
TOTAL General		10,351	5,913	13,220	7,160	12,280	5%
TOTAL Commodities & Supplies		10,351	5,913	13,220	7,160	12,280	5%
Utilities							
General							
01-09-52-00-5210	Electric	2,995	2,660	3,200	2,990	3,450	0%
01-09-52-00-5220	Telephone	1,058	1,099	1,150	1,220	1,300	29%
01-09-52-00-5240	Connectivity & IT Services	1,029	2,159	2,100	2,404	2,925	34%
TOTAL General		5,082	5,918	6,450	6,614	7,675	16%
TOTAL Utilities		5,082	5,918	6,450	6,614	7,675	16%
Other Services							
General							
01-09-53-00-5201	Contractual/Professional	3,564	3,288	4,340	3,830	3,830	3%
TOTAL General		3,564	3,288	4,340	3,830	3,830	3%
Training							
01-09-53-05-5205	Conferences/Dues/Workshops	1,529	1,789	7,615	4,105	4,200	(17%)
TOTAL Training		1,529	1,789	7,615	4,105	4,200	(17%)
TOTAL Other Services		5,093	5,077	11,955	7,935	8,030	(9%)
Maintenance and Equipment							
General							
01-09-55-00-5500	Facility Maintenance	0	0	500	0	0	100%
01-09-55-00-5505	Small Equipment	0	0	0	0	0	0%
01-09-55-00-5510	Equipment Repair & Parts	3,231	3,220	350	37	100	0%
TOTAL General		3,231	3,220	850	37	100	588%
TOTAL Maintenance and Equipment		3,231	3,220	850	37	100	588%

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Homer Lake Interpretive Center								
Merchandise Pavilions								
01-09-57-11-5716	ActiveNet Fees	852	489	600	304	500	600	0%
TOTAL Pavilions		852	489	600	304	500	600	0%
TOTAL Merchandise		852	489	600	304	500	600	0%
Miscellaneous Expenses								
General								
01-09-59-00-5950	Miscellaneous Expense	0	0	0	120	0	0	0%
TOTAL General		0	0	0	120	0	0	0%
Events & Programs								
01-09-59-13-4306	Teacher Workshops	0	0	150	0	0	150	0%
01-09-59-13-4330	Earth Skills Workshop	0	0	2,200	0	0	2,500	13%
01-09-59-13-4331	Migration Festival	631	0	780	413	413	782	0%
01-09-59-13-4332	Take Me Fishing Event	727	0	1,095	103	103	1,095	0%
01-09-59-13-4333	Wilderness Living Skills	2,000	2,000	2,200	2,500	2,500	2,500	13%
TOTAL Events & Programs		3,358	2,000	6,425	3,016	3,016	7,027	9%
TOTAL Miscellaneous Expenses		3,358	2,000	6,425	3,136	3,016	7,027	9%
TOTAL Homer Lake Interpretive Center		220,984	205,043	253,079	200,149	225,738	270,285	6%
Volunteers EXPENSES								
Compensation								
Salary & Wages								
01-18-50-00-5010	Part-Time Personnel	14,634	15,081	17,970	16,413	17,970	23,946	33%
TOTAL Salary & Wages		14,634	15,081	17,970	16,413	17,970	23,946	33%
TOTAL Compensation		14,634	15,081	17,970	16,413	17,970	23,946	33%
Commodities & Supplies								
General								
01-18-51-00-5101	Supplies	1,519	1,249	1,000	709	1,000	1,000	0%
01-18-51-00-5190	Uniforms	0	0	100	0	80	80	(20%)
TOTAL General		1,519	1,249	1,100	709	1,080	1,080	(1%)
TOTAL Commodities & Supplies		1,519	1,249	1,100	709	1,080	1,080	(1%)

FUND: Corporate Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Volunteers								
Other Services								
General								
01-18-53-00-5201	Contractual/Professional	495	495	600	540	540	540	(10%)
01-18-53-00-5280	Volunteer Recognition	1,011	24	1,500	1,278	1,500	2,000	33%
01-18-53-00-5281	Master Naturalist Program	1,067	0	1,000	1,000	1,000	1,000	0%
TOTAL General		2,573	519	3,100	2,818	3,040	3,540	14%
Training								
01-18-53-05-5205	Conferences/Dues/Workshops	256	335	300	0	290	310	3%
TOTAL Training		256	335	300	0	290	310	3%
TOTAL Other Services		2,829	854	3,400	2,818	3,330	3,850	13%
Grants								
Private								
01-18-54-52-4449	Nature Conservancy	0	0	1,151	(669)	(165)	0	(100%)
TOTAL Private		0	0	1,151	(669)	(165)	0	(100%)
TOTAL Grants		0	0	1,151	(669)	(165)	0	(100%)
TOTAL Volunteers		18,982	17,184	23,621	19,271	22,215	28,876	22%
TOTAL FUND REVENUES & BEG. BALANCE		2,788,813	2,784,382	3,316,409	3,076,190	3,296,944	4,430,619	33%
TOTAL FUND EXPENSES		2,224,902	2,587,048	3,228,188	2,678,311	2,863,661	4,430,619	37%
FUND SURPLUS (DEFICIT)		563,911	197,334	88,221	397,879	433,283	0	(100%)

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
BEGINNING BALANCE							0	
Botanic Garden								
REVENUES								
Property Taxes								
General								
02-10-41-00-4101	Property Taxes	124,382	137,366	173,965	187,163	163,126	239,587	37%
TOTAL General		124,382	137,366	173,965	187,163	163,126	239,587	37%
TOTAL Property Taxes		124,382	137,366	173,965	187,163	163,126	239,587	37%
User Fees								
Pavilions								
02-10-42-11-4936	Garden Weddings	493	188	10,000	8,545	10,630	14,925	49%
TOTAL Pavilions		493	188	10,000	8,545	10,630	14,925	49%
TOTAL User Fees		493	188	10,000	8,545	10,630	14,925	49%
Contributions								
Forest Preserve Friends Fndtn								
02-10-48-53-4810	Noel/Gelvin Contribution	1,386	8,341	4,500	6,347	6,347	4,600	2%
TOTAL Forest Preserve Friends Fndtn		1,386	8,341	4,500	6,347	6,347	4,600	2%
TOTAL Contributions		1,386	8,341	4,500	6,347	6,347	4,600	2%
Miscellaneous Revenues								
General								
02-10-49-00-4250	Miscellaneous Revenues	130	2,923	3,000	2,904	2,750	3,000	0%
TOTAL General		130	2,923	3,000	2,904	2,750	3,000	0%
TOTAL Miscellaneous Revenues		130	2,923	3,000	2,904	2,750	3,000	0%
TOTAL REVENUES: Botanic Garden		126,391	148,818	191,465	204,959	182,853	262,112	36%
Farm								
REVENUES								
Merchandise & Sales								
Farm								
02-11-47-15-4790	Crop Share	30,035	57,550	50,000	58,815	0	50,000	0%
TOTAL Farm		30,035	57,550	50,000	58,815	0	50,000	0%
TOTAL Merchandise & Sales		30,035	57,550	50,000	58,815	0	50,000	0%

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Farm								
Miscellaneous Revenues								
General								
02-11-49-00-4250	Miscellaneous Revenues	72	0	150	950	950	500	233%
TOTAL General		72	0	150	950	950	500	233%
TOTAL Miscellaneous Revenues		72	0	150	950	950	500	233%
TOTAL REVENUES: Farm		30,107	57,550	50,150	59,765	950	50,500	0%
Planning								
REVENUES								
Taxes								
General								
02-12-41-00-4101	Property Taxes	208,968	155,502	399,237	248,149	216,221	370,475	(7%)
02-12-41-00-4103	TIFs PILOTs other Taxes	570	0	550	0	0	1,500	172%
TOTAL General		209,538	155,502	399,787	248,149	216,221	371,975	(6%)
TOTAL Taxes		209,538	155,502	399,787	248,149	216,221	371,975	(6%)
Miscellaneous Revenues								
General								
02-12-49-00-4200	Interest Income	3,464	1,873	2,500	126	200	200	(92%)
02-12-49-00-4250	Miscellaneous Revenues	0	0	0	0	0	0	0%
TOTAL General		3,464	1,873	2,500	126	200	200	(92%)
TOTAL Miscellaneous Revenues		3,464	1,873	2,500	126	200	200	(92%)
TOTAL REVENUES: Planning		213,002	157,375	402,287	248,275	216,421	372,175	(7%)
Construction								
REVENUES								
Property Taxes								
General								
02-13-41-00-4101	Property Taxes	200,651	231,817	234,663	271,370	236,518	235,353	0%
TOTAL General		200,651	231,817	234,663	271,370	236,518	235,353	0%
TOTAL Property Taxes		200,651	231,817	234,663	271,370	236,518	235,353	0%

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Construction								
Contributions								
Forest Preserve Friends Fndtn								
02-13-48-53-4802	Memorial Benches	2,520	1,400	2,000	3,965	4,500	5,000	150%
TOTAL Forest Preserve Friends Fndtn		2,520	1,400	2,000	3,965	4,500	5,000	150%
TOTAL Contributions		2,520	1,400	2,000	3,965	4,500	5,000	150%
TOTAL REVENUES: Construction		203,171	233,217	236,663	275,335	241,018	240,353	1%
Natural Resources								
REVENUES								
Property Taxes								
General								
02-14-41-00-4101	Property Taxes	285,364	322,068	323,281	357,117	311,252	315,654	(2%)
TOTAL General		285,364	322,068	323,281	357,117	311,252	315,654	(2%)
TOTAL Property Taxes		285,364	322,068	323,281	357,117	311,252	315,654	(2%)
Contributions								
Forest Preserve Friends Fndtn								
02-14-48-53-4802	Memorial Trees	6,200	3,000	2,500	2,852	4,500	5,000	100%
TOTAL Forest Preserve Friends Fndtn		6,200	3,000	2,500	2,852	4,500	5,000	100%
TOTAL Contributions		6,200	3,000	2,500	2,852	4,500	5,000	100%
Miscellaneous Revenue								
General								
02-14-49-00-4250	Miscellaneous Revenues	0	0	0	291	291	0	0%
TOTAL General		0	0	0	291	291	0	0%
TOTAL Miscellaneous Revenue		0	0	0	291	291	0	0%
TOTAL REVENUES: Natural Resources		291,564	325,068	325,781	360,260	316,043	320,654	(1%)

General
EXPENSES

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
General								
Reserves								
General								
02-00-60-00-0000	Year End Reserve	0	0	0	0	0	21,857	0%
TOTAL General		0	0	0	0	0	21,857	0%
TOTAL Reserves		0	0	0	0	0	21,857	0%
TOTAL General		0	0	0	0	0	21,857	0%
Botanic Garden								
EXPENSES								
Compensation								
Salary & Wages								
02-10-50-00-5000	Full-Time Personnel	36,661	40,875	66,034	51,493	47,058	123,355	86%
02-10-50-00-5010	Part-Time Personnel	30,164	40,817	42,856	32,080	38,195	50,757	18%
TOTAL Salary & Wages		66,825	81,692	108,890	83,573	85,253	174,112	59%
Benefits								
02-10-50-01-5030	Health Insurance	8,232	9,960	16,898	10,038	10,038	25,116	48%
02-10-50-01-5040	Dental Insurance	347	368	550	277	252	605	10%
02-10-50-01-5050	Life Insurance	64	64	132	40	22	81	(38%)
TOTAL Benefits		8,643	10,392	17,580	10,355	10,312	25,802	46%
Weddings								
02-10-50-11-5000	Full-Time Personnel	0	0	0	0	0	0	0%
02-10-50-11-5010	Part-Time Personnel	0	0	0	0	0	0	0%
TOTAL Weddings		0	0	0	0	0	0	0%
TOTAL Compensation		75,468	92,084	126,470	93,928	95,565	199,914	58%
Commodities & Supplies								
General								
02-10-51-00-5101	Supplies	7,403	10,058	9,000	8,766	9,000	12,000	33%
02-10-51-00-5105	Discovery Garden Supplies	1,096	1,421	1,500	1,354	1,500	1,500	0%
02-10-51-00-5110	Landscaping Materials	11,972	12,807	14,000	13,098	14,000	14,000	0%
02-10-51-00-5115	Endowment Landscaping Material	1,668	6,125	4,500	4,593	6,347	4,600	2%
02-10-51-00-5120	Gasoline	1,608	239	1,700	0	1,700	1,700	0%
02-10-51-00-5125	Diesel Fuel	0	0	100	0	100	100	0%

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Botanic Garden								
EXPENSES								
Commodities & Supplies								
General								
02-10-51-00-5190	Uniforms	440	499	1,000	727	1,000	1,250	25%
TOTAL General		24,187	31,149	31,800	28,538	33,647	35,150	10%
Weddings								
02-10-51-11-5101	Supplies	0	0	0	0	0	0	0%
TOTAL Weddings		0	0	0	0	0	0	0%
TOTAL Commodities & Supplies		24,187	31,149	31,800	28,538	33,647	35,150	10%
Utilities								
General								
02-10-52-00-5130	Heating Fuel	4,275	3,679	5,000	3,874	6,129	4,111	(17%)
02-10-52-00-5210	Electric	6,788	7,859	7,800	816	10,200	10,578	35%
02-10-52-00-5230	Water/Sewer	644	513	750	438	400	300	(60%)
TOTAL General		11,707	12,051	13,550	5,128	16,729	14,989	10%
Weddings								
02-10-52-11-5130	Heating Fuel	0	0	0	0	0	0	0%
02-10-52-11-5210	Electric	0	0	0	8,125	2,742	0	0%
TOTAL Weddings		0	0	0	8,125	2,742	0	0%
TOTAL Utilities		11,707	12,051	13,550	13,253	19,471	14,989	10%
Other Services								
General								
02-10-53-00-5201	Contractual/Professional	1,310	2,146	4,275	2,768	3,300	4,275	0%
TOTAL General		1,310	2,146	4,275	2,768	3,300	4,275	0%
Training								
02-10-53-05-5205	Conferences/Dues/Workshops	1,455	891	1,395	779	1,381	1,435	2%
TOTAL Training		1,455	891	1,395	779	1,381	1,435	2%

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Botanic Garden								
Other Services								
Weddings								
02-10-53-11-5201	Contractual/Professional	0	0	0	0	0	0	0%
TOTAL Weddings		0	0	0	0	0	0	0%
TOTAL Other Services		2,765	3,037	5,670	3,547	4,681	5,710	0%
Maintenance and Equipment								
General								
02-10-55-00-5500	Facility Maintenance	0	0	3,700	121	2,381	3,700	0%
02-10-55-00-5505	Small Equipment	0	0	4,827	6,145	6,146	3,900	(19%)
02-10-55-00-5510	Equipment Repair & Parts	2,315	2,430	4,750	3,158	4,750	4,940	4%
TOTAL General		2,315	2,430	13,277	9,424	13,277	12,540	(5%)
TOTAL Maintenance and Equipment		2,315	2,430	13,277	9,424	13,277	12,540	(5%)
Merchandise								
Pavilions								
02-10-57-11-5716	ActiveNet Fees	174	107	700	883	1,099	1,544	120%
TOTAL Pavilions		174	107	700	883	1,099	1,544	120%
TOTAL Merchandise		174	107	700	883	1,099	1,544	120%
TOTAL Botanic Garden		116,616	140,858	191,467	149,573	167,740	269,847	40%
Farm								
EXPENSES								
Commodities & Supplies								
General								
02-11-51-00-5101	Supplies	14,765	25,349	25,000	21,120	21,121	25,000	0%
TOTAL General		14,765	25,349	25,000	21,120	21,121	25,000	0%
TOTAL Commodities & Supplies		14,765	25,349	25,000	21,120	21,121	25,000	0%
Miscellaneous Expenses								
General								
02-11-59-00-5950	Miscellaneous Expenses	0	0	0	0	0	0	0%
TOTAL General		0	0	0	0	0	0	0%

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Farm								
Miscellaneous Expenses								
Transfers								
02-11-59-99-9100	NR Projects Transfer	0	94,241	17,650	0	17,650	32,500	84%
TOTAL Transfers		0	94,241	17,650	0	17,650	32,500	84%
TOTAL Miscellaneous Expenses		0	94,241	17,650	0	17,650	32,500	84%
TOTAL Farm		14,765	119,590	42,650	21,120	38,771	57,500	34%
Planning								
EXPENSES								
Compensation								
Salary & Wages								
02-12-50-00-5000	Full-Time Personnel	105,111	119,780	137,428	123,673	136,566	168,427	22%
02-12-50-00-5010	Part-Time Personnel	4,855	1,626	0	4,596	3,058	0	0%
TOTAL Salary & Wages		109,966	121,406	137,428	128,269	139,624	168,427	22%
Benefits								
02-12-50-01-5030	Health Insurance	13,720	11,264	16,464	16,464	16,464	23,400	42%
02-12-50-01-5040	Dental Insurance	607	582	600	554	504	907	51%
02-12-50-01-5050	Life Insurance	112	101	120	91	45	81	(32%)
TOTAL Benefits		14,439	11,947	17,184	17,109	17,013	24,388	41%
TOTAL Compensation		124,405	133,353	154,612	145,378	156,637	192,815	24%
Commodities & Supplies								
General								
02-12-51-00-5101	Supplies	1,610	671	2,000	992	2,000	2,500	25%
02-12-51-00-5120	Gasoline	0	0	0	0	0	0	0%
02-12-51-00-5190	Uniforms	98	73	100	0	100	200	100%
TOTAL General		1,708	744	2,100	992	2,100	2,700	28%
TOTAL Commodities & Supplies		1,708	744	2,100	992	2,100	2,700	28%
Utilities								
General								
02-12-52-00-5240	Connectivity & IT Services	1,999	2,022	2,260	2,793	2,620	2,620	15%
TOTAL General		1,999	2,022	2,260	2,793	2,620	2,620	15%
TOTAL Utilities		1,999	2,022	2,260	2,793	2,620	2,620	15%

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Planning								
Other Services								
General								
02-12-53-00-5201	Contractual/Professional	1,982	1,105	3,000	414	3,000	5,000	66%
02-12-53-00-5305	Legal Advertising	92	288	300	1,049	600	800	166%
02-12-53-00-6010	Comprehensive Plan-Study	0	0	0	0	0	30,000	0%
TOTAL General		2,074	1,393	3,300	1,463	3,600	35,800	984%
Training								
02-12-53-05-5205	Conferences/Dues/Workshops	399	1,976	3,035	1,876	2,200	4,369	43%
TOTAL Training		399	1,976	3,035	1,876	2,200	4,369	43%
TOTAL Other Services		2,473	3,369	6,335	3,339	5,800	40,169	534%
Maintenance and Equipment								
General								
02-12-55-00-5500	Facility Maintenance	0	0	5,000	639	5,000	5,000	0%
02-12-55-00-5505	Small Equipment	0	0	0	0	0	0	0%
02-12-55-00-5510	Equipment Repair & Parts	0	0	0	0	0	0	0%
02-12-55-00-5525	Sustainability Initiatives	0	0	5,600	0	0	7,500	33%
TOTAL General		0	0	10,600	639	5,000	12,500	17%
TOTAL Maintenance and Equipment		0	0	10,600	639	5,000	12,500	17%
Miscellaneous Expenses								
General								
02-12-59-00-5950	Miscellaneous Expenses	0	5,984	4,279	4,279	0	4,279	0%
TOTAL General		0	5,984	4,279	4,279	0	4,279	0%
Transfers								
02-12-59-99-9100	Capital Projects Transfer	0	0	214,912	214,912	0	75,000	(65%)
TOTAL Transfers		0	0	214,912	214,912	0	75,000	(65%)
TOTAL Miscellaneous Expenses		0	5,984	219,191	219,191	0	79,279	(63%)
TOTAL Planning		130,585	145,472	395,098	372,332	172,157	330,083	(16%)

Construction
 EXPENSES

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Construction								
Compensation								
Salary & Wages								
02-13-50-00-5000	Full-Time Personnel	155,017	174,098	181,036	148,039	177,668	190,604	5%
02-13-50-00-5010	Part-Time Personnel	0	0	0	0	0	0	0%
TOTAL Salary & Wages		155,017	174,098	181,036	148,039	177,668	190,604	5%
Benefits								
02-13-50-01-5030	Health Insurance	31,556	33,480	32,928	34,112	34,968	31,200	(5%)
02-13-50-01-5040	Dental Insurance	1,538	1,729	1,200	988	1,008	1,210	0%
02-13-50-01-5050	Life Insurance	0	0	240	129	90	108	(55%)
TOTAL Benefits		33,094	35,209	34,368	35,229	36,066	32,518	(5%)
TOTAL Compensation		188,111	209,307	215,404	183,268	213,734	223,122	3%
Commodities & Supplies								
General								
02-13-51-00-4802	Memorial Benches	1,728	3,034	0	3,703	3,084	3,000	0%
02-13-51-00-5101	Supplies	4,001	3,712	4,400	5,291	5,824	4,500	2%
02-13-51-00-5120	Gasoline	930	274	1,000	14	29	100	(90%)
02-13-51-00-5125	Diesel Fuel	2,099	1,108	3,000	1,634	1,036	1,500	(50%)
02-13-51-00-5190	Uniforms	801	353	850	492	685	800	(5%)
TOTAL General		9,559	8,481	9,250	11,134	10,658	9,900	7%
Emergency								
02-13-51-29-5101	COVID19 Construction/Services	0	860	0	0	0	0	0%
TOTAL Emergency		0	860	0	0	0	0	0%
TOTAL Commodities & Supplies		9,559	9,341	9,250	11,134	10,658	9,900	7%
Utilities								
General								
02-13-52-00-5130	Heating Fuel	700	596	1,225	568	991	413	(66%)
02-13-52-00-5210	Electric	1,349	999	1,500	1,106	1,254	578	(61%)
02-13-52-00-5220	Telephone	0	0	0	0	0	0	0%
TOTAL General		2,049	1,595	2,725	1,674	2,245	991	(63%)
TOTAL Utilities		2,049	1,595	2,725	1,674	2,245	991	(63%)

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Construction								
Other Services								
General								
02-13-53-00-5201	Contractual/Professional	212	414	219	301	350	290	32%
TOTAL General		212	414	219	301	350	290	32%
Training								
02-13-53-05-5205	Conferences/Dues/Workshops	978	546	1,565	221	441	1,050	(32%)
TOTAL Training		978	546	1,565	221	441	1,050	(32%)
TOTAL Other Services		1,190	960	1,784	522	791	1,340	(24%)
Maintenance and Equipment								
General								
02-13-55-00-5500	Facility Maintenance	0	0	5,000	550	0	5,000	0%
02-13-55-00-5505	Small Equipment	0	0	0	0	0	3,000	0%
02-13-55-00-5510	Equipment Repair & Parts	1,414	2,229	2,500	3,779	629	2,500	0%
TOTAL General		1,414	2,229	7,500	4,329	629	10,500	40%
TOTAL Maintenance and Equipment		1,414	2,229	7,500	4,329	629	10,500	40%
TOTAL Construction		202,323	223,432	236,663	200,927	228,057	245,853	3%
Natural Resources								
EXPENSES								
Compensation								
Salary & Wages								
02-14-50-00-5000	Full-Time Personnel	210,215	194,968	228,331	196,182	226,939	233,427	2%
02-14-50-00-5010	Part-Time Personnel	6,759	5,880	9,600	9,433	11,520	11,520	20%
TOTAL Salary & Wages		216,974	200,848	237,931	205,615	238,459	244,947	2%
Benefits								
02-14-50-01-5030	Health Insurance	38,416	28,812	41,160	26,068	24,696	39,000	(5%)
02-14-50-01-5040	Dental Insurance	1,620	1,534	1,500	1,058	1,008	1,512	0%
02-14-50-01-5050	Life Insurance	294	278	300	125	112	135	(55%)
TOTAL Benefits		40,330	30,624	42,960	27,251	25,816	40,647	(5%)
TOTAL Compensation		257,304	231,472	280,891	232,866	264,275	285,594	1%

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Natural Resources								
Commodities & Supplies								
General								
02-14-51-00-4802	Memorial Trees	(2,080)	2,999	2,000	1,654	1,000	2,000	0%
02-14-51-00-5101	Supplies	7,296	6,727	8,000	6,992	8,000	8,000	0%
02-14-51-00-5120	Gasoline	4,262	915	4,000	314	4,000	4,000	0%
02-14-51-00-5125	Diesel Fuel	1,820	471	2,000	0	2,000	2,000	0%
02-14-51-00-5190	Uniforms	745	723	1,000	950	1,000	1,000	0%
TOTAL General		12,043	11,835	17,000	9,910	16,000	17,000	0%
TOTAL Commodities & Supplies		12,043	11,835	17,000	9,910	16,000	17,000	0%
Utilities								
General								
02-14-52-00-5130	Heating Fuel	700	596	1,200	568	700	600	(50%)
02-14-52-00-5210	Electric	1,349	999	1,500	1,106	1,000	1,000	(33%)
02-14-52-00-5220	Telephone	80	635	0	59	120	0	0%
02-14-52-00-5240	Connectivity & IT Services	518	0	540	867	1,077	1,100	103%
TOTAL General		2,647	2,230	3,240	2,600	2,897	2,700	(16%)
TOTAL Utilities		2,647	2,230	3,240	2,600	2,897	2,700	(16%)
Other Services								
General								
02-14-53-00-5201	Contractual/Professional	4,573	5,642	6,000	4,887	3,000	4,965	(17%)
TOTAL General		4,573	5,642	6,000	4,887	3,000	4,965	(17%)
Training								
02-14-53-05-5205	Conferences/Dues/Workshops	6,303	2,601	6,650	723	1,000	3,395	(48%)
TOTAL Training		6,303	2,601	6,650	723	1,000	3,395	(48%)
TOTAL Other Services		10,876	8,243	12,650	5,610	4,000	8,360	(33%)
Maintenance and Equipment								
General								
02-14-55-00-5500	Facility Maintenance	0	0	5,000	2,679	3,000	2,500	(50%)
02-14-55-00-5505	Small Equipment	0	0	1,500	256	1,415	0	(100%)
02-14-55-00-5510	Equipment Repair & Parts	1,150	4,425	5,500	3,665	5,000	4,500	(18%)
TOTAL General		1,150	4,425	12,000	6,600	9,415	7,000	(41%)
TOTAL Maintenance and Equipment		1,150	4,425	12,000	6,600	9,415	7,000	(41%)

FUND: Construction & Resources Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
TOTAL Natural Resources		284,020	258,205	325,781	257,586	296,587	320,654	(1%)
TOTAL FUND REVENUES & BEG. BALANCE		864,235	922,028	1,206,346	1,148,594	957,285	1,245,794	3%
TOTAL FUND EXPENSES		748,309	887,557	1,191,659	1,001,538	903,312	1,245,794	4%
FUND SURPLUS (DEFICIT)		115,926	34,471	14,687	147,056	53,973	0	(100%)

FUND: Golf Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019--	--2020--	----- 2021 -----		--2022--	% INC (DEC)	
		ACTUAL	ACTUAL	BUDGETED	11 MO. ACTUAL	PROJECTED		REQUESTED BUDGET
BEGINNING BALANCE							0	
Pro Shop								
REVENUES								
User Fees								
Golf								
03-15-42-10-4010	Core Season Passes	61,448	44,222	44,000	13,275	40,275	42,000	(4%)
03-15-42-10-4011	Anniversry Season Passes	137,213	137,600	142,000	50,292	146,500	150,000	5%
03-15-42-10-4035	Greens Fees 18 & 9 holes	127,611	166,736	140,000	193,753	190,000	175,524	25%
03-15-42-10-4040	Greens Fees Par 3	4,560	18,528	16,000	21,651	23,000	21,000	31%
03-15-42-10-4041	Greens Fees Coupons	935	1,162	1,000	1,008	1,000	1,000	0%
03-15-42-10-4042	Simulator Fees	14,466	4,060	6,500	4,930	6,500	4,000	(38%)
03-15-42-10-4055	Golf Car Rentals	163,252	190,922	163,000	251,396	245,000	215,000	31%
03-15-42-10-4056	Golf Car Coupons	9,354	11,130	10,000	135	100	100	(99%)
03-15-42-10-4060	Pull Cart Rentals	1,713	1,179	1,200	1,243	1,200	1,200	0%
03-15-42-10-4061	Clubs Rentals	1,093	1,045	750	1,696	1,200	1,200	60%
03-15-42-10-4062	Locker Rentals	1,025	725	750	525	600	600	(20%)
03-15-42-10-4070	Practice Range	18,401	27,897	20,000	35,518	33,500	27,500	37%
03-15-42-10-4080	Clubhouse Rental	1,475	(400)	1,000	1,400	1,500	2,000	100%
03-15-42-10-4085	Golf Lesson Income	5,784	2,820	5,000	5,750	5,750	5,000	0%
03-15-42-10-4090	Advertising Income	13,120	13,870	10,000	12,830	12,500	10,000	0%
03-15-42-10-4095	Foot Golf	1,707	2,360	2,000	2,506	2,500	2,500	25%
TOTAL Golf		563,157	623,856	563,200	597,908	711,125	658,624	16%
TOTAL User Fees		563,157	623,856	563,200	597,908	711,125	658,624	16%
Merchandise Sales								
Golf								
03-15-47-10-4000	Merchandise Income	118,361	103,302	105,000	125,638	120,000	110,000	4%
TOTAL Golf		118,361	103,302	105,000	125,638	120,000	110,000	4%
TOTAL Merchandise Sales		118,361	103,302	105,000	125,638	120,000	110,000	4%
Contributions								
Forest Preserve Friends Fndtn								
03-15-48-53-4817	Tee Box Beautification	0	0	0	10,605	10,605	8,000	0%
TOTAL Forest Preserve Friends Fndtn		0	0	0	10,605	10,605	8,000	0%
TOTAL Contributions		0	0	0	10,605	10,605	8,000	0%

FUND: Golf Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019--	--2020--	----- 2021 -----		--2022--	% INC (DEC)
		ACTUAL	ACTUAL	BUDGETED	11 MO. ACTUAL	PROJECTED	
Pro Shop							
Miscellaneous Revenues							
General							
03-15-49-00-4250	Miscellaneous Revenues	1,951	5,844	400	5,728	0	11,200 700%
03-15-49-00-4255	Fishing Licenses	61	13	20	0	0	0 (100%)
TOTAL General		2,012	5,857	420	5,728	0	11,200 566%
TOTAL Miscellaneous Revenues		2,012	5,857	420	5,728	0	11,200 566%
TOTAL REVENUES: Pro Shop		683,530	733,015	668,620	739,879	841,730	787,824 17%
Snack Bar							
REVENUES							
Merchandise & Sales							
Golf							
03-16-47-10-4001	Food Concession	20,107	11,432	18,000	19,564	19,120	19,000 5%
03-16-47-10-4002	Fountain Beverage	2,202	1,045	2,000	2,026	1,950	1,900 (5%)
03-16-47-10-4003	Beer and Wine	36,223	40,313	44,000	49,268	50,000	50,000 13%
03-16-47-10-4004	Beverage Cart	8,744	6,505	10,500	13,403	13,600	13,000 23%
03-16-47-10-4005	Vending	16,766	13,402	13,000	15,475	15,500	15,000 15%
TOTAL Golf		84,042	72,697	87,500	99,736	100,170	98,900 13%
TOTAL Merchandise & Sales		84,042	72,697	87,500	99,736	100,170	98,900 13%
Miscellaneous Revenues							
General							
03-16-49-00-4250	Miscellaneous Revenues	190	0	0	0	0	0 0%
TOTAL General		190	0	0	0	0	0 0%
TOTAL Miscellaneous Revenues		190	0	0	0	0	0 0%
TOTAL REVENUES: Snack Bar		84,232	72,697	87,500	99,736	100,170	98,900 13%
Course Maintenance & Admin							
REVENUES							
Miscellaneous Revenues							
General							
03-17-49-00-4200	Interest Income	144	16	100	49	200	250 150%
03-17-49-00-4250	Miscellaneous Revenues	1,363	0	0	189	0	10 0%
03-17-49-00-4600	Capital Contribution	0	0	0	0	0	0 0%

FUND: Golf Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Course Maintenance & Admin								
REVENUES								
Miscellaneous Revenues								
General								
03-17-49-00-4603	Fixed Asset Sales	0	0	0	0	0	0	0%
TOTAL General		1,507	16	100	238	200	260	160%
Transfers								
03-17-49-99-9010	Corporate Transfer	0	0	0	0	0	0	0%
TOTAL Transfers		0	0	0	0	0	0	0%
TOTAL Miscellaneous Revenues		1,507	16	100	238	200	260	160%
TOTAL REVENUES: Course Maintenance & Admin		1,507	16	100	238	200	260	160%
Pro Shop								
EXPENSES								
Compensation								
Salary & Wages								
03-15-50-00-5000	Full-Time Personnel	90,386	97,861	100,711	90,140	100,263	113,773	12%
03-15-50-00-5010	Part-Time Personnel	61,986	74,801	95,946	93,700	89,482	107,796	12%
TOTAL Salary & Wages		152,372	172,662	196,657	183,840	189,745	221,569	12%
Benefits								
03-15-50-01-5030	Health Insurance	16,464	26,424	26,502	26,502	26,502	25,116	(5%)
03-15-50-01-5040	Dental Insurance	694	736	900	831	706	907	0%
03-15-50-01-5050	Life Insurance	128	128	180	93	67	81	(55%)
TOTAL Benefits		17,286	27,288	27,582	27,426	27,275	26,104	(5%)
TOTAL Compensation		169,658	199,950	224,239	211,266	217,020	247,673	10%
Commodities & Supplies								
General								
03-15-51-00-5101	Supplies	7,478	11,050	10,000	9,851	9,500	10,000	0%
03-15-51-00-5120	Gasoline	4,734	0	4,750	60	100	1,000	(78%)
03-15-51-00-5190	Uniforms	272	0	500	295	300	500	0%
TOTAL General		12,484	11,050	15,250	10,206	9,900	11,500	(24%)
TOTAL Commodities & Supplies		12,484	11,050	15,250	10,206	9,900	11,500	(24%)

FUND: Golf Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- 2021 11 MO. BUDGETED ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Pro Shop							
Utilities							
General							
03-15-52-00-5130	Heating Fuel	4,213	3,108	4,500	4,343	5,700	26%
03-15-52-00-5210	Electric	9,756	7,726	10,000	7,963	11,000	10%
03-15-52-00-5220	Telephone	460	615	525	67	500	(4%)
03-15-52-00-5230	Water/Sewer	5,140	3,706	3,500	3,610	3,500	0%
03-15-52-00-5240	Connectivity & IT Services	1,224	182	1,000	0	0	(100%)
TOTAL General		20,793	15,337	19,525	15,983	17,807	6%
TOTAL Utilities		20,793	15,337	19,525	15,983	17,807	6%
Other Services							
General							
03-15-53-00-5201	Contractual/Professional	37,987	4,660	4,700	9,470	9,979	112%
03-15-53-00-5300	Promotions/Advertising	21,686	7,799	10,000	3,498	4,700	(53%)
TOTAL General		59,673	12,459	14,700	12,968	14,679	0%
Training							
03-15-53-05-5205	Conferences/Dues/Workshops	2,894	4,814	6,100	2,379	7,060	15%
TOTAL Training		2,894	4,814	6,100	2,379	7,060	15%
TOTAL Other Services		62,567	17,273	20,800	15,347	21,739	4%
Maintenance and Equipment							
General							
03-15-55-00-5500	Facility Maintenance	0	0	5,000	6,923	5,000	0%
03-15-55-00-5505	Small Equipment	0	0	4,055	3,810	0	(100%)
03-15-55-00-5510	Equipment Repair & Parts	9,634	9,037	7,500	8,959	3,000	(60%)
03-15-55-00-5530	Equipment - E-Bay Fund	0	0	0	0	0	0%
TOTAL General		9,634	9,037	16,555	19,692	8,000	(51%)
Golf							
03-15-55-10-5540	Golf Tee Box	0	0	0	3,273	6,147	0%
TOTAL Golf		0	0	0	3,273	6,147	0%
TOTAL Maintenance and Equipment		9,634	9,037	16,555	22,965	8,000	(51%)

FUND: Golf Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Pro Shop								
Capital								
Rehab & PM								
03-15-56-25-2216	GC Upgrade Driving Range Turf	0	0	0	0	0	9,200	0%
TOTAL Rehab & PM		0	0	0	0	0	9,200	0%
TOTAL Capital		0	0	0	0	0	9,200	0%
Merchandise								
General								
03-15-57-00-5700	Merchandise for Resale	86,795	75,782	75,000	87,227	87,500	80,000	6%
03-15-57-00-5715	Credit Card Charges	13,528	15,967	12,000	18,918	17,500	16,000	33%
TOTAL General		100,323	91,749	87,000	106,145	105,000	96,000	10%
TOTAL Merchandise		100,323	91,749	87,000	106,145	105,000	96,000	10%
Miscellaneous Expenses								
General								
03-15-59-00-5950	Miscellaneous Expenses	0	0	0	0	0	0	0%
TOTAL General		0	0	0	0	0	0	0%
TOTAL Miscellaneous Expenses		0	0	0	0	0	0	0%
TOTAL Pro Shop		375,459	344,396	383,369	381,912	388,774	414,812	8%
Snack Bar								
EXPENSES								
Compensation								
Salary & Wages								
03-16-50-00-5010	Part-Time Personnel	14,646	10,890	10,655	12,211	10,162	16,280	52%
TOTAL Salary & Wages		14,646	10,890	10,655	12,211	10,162	16,280	52%
TOTAL Compensation		14,646	10,890	10,655	12,211	10,162	16,280	52%
Commodities & Supplies								
General								
03-16-51-00-5101	Supplies	50,218	41,133	50,000	53,490	52,500	50,000	0%
TOTAL General		50,218	41,133	50,000	53,490	52,500	50,000	0%
TOTAL Commodities & Supplies		50,218	41,133	50,000	53,490	52,500	50,000	0%

FUND: Golf Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Snack Bar								
Maintenance and Equipment								
General								
03-16-55-00-5500	Facility Maintenance	0	0	0	0	0	0	0%
03-16-55-00-5505	Small Equipment	0	0	0	0	0	0	0%
03-16-55-00-5510	Equipment Repair & Parts	3,171	2,158	1,750	690	750	2,000	14%
TOTAL General		3,171	2,158	1,750	690	750	2,000	14%
TOTAL Maintenance and Equipment		3,171	2,158	1,750	690	750	2,000	14%
TOTAL Snack Bar		68,035	54,181	62,405	66,391	63,412	68,280	9%
Course Maintenance & Admin								
EXPENSES								
Compensation								
Salary & Wages								
03-17-50-00-5000	Full-Time Personnel	78,212	70,456	82,593	71,368	73,961	126,747	53%
03-17-50-00-5010	Part-Time Personnel	69,961	78,108	82,656	69,983	69,165	73,268	(11%)
03-17-50-00-5099	Pension Expense	0	0	0	0	0	0	0%
TOTAL Salary & Wages		148,173	148,564	165,249	141,351	143,126	200,015	21%
Benefits								
03-17-50-01-5030	Health Insurance	26,754	22,970	25,364	22,644	20,592	23,400	(7%)
03-17-50-01-5040	Dental Insurance	636	889	850	756	556	907	6%
03-17-50-01-5050	Life Insurance	123	114	204	116	41	81	(60%)
TOTAL Benefits		27,513	23,973	26,418	23,516	21,189	24,388	(7%)
TOTAL Compensation		175,686	172,537	191,667	164,867	164,315	224,403	17%
Commodities & Supplies								
General								
03-17-51-00-5101	Supplies	43,060	59,621	58,250	56,737	89,459	108,889	86%
03-17-51-00-5120	Gasoline	4,383	7,994	4,383	12,560	10,000	5,000	14%
03-17-51-00-5125	Diesel Fuel	5,414	3,108	7,500	6,106	4,500	5,000	(33%)
03-17-51-00-5190	Uniforms	840	1,269	1,100	1,097	1,200	1,600	45%
TOTAL General		53,697	71,992	71,233	76,500	105,159	120,489	69%
TOTAL Commodities & Supplies		53,697	71,992	71,233	76,500	105,159	120,489	69%

FUND: Golf Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019--	--2020--	----- 2021 -----		--2022--	% INC (DEC)
		ACTUAL	ACTUAL	BUDGETED	11 MO. ACTUAL	PROJECTED	
Course Maintenance & Admin							
Utilities							
General							
03-17-52-00-5130	Heating Fuel	2,525	2,290	2,500	1,864	1,330	2,500 0%
03-17-52-00-5210	Electric	6,828	5,148	8,000	4,337	1,350	4,500 (43%)
03-17-52-00-5220	Telephone	443	775	115	1,453	660	1,800 465%
03-17-52-00-5230	Water/Sewer	110	110	150	110	55	120 (20%)
03-17-52-00-5240	Connectivity & IT Services	1,022	758	1,200	0	0	0 (100%)
TOTAL General		10,928	9,081	11,965	7,764	3,395	8,920 (25%)
TOTAL Utilities		10,928	9,081	11,965	7,764	3,395	8,920 (25%)
Other Services							
General							
03-17-53-00-5201	Contractual/Professional	7,519	10,284	9,420	7,655	8,500	7,310 (22%)
TOTAL General		7,519	10,284	9,420	7,655	8,500	7,310 (22%)
Training							
03-17-53-05-5205	Conferences/Dues/Workshops	709	450	1,550	100	1,320	1,320 (14%)
TOTAL Training		709	450	1,550	100	1,320	1,320 (14%)
TOTAL Other Services		8,228	10,734	10,970	7,755	9,820	8,630 (21%)
Maintenance and Equipment							
General							
03-17-55-00-5500	Course Maintenance Repairs	0	0	5,000	3,776	3,500	19,800 296%
03-17-55-00-5505	Small Equipment	0	0	2,375	1,749	3,700	3,650 53%
03-17-55-00-5510	Equipment Repair & Parts	13,717	20,422	20,000	8,577	19,240	18,000 (10%)
TOTAL General		13,717	20,422	27,375	14,102	26,440	41,450 51%
TOTAL Maintenance and Equipment		13,717	20,422	27,375	14,102	26,440	41,450 51%
Capital							
General							
03-17-56-00-6099	Depreciation Expense	0	0	0	0	0	0 0%
TOTAL General		0	0	0	0	0	0 0%
TOTAL Capital		0	0	0	0	0	0 0%
TOTAL Course Maintenance & Admin		262,256	284,766	313,210	270,988	309,129	403,892 28%
TOTAL FUND REVENUES & BEG. BALANCE		769,269	805,728	756,220	839,853	942,100	886,984 17%
TOTAL FUND EXPENSES		705,750	683,343	758,984	719,291	761,315	886,984 16%
FUND SURPLUS (DEFICIT)		63,519	122,385	(2,764)	120,562	180,785	0 (100%)

FUND: Museum Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- 2021 -----		--2022-- REQUESTED BUDGET	% INC (DEC)
				BUDGETED	11 MO. ACTUAL		
BEGINNING BALANCE							0
General							
REVENUES							
Merchandise & Sales							
General							
04-00-47-00-4700	Merchandise Sales	12,363	3,428	5,000	7,112	7,750	8,215 64%
04-00-47-00-4720	Promotional Items	0	0	0	0	0	0 0%
TOTAL General		12,363	3,428	5,000	7,112	7,750	8,215 64%
TOTAL Merchandise & Sales		12,363	3,428	5,000	7,112	7,750	8,215 64%
Miscellaneous Revenues							
General							
04-00-49-00-4200	Interest Income	410	200	100	1	2	10 (90%)
04-00-49-00-4250	Miscellaneous Revenues	24	4	10	8	12	25 150%
TOTAL General		434	204	110	9	14	35 (68%)
TOTAL Miscellaneous Revenues		434	204	110	9	14	35 (68%)
TOTAL REVENUES: General		12,797	3,632	5,110	7,121	7,764	8,250 61%
EXPENSES							
Merchandise							
General							
04-00-57-00-5700	Merchandise for Resale	9,539	8,942	7,000	3,639	4,000	7,000 0%
04-00-57-00-5716	Helcim Fees	621	192	750	298	600	750 0%
TOTAL General		10,160	9,134	7,750	3,937	4,600	7,750 0%
TOTAL Merchandise		10,160	9,134	7,750	3,937	4,600	7,750 0%
Miscellaneous Expenses							
General							
04-00-59-00-5950	Miscellaneous Expenses	420	152	500	669	700	500 0%
04-00-59-00-9999	Transfer to Projects	0	11,000	0	0	0	0 0%
TOTAL General		420	11,152	500	669	700	500 0%
TOTAL Miscellaneous Expenses		420	11,152	500	669	700	500 0%
TOTAL General		10,580	20,286	8,250	4,606	5,300	8,250 0%
TOTAL FUND REVENUES & BEG. BALANCE		12,797	3,632	5,110	7,121	7,764	8,250 61%
TOTAL FUND EXPENSES		10,580	20,286	8,250	4,606	5,300	8,250 0%
FUND SURPLUS (DEFICIT)		2,217	(16,654)	(3,140)	2,515	2,464	0 (100%)

FUND: Risk Management

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
BEGINNING BALANCE							0	
General								
REVENUES								
Taxes								
General								
05-00-41-00-4101	Property Taxes	139,212	153,172	271,475	325,995	336,387	280,423	3%
05-00-41-00-4103	TIFs PILOTS other Taxes	99	0	100	0	0	0	(100%)
TOTAL General		139,311	153,172	271,575	325,995	336,387	280,423	3%
TOTAL Taxes		139,311	153,172	271,575	325,995	336,387	280,423	3%
Grants								
State								
05-00-44-51-4408	Illinois Capital Project LW Sp	0	0	110,000	0	0	110,000	0%
TOTAL State		0	0	110,000	0	0	110,000	0%
TOTAL Grants		0	0	110,000	0	0	110,000	0%
Miscellaneous Revenues								
General								
05-00-49-00-4200	Interest Income	1,703	379	200	11	125	200	0%
05-00-49-00-4680	PDRMA Incentive	1,500	1,500	1,500	0	1,500	0	(100%)
05-00-49-00-4685	PDRMA Insurance Payments	4,825	17,290	0	2,985	34,526	0	0%
TOTAL General		8,028	19,169	1,700	2,996	36,151	200	(88%)
TOTAL Miscellaneous Revenues		8,028	19,169	1,700	2,996	36,151	200	(88%)
TOTAL REVENUES: General		147,339	172,341	383,275	328,991	372,538	390,623	1%
EXPENSES								
Other Services								
General								
05-00-53-00-5360	Insurance Premiums	94,821	93,225	109,286	99,546	109,286	111,165	1%
TOTAL General		94,821	93,225	109,286	99,546	109,286	111,165	1%
Human Resources								
05-00-53-04-5334	Safety & Risk Training	0	1,854	2,050	3,407	2,000	1,750	(14%)
05-00-53-04-5335	Unemployment Compensation	0	2,584	10,000	6,406	10,000	10,000	0%
05-00-53-04-5371	Safety Materials and Tests	0	0	555	195	500	555	0%
TOTAL Human Resources		0	4,438	12,605	10,008	12,500	12,305	(2%)
TOTAL Other Services		94,821	97,663	121,891	109,554	121,786	123,470	1%

FUND: Risk Management

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
General								
Capital								
General								
05-00-56-00-5501	Capital Equipment	0	0	0	0	0	0	0%
TOTAL General		0	0	0	0	0	0	0%
TOTAL Capital		0	0	0	0	0	0	0%
Miscellaneous Expenses								
General								
05-00-59-00-5950	Miscellaneous Expenses	0	1,082	774	774	774	774	0%
TOTAL General		0	1,082	774	774	774	774	0%
TOTAL Miscellaneous Expenses		0	1,082	774	774	774	774	0%
Reserves								
General								
05-00-60-00-0000	Year End Reserve	0	0	0	0	0	36,190	0%
TOTAL General		0	0	0	0	0	36,190	0%
TOTAL Reserves		0	0	0	0	0	36,190	0%
TOTAL General		94,821	98,745	122,665	110,328	122,560	160,434	30%
Museum of the Grand Prairie								
EXPENSES								
Other Services								
General								
05-08-53-00-5370	MGP Sprinkler Inspection 5 yr	0	0	0	153	0	3,225	0%
TOTAL General		0	0	0	153	0	3,225	0%
TOTAL Other Services		0	0	0	153	0	3,225	0%
TOTAL Museum of the Grand Prairie		0	0	0	153	0	3,225	0%
Planning								
EXPENSES								

FUND: Risk Management

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Planning								
Other Services								
General								
05-12-53-00-5370	Safety Inspections	50	50	4,400	1,325	4,400	4,400	0%
05-12-53-00-5371	Risk Management	14,719	1,832	10,000	238	10,000	10,000	0%
05-12-53-00-5372	Self Insurance	0	0	0	1,742	2,500	5,000	0%
TOTAL General		14,769	1,882	14,400	3,305	16,900	19,400	34%
TOTAL Other Services		14,769	1,882	14,400	3,305	16,900	19,400	34%
Capital								
Construction								
05-12-56-21-6050	MF Storm Shelter	0	0	17,500	15,326	0	8,000	(54%)
TOTAL Construction		0	0	17,500	15,326	0	8,000	(54%)
Infrastructure								
05-12-56-23-6050	HQ Drainage Improvements	0	0	0	0	0	0	0%
TOTAL Infrastructure		0	0	0	0	0	0	0%
Demolition								
05-12-56-24-6050	Demolish East Barn	0	0	0	0	0	5,000	0%
TOTAL Demolition		0	0	0	0	0	5,000	0%
Rehab & PM								
05-12-56-25-6050	LOW Dam Spillway Repairs	15,048	0	139,500	3,251	12,000	145,000	3%
TOTAL Rehab & PM		15,048	0	139,500	3,251	12,000	145,000	3%
TOTAL Capital		15,048	0	157,000	18,577	12,000	158,000	0%
TOTAL Planning		29,817	1,882	171,400	21,882	28,900	177,400	3%
Natural Resources								
EXPENSES								
Capital								
Resource Management								
05-14-56-27-6065	Hazardous Tree Removal	34,059	23,377	35,000	26,130	35,000	49,564	41%
TOTAL Resource Management		34,059	23,377	35,000	26,130	35,000	49,564	41%
TOTAL Capital		34,059	23,377	35,000	26,130	35,000	49,564	41%

FUND: Risk Management

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019--	--2020--	----- 2021 -----		--2022--	% INC (DEC)
		ACTUAL	ACTUAL	BUDGETED	11 MO. ACTUAL	PROJECTED	
TOTAL Natural Resources		34,059	23,377	35,000	26,130	35,000	41%
TOTAL FUND REVENUES & BEG. BALANCE		147,339	172,341	383,275	328,991	372,538	1%
TOTAL FUND EXPENSES		158,697	124,004	329,065	158,493	186,460	18%
FUND SURPLUS (DEFICIT)		(11,358)	48,337	54,210	170,498	186,078	0 (100%)

FUND: IMRF

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019--	--2020--	----- 2021 -----		--2022--	% INC (DEC)	
		ACTUAL	ACTUAL	BUDGETED	11 MO. ACTUAL	PROJECTED		REQUESTED BUDGET
BEGINNING BALANCE							0	
General								
REVENUES								
Taxes								
General								
06-00-41-00-4101	Property Taxes	167,053	199,957	271,475	227,348	234,587	208,992	(23%)
06-00-41-00-4102	Personal Prop Replacement Tax	13,622	12,175	12,048	20,225	18,201	16,965	40%
06-00-41-00-4103	TIFs PILOTs other Taxes	140	0	150	0	0	0	(100%)
TOTAL General		180,815	212,132	283,673	247,573	252,788	225,957	(20%)
TOTAL Taxes		180,815	212,132	283,673	247,573	252,788	225,957	(20%)
Miscellaneous Revenues								
General								
06-00-49-00-4200	Interest Income	1,152	344	250	7	315	250	0%
TOTAL General		1,152	344	250	7	315	250	0%
TOTAL Miscellaneous Revenues		1,152	344	250	7	315	250	0%
TOTAL REVENUES: General		181,967	212,476	283,923	247,580	253,103	226,207	(20%)
EXPENSES								
Salary & Wages								
Benefits								
06-00-50-01-5070	IMRF Contributions	155,202	182,169	187,032	160,309	177,594	187,004	0%
06-00-50-01-5071	Additional Pension Contributio	0	0	0	0	0	0	0%
TOTAL Benefits		155,202	182,169	187,032	160,309	177,594	187,004	0%
TOTAL Salary & Wages		155,202	182,169	187,032	160,309	177,594	187,004	0%
Miscellaneous Expenses								
General								
06-00-59-00-5950	Miscellaneous Expenses	0	1,413	1,010	1,010	1,010	1,010	0%
TOTAL General		0	1,413	1,010	1,010	1,010	1,010	0%
TOTAL Miscellaneous Expenses		0	1,413	1,010	1,010	1,010	1,010	0%
Reserves								
General								
06-00-60-00-0000	Year End Reserve	0	0	0	0	0	38,193	0%
TOTAL General		0	0	0	0	0	38,193	0%
TOTAL Reserves		0	0	0	0	0	38,193	0%
TOTAL General		155,202	183,582	188,042	161,319	178,604	226,207	20%

FUND: IMRF

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019--	--2020--	----- 2021 -----		--2022--	% INC (DEC)
		ACTUAL	ACTUAL	BUDGETED	11 MO. ACTUAL	PROJECTED	
TOTAL FUND REVENUES & BEG. BALANCE		181,967	212,476	283,923	247,580	253,103	226,207 (20%)
TOTAL FUND EXPENSES		155,202	183,582	188,042	161,319	178,604	226,207 20%
FUND SURPLUS (DEFICIT)		26,765	28,894	95,881	86,261	74,499	0 (100%)

FUND: Audit Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019--	--2020--	----- 2021 -----		--2022--	% INC (DEC)
		ACTUAL	ACTUAL	BUDGETED	11 MO. ACTUAL	PROJECTED	
BEGINNING BALANCE							0
General							
REVENUES							
Taxes							
General							
07-00-41-00-4101	Property Taxes	23,863	34,028	45,246	38,603	39,833	41,218 (8%)
07-00-41-00-4103	TIFs PILOTS other Taxes	17	0	20	0	0	0 (100%)
TOTAL General		23,880	34,028	45,266	38,603	39,833	41,218 (8%)
TOTAL Taxes		23,880	34,028	45,266	38,603	39,833	41,218 (8%)
Miscellaneous Revenues							
General							
07-00-49-00-4200	Interest Income	381	128	125	1	110	125 0%
TOTAL General		381	128	125	1	110	125 0%
TOTAL Miscellaneous Revenues		381	128	125	1	110	125 0%
TOTAL REVENUES: General		24,261	34,156	45,391	38,604	39,943	41,343 (8%)
EXPENSES							
Other Services							
General							
07-00-53-00-5201	Contractual/Professional	22,915	20,850	30,250	25,488	25,489	30,200 0%
TOTAL General		22,915	20,850	30,250	25,488	25,489	30,200 0%
TOTAL Other Services		22,915	20,850	30,250	25,488	25,489	30,200 0%
Miscellaneous Expenses							
General							
07-00-59-00-5950	Miscellaneous Expenses	0	240	172	172	172	172 0%
TOTAL General		0	240	172	172	172	172 0%
TOTAL Miscellaneous Expenses		0	240	172	172	172	172 0%
Reserves							
General							
07-00-60-00-0000	Year End Reserve	0	0	0	0	0	10,971 0%
TOTAL General		0	0	0	0	0	10,971 0%
TOTAL Reserves		0	0	0	0	0	10,971 0%
TOTAL General		22,915	21,090	30,422	25,660	25,661	41,343 35%
TOTAL FUND REVENUES & BEG. BALANCE		24,261	34,156	45,391	38,604	39,943	41,343 (8%)
TOTAL FUND EXPENSES		22,915	21,090	30,422	25,660	25,661	41,343 35%
FUND SURPLUS (DEFICIT)		1,346	13,066	14,969	12,944	14,282	0 (100%)

FUND: Social Security Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
BEGINNING BALANCE							0	
General								
REVENUES								
Taxes								
General								
08-00-41-00-4101	Property Taxes	163,079	182,952	239,803	240,210	247,862	246,147	2%
08-00-41-00-4103	TIFs PILOTS other Taxes	122	0	125	0	0	0	(100%)
TOTAL General		163,201	182,952	239,928	240,210	247,862	246,147	2%
TOTAL Taxes		163,201	182,952	239,928	240,210	247,862	246,147	2%
Miscellaneous Revenues								
General								
08-00-49-00-4200	Interest Income	931	78	200	3	110	150	(25%)
TOTAL General		931	78	200	3	110	150	(25%)
TOTAL Miscellaneous Revenues		931	78	200	3	110	150	(25%)
TOTAL REVENUES: General		164,132	183,030	240,128	240,213	247,972	246,297	2%
EXPENSES								
Salary & Wages								
Benefits								
08-00-50-01-5080	Social Security Contributions	172,187	178,655	216,415	178,994	193,731	232,727	7%
TOTAL Benefits		172,187	178,655	216,415	178,994	193,731	232,727	7%
TOTAL Salary & Wages		172,187	178,655	216,415	178,994	193,731	232,727	7%
Miscellaneous Expenses								
General								
08-00-59-00-5950	Miscellaneous Expenses	0	1,293	924	924	924	924	0%
TOTAL General		0	1,293	924	924	924	924	0%
TOTAL Miscellaneous Expenses		0	1,293	924	924	924	924	0%
Reserves								
General								
08-00-60-00-0000	Year End Reserve	0	0	0	0	0	12,646	0%
TOTAL General		0	0	0	0	0	12,646	0%
TOTAL Reserves		0	0	0	0	0	12,646	0%
TOTAL General		172,187	179,948	217,339	179,918	194,655	246,297	13%
TOTAL FUND REVENUES & BEG. BALANCE		164,132	183,030	240,128	240,213	247,972	246,297	2%
TOTAL FUND EXPENSES		172,187	179,948	217,339	179,918	194,655	246,297	13%
FUND SURPLUS (DEFICIT)		(8,055)	3,082	22,789	60,295	53,317	0	(100%)

FUND: General Obligation Bond Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
BEGINNING BALANCE							0	
General								
REVENUES								
Reserves								
General								
09-00-40-00-0000	Prior Year Reserves	0	0	0	0	0	3,000	0%
TOTAL General		0	0	0	0	0	3,000	0%
TOTAL Reserves		0	0	0	0	0	3,000	0%
Taxes								
General								
09-00-41-00-4101	Property Taxes	230,694	242,532	257,901	240,215	247,862	253,113	(1%)
09-00-41-00-4103	TIFs PILOTs other Taxes	166	0	175	0	0	0	(100%)
TOTAL General		230,860	242,532	258,076	240,215	247,862	253,113	(1%)
TOTAL Taxes		230,860	242,532	258,076	240,215	247,862	253,113	(1%)
Miscellaneous Revenues								
General								
09-00-49-00-4200	Interest Income	1,756	132	100	2	130	100	0%
TOTAL General		1,756	132	100	2	130	100	0%
TOTAL Miscellaneous Revenues		1,756	132	100	2	130	100	0%
TOTAL REVENUES: General		232,616	242,664	258,176	240,217	247,992	256,213	0%
EXPENSES								
Other Services								
General								
09-00-53-00-5201	Bond Administrative Fees	475	7,000	500	475	475	3,000	500%
09-00-53-00-5362	2011 Bond Principal	0	0	82,120	0	82,120	0	(100%)
09-00-53-00-5363	2011 Bond Interest	6,228	4,240	2,120	1,060	2,119	0	(100%)
09-00-53-00-5364	2020 Bond Interest	2,622	4,053	2,385	1,090	2,385	630	(73%)
TOTAL General		9,325	15,293	87,125	2,625	87,099	3,630	(95%)
TOTAL Other Services		9,325	15,293	87,125	2,625	87,099	3,630	(95%)
Miscellaneous								
General								
09-00-59-00-5950	Miscellaneous Expenses	0	1,714	1,225	1,225	1,225	1,225	0%
TOTAL General		0	1,714	1,225	1,225	1,225	1,225	0%

FUND: General Obligation Bond Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
General								
Miscellaneous								
Transfers								
09-00-59-99-5360	Biannual Bond Transfer	0	0	161,385	0	161,385	251,358	55%
TOTAL Transfers		0	0	161,385	0	161,385	251,358	55%
TOTAL Miscellaneous		0	1,714	162,610	1,225	162,610	252,583	55%
TOTAL General		9,325	17,007	249,735	3,850	249,709	256,213	2%
TOTAL FUND REVENUES & BEG. BALANCE		232,616	242,664	258,176	240,217	247,992	256,213	0%
TOTAL FUND EXPENSES		9,325	17,007	249,735	3,850	249,709	256,213	2%
FUND SURPLUS (DEFICIT)		223,291	225,657	8,441	236,367	(1,717)	0	(100%)

FUND: Capital Projects Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
BEGINNING BALANCE							0	
General								
REVENUES								
Reserves								
General								
10-00-40-00-0001	Prior Year Encumbrances	0	0	0	0	0	554,201	0%
TOTAL General		0	0	0	0	0	554,201	0%
TOTAL Reserves		0	0	0	0	0	554,201	0%
User Fees								
Other User Fees								
10-00-42-14-4695	Kickapoo Rail Trail Leases	3,821	3,382	3,450	2,333	665	3,000	(13%)
TOTAL Other User Fees		3,821	3,382	3,450	2,333	665	3,000	(13%)
TOTAL User Fees		3,821	3,382	3,450	2,333	665	3,000	(13%)
Grants								
Federal								
10-00-44-50-4471	ITEP - KRT Ogden	0	0	225,520	0	0	160,162	(28%)
10-00-44-50-4473	IDOT Reimbursements - KRT DE2B	76,497	11,657	149,043	113,927	113,927	20,658	(86%)
10-00-44-50-4474	IDOT Reimburse - KRT Amenities	0	0	0	23,868	23,869	199,776	0%
TOTAL Federal		76,497	11,657	374,563	137,795	137,796	380,596	1%
State								
10-00-44-51-4400	DNR OSLAD - MF Dark Skies	0	0	62,700	0	0	33,680	(46%)
10-00-44-51-4401	DNR Bike Path	0	0	20,000	0	0	0	(100%)
10-00-44-51-4402	DNR Boat Access	0	0	44,100	0	0	0	(100%)
10-00-44-51-4410	Public Museum Grant	0	0	238,250	0	0	238,250	0%
TOTAL State		0	0	365,050	0	0	271,930	(25%)
Private								
10-00-44-52-4450	Clean Energy Grant Salt Fork	0	0	0	2,475	2,475	15,000	0%
10-00-44-52-4490	PDRMA Grants	0	2,000	0	0	0	0	0%
TOTAL Private		0	2,000	0	2,475	2,475	15,000	0%
TOTAL Grants		76,497	13,657	739,613	140,270	140,271	667,526	(9%)

FUND: Capital Projects Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019--	--2020--	----- 2021 -----		--2022--	% INC (DEC)
		ACTUAL	ACTUAL	BUDGETED	11 MO. ACTUAL	PROJECTED	
General							
Contributions							
Private							
10-00-48-52-4800	NRDA Mitigation	0	0	0	0	0	10,000 0%
10-00-48-52-4899	Corporate Mitigation	0	0	0	0	0	10,000 0%
TOTAL Private		0	0	0	0	0	20,000 0%
Forest Preserve Friends Fndtn							
10-00-48-53-4803	Lake of the Woods Contribution	0	13,310	0	2,648	2,648	0 0%
10-00-48-53-4804	FPPF - LOW Peninsula	0	0	79,950	38,724	31,749	0 (100%)
10-00-48-53-4805	Sangamon Contribution	0	0	0	0	0	0 0%
10-00-48-53-4806	Middle Fork Contribution	0	0	0	0	0	86,480 0%
10-00-48-53-4807	Homer Lake Contribution	0	0	0	2,500	2,500	0 0%
10-00-48-53-4808	FPPF Museum Contribution	25,000	134,800	0	0	0	5,000 0%
10-00-48-53-4809	HLIC Contribution	0	0	0	0	0	0 0%
10-00-48-53-4810	Botanical Garden Contribution	0	0	0	0	0	0 0%
10-00-48-53-4814	Natural Resources Contribution	0	52,792	0	0	0	0 0%
10-00-48-53-4870	FPPF - KRT General	0	4,431	75,000	11,642	11,643	0 (100%)
10-00-48-53-4871	FPPF - KRT Ogden	0	0	0	34,885	34,886	27,296 0%
10-00-48-53-4873	FPPF - KRT Phase 2B	0	0	0	20,973	20,973	0 0%
10-00-48-53-4874	FPPF - KRT Amenities	0	0	56,380	162,135	162,136	0 (100%)
10-00-48-53-6004	LW Replace Covered Bridge Roof	0	0	0	0	0	55,000 0%
TOTAL Forest Preserve Friends Fndtn		25,000	205,333	211,330	273,507	266,535	173,776 (17%)
TOTAL Contributions		25,000	205,333	211,330	273,507	266,535	193,776 (8%)
Miscellaneous Revenues							
General							
10-00-49-00-4200	Interest Income	2,002	1,276	1,500	222	222	250 (83%)
10-00-49-00-4250	Miscellaneous Revenues	0	8,873	0	0	0	0 0%
10-00-49-00-4603	Fixed Asset Sales	0	0	0	18,055	18,050	20,000 0%
10-00-49-00-4685	PDRMA Reimbursements	13,863	11,536	103,000	55,959	55,959	0 (100%)
TOTAL General		15,865	21,685	104,500	74,236	74,231	20,250 (80%)
Transfers							
10-00-49-99-9004	Museum Store Transfer	0	11,000	0	0	0	0 0%
10-00-49-99-9010	2022 Bond Proceeds	0	308,800	0	0	0	510,000 0%
10-00-49-99-9011	Tomlinson Prairie	0	0	0	0	0	0 0%
10-00-49-99-9020	Farm Fund Transfer	0	49,500	17,650	0	17,650	32,500 84%
10-00-49-99-9101	Transfer from Corporate	0	0	364,124	364,124	364,124	628,482 72%

FUND: Capital Projects Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
General								
REVENUES								
Miscellaneous Revenues								
Transfers								
10-00-49-99-9102	Transfer from Construction	0	0	214,912	214,912	214,912	75,000	(65%)
TOTAL Transfers		0	369,300	596,686	579,036	596,686	1,245,982	108%
TOTAL Miscellaneous Revenues		15,865	390,985	701,186	653,272	670,917	1,266,232	80%
TOTAL REVENUES: General		121,183	613,357	1,655,579	1,069,382	1,078,388	2,684,735	62%
Lake of the Woods								
REVENUES								
Contributions								
Foundation								
10-03-48-53-6004	LW Replace Covered Bridge Roof	0	0	0	0	0	0	0%
TOTAL Foundation		0	0	0	0	0	0	0%
TOTAL Contributions		0	0	0	0	0	0	0%
TOTAL REVENUES: Lake of the Woods		0	0	0	0	0	0	0%
General								
EXPENSES								
Capital								
General								
10-00-56-00-5501	Capital Equipment	0	0	209,250	103,227	206,454	218,647	4%
10-00-56-00-5530	Equipment - E-Bay Fund	0	0	0	13,700	0	0	0%
TOTAL General		0	0	209,250	116,927	206,454	218,647	4%
TOTAL Capital		0	0	209,250	116,927	206,454	218,647	4%
Reserves								
General								
10-00-60-00-0002	2023 Bond Proceeds	0	0	0	0	0	258,000	0%
TOTAL General		0	0	0	0	0	258,000	0%
TOTAL Reserves		0	0	0	0	0	258,000	0%
TOTAL General		0	0	209,250	116,927	206,454	476,647	127%
Public Relations								
EXPENSES								

FUND: Capital Projects Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Public Relations								
Capital								
Rehab & PM								
10-02-56-25-6002	Interpretive Sign Replacement	4,377	0	5,000	175	0	10,000	100%
TOTAL Rehab & PM		4,377	0	5,000	175	0	10,000	100%
TOTAL Capital		4,377	0	5,000	175	0	10,000	100%
TOTAL Public Relations		4,377	0	5,000	175	0	10,000	100%
Lake of the Woods								
EXPENSES								
Capital								
Construction								
10-03-56-21-6001	LW Accessible Parking at P1/P2	0	0	0	0	0	5,000	0%
10-03-56-21-6130	OSLAD Peninsula Project	6,100	181,419	53,000	24,998	44,876	0	(100%)
TOTAL Construction		6,100	181,419	53,000	24,998	44,876	5,000	(90%)
Deferred Maintenance								
10-03-56-24-6051	Spillway & Stream Barb Enginee	0	0	0	0	0	0	0%
TOTAL Deferred Maintenance		0	0	0	0	0	0	0%
Rehab & PM								
10-03-56-25-2060	West Maintenance Roof	0	0	10,000	0	0	15,000	50%
10-03-56-25-2201	LW Replace Gate Piers	0	0	0	0	0	5,000	0%
10-03-56-25-2214	SR Replace 2nd Story Windows	0	0	0	0	0	11,000	0%
10-03-56-25-6001	LW Sealcoating Roads	0	0	0	0	0	250,000	0%
10-03-56-25-6003	RB Sidewalk Repairs & Adjust	0	0	40,000	90,036	0	10,000	(75%)
10-03-56-25-6004	LW Replace Covered Bridge Roof	0	0	55,000	79,474	0	110,000	100%
10-03-56-25-6005	LW Replace Fisherman's Shelter	0	0	0	0	0	5,000	0%
10-03-56-25-6131	Split Rail Fence Replacement	0	0	5,000	7,165	7,068	0	(100%)
10-03-56-25-6133	Canoe Access	0	0	50,000	18,639	50,000	0	(100%)
TOTAL Rehab & PM		0	0	160,000	195,314	57,068	406,000	153%
TOTAL Capital		6,100	181,419	213,000	220,312	101,944	411,000	92%
TOTAL Lake of the Woods		6,100	181,419	213,000	220,312	101,944	411,000	92%
River Bend								
EXPENSES								

FUND: Capital Projects Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
River Bend								
Capital								
Rehab & PM								
10-04-56-25-6001	Sealcoat Roads	0	0	40,000	153,830	148,270	0	(100%)
TOTAL Rehab & PM		0	0	40,000	153,830	148,270	0	(100%)
TOTAL Capital		0	0	40,000	153,830	148,270	0	(100%)
TOTAL River Bend		0	0	40,000	153,830	148,270	0	(100%)
Middle Fork								
EXPENSES								
Capital								
Construction								
10-06-56-21-2204	MF DS Parking Trail Viewing	0	0	0	0	0	0	0%
TOTAL Construction		0	0	0	0	0	0	0%
Rehab & PM								
10-06-56-25-2101	MF Restore Willow Pond	0	0	0	0	0	671,397	0%
10-06-56-25-2202	MF Material Bays	0	0	0	0	0	7,500	0%
10-06-56-25-2203	MF Rehab AC Kitchen	0	0	0	0	0	8,000	0%
10-06-56-25-6007	Replace Activity Center HVAC	0	0	65,000	52,688	52,688	0	(100%)
10-06-56-25-6009	MF Campground Water Fountains	0	0	0	0	0	40,000	0%
10-06-56-25-6161	Replace Shower House Doors	0	0	6,500	6,476	6,476	0	(100%)
10-06-56-25-6162	Replace Shower House Sinks & F	0	0	11,000	0	11,000	0	(100%)
10-06-56-25-6163	Replace Residence Windows	0	0	20,000	2,722	20,000	0	(100%)
10-06-56-25-6164	Replace Residence Flooring	0	0	7,500	0	7,500	0	(100%)
TOTAL Rehab & PM		0	0	110,000	61,886	97,664	726,897	560%
TOTAL Capital		0	0	110,000	61,886	97,664	726,897	560%
TOTAL Middle Fork		0	0	110,000	61,886	97,664	726,897	560%
Homer Lake								
EXPENSES								
Capital								

FUND: Capital Projects Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Homer Lake								
Capital								
Rehab & PM								
10-07-56-25-2205	HL Replace Playscape Pump	0	0	0	0	0	30,000	0%
10-07-56-25-6004	Walnut Hill Roof/Repairs	0	0	20,000	19,000	20,000	0	(100%)
10-07-56-25-6005	HL Rehab Observation Shelter	0	0	0	0	0	15,000	0%
10-07-56-25-6006	HL Rehab N Boat Ramp & Dock	0	0	0	0	0	0	0%
10-07-56-25-6170	Replace Decking & Seal Siding	0	0	13,500	15,608	15,310	0	(100%)
TOTAL Rehab & PM		0	0	33,500	34,608	35,310	45,000	34%
TOTAL Capital		0	0	33,500	34,608	35,310	45,000	34%
TOTAL Homer Lake		0	0	33,500	34,608	35,310	45,000	34%
Museum								
EXPENSES								
Capital								
Construction								
10-08-56-21-6180	Collections Center	0	327,744	115,000	123,238	123,239	0	(100%)
TOTAL Construction		0	327,744	115,000	123,238	123,239	0	(100%)
Rehab & PM								
10-08-56-25-2065	HVAC Relocate-Blacksmith Wing	0	10,462	10,000	0	0	10,000	0%
TOTAL Rehab & PM		0	10,462	10,000	0	0	10,000	0%
TOTAL Capital		0	338,206	125,000	123,238	123,239	10,000	(92%)
TOTAL Museum		0	338,206	125,000	123,238	123,239	10,000	(92%)
Environmental Education								
EXPENSES								
Capital								
Construction								
10-09-56-21-6190	Garage for HLIC Vehicle	0	0	10,000	9,973	9,973	0	(100%)
TOTAL Construction		0	0	10,000	9,973	9,973	0	(100%)
TOTAL Capital		0	0	10,000	9,973	9,973	0	(100%)
TOTAL Environmental Education		0	0	10,000	9,973	9,973	0	(100%)
Botanic Garden								
EXPENSES								

FUND: Capital Projects Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
Botanic Garden								
Capital								
New Construction								
10-10-56-21-6003	BG Replace All Gravel Walks	0	0	0	0	0	0	0%
TOTAL New Construction		0	0	0	0	0	0	0%
Infrastructure								
10-10-56-23-2206	BG Irrigation & IronFiltration	0	0	0	0	0	0	0%
TOTAL Infrastructure		0	0	0	0	0	0	0%
Rehab & PM								
10-10-56-25-2207	BG Replace Greenhouse and RR	0	0	0	0	0	0	0%
10-10-56-25-2208	BG EnablingGarden ShadesPlants	0	0	0	0	0	25,000	0%
10-10-56-25-6003	BG Upgrade Gravel Walks	0	0	0	0	0	25,000	0%
TOTAL Rehab & PM		0	0	0	0	0	50,000	0%
TOTAL Capital		0	0	0	0	0	50,000	0%
TOTAL Botanic Garden		0	0	0	0	0	50,000	0%
Planning								
EXPENSES								
Capital								
New Construction								
10-12-56-21-2209	HQ Bsmnt Offices Computer Room	0	0	0	0	0	10,000	0%
10-12-56-21-6010	HLIC Architect/Engineering	0	0	0	0	0	50,000	0%
10-12-56-21-6102	HQ Basement Offices	0	0	5,000	0	0	0	(100%)
10-12-56-21-6120	KRT Ogden	0	0	0	80,885	80,885	296,691	0%
10-12-56-21-6121	KRT Phase 1 Amenities	6,215	13,685	100,282	27,902	133,061	0	(100%)
10-12-56-21-6122	KRT Smith to High Cross	0	900	0	0	0	0	0%
10-12-56-21-6123	KRT Phase 2B Engineering	53,539	98,705	79,200	60,787	96,963	0	(100%)
10-12-56-21-6125	KRT Other	0	0	0	13,805	13,806	0	0%
TOTAL New Construction		59,754	113,290	184,482	183,379	324,715	356,691	93%
Rehab & PM								
10-12-56-25-0000	Grant Match Contingency	0	0	0	0	0	362,000	0%
10-12-56-25-2210	HQ Repl Heritage Hall Windows	0	0	0	0	0	6,000	0%
10-12-56-25-6001	HVFP Parking	0	0	15,000	2,496	16,525	0	(100%)

FUND: Capital Projects Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019--	--2020--	----- 2021 -----		--2022--	% INC (DEC)
		ACTUAL	ACTUAL	BUDGETED	11 MO. ACTUAL	PROJECTED	
Planning EXPENSES							
Capital Rehab & PM							
10-12-56-25-6002	Entrance Sign Replacement-LOW	0	0	6,000	0	6,000	0 (100%)
10-12-56-25-6007	HVAC Contingency	0	0	30,500	22,992	22,992	20,000 (34%)
TOTAL Rehab & PM		0	0	51,500	25,488	45,517	388,000 653%
TOTAL Capital		59,754	113,290	235,982	208,867	370,232	744,691 215%
TOTAL Planning		59,754	113,290	235,982	208,867	370,232	744,691 215%
Construction EXPENSES							
Capital Construction							
10-13-56-21-6006	HV Canoe & Kayak Access	0	0	0	0	0	55,000 0%
TOTAL Construction		0	0	0	0	0	55,000 0%
TOTAL Capital		0	0	0	0	0	55,000 0%
TOTAL Construction		0	0	0	0	0	55,000 0%
Natural Resources EXPENSES							
Capital Resource Management							
10-14-56-27-2071	Point Pleasant Restoration	0	74,373	0	0	0	0 0%
10-14-56-27-2101	MF Plant Willow Pond Shoreline	0	0	0	0	0	20,000 0%
10-14-56-27-2215	HL Salt Fork Mitigation	0	0	0	0	0	25,000 0%
10-14-56-27-6067	Integrated Pest Management	6,428	4,501	6,650	6,129	7,101	6,500 (2%)
10-14-56-27-6068	Native Plants, Seeds, & Trees	4,486	3,107	6,000	2,831	862	6,000 0%
10-14-56-27-6069	KRT Tree Removal	0	0	15,000	0	15,000	0 (100%)
10-14-56-27-6073	KRT Habitat Restoration	0	0	0	0	0	0 0%
10-14-56-27-6104	Native Planting - River Bend	0	0	0	0	4,130	0 0%
10-14-56-27-6142	Middle Fork Shoreline Planting	0	0	5,000	4,234	5,000	0 (100%)
10-14-56-27-6143	HV Invasives Removal	0	0	16,000	16,000	16,000	0 (100%)
TOTAL Resource Management		10,914	81,981	48,650	29,194	48,093	57,500 18%
TOTAL Capital		10,914	81,981	48,650	29,194	48,093	57,500 18%

FUND: Capital Projects Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
TOTAL Natural Resources		10,914	81,981	48,650	29,194	48,093	57,500	18%
Pro Shop								
EXPENSES								
Capital								
Rehab & PM								
10-15-56-25-2216	GC Upgrade Driving Range Turf	0	0	0	2,310	0	0	0%
10-15-56-25-6150	Bunker Renovation	0	33,543	35,000	34,304	34,304	35,000	0%
10-15-56-25-6151	Par 3 Shelter & New Tables	0	0	10,000	1,935	7,413	0	(100%)
10-15-56-25-6152	Irrigation Control Install	0	0	85,000	72,800	72,800	0	(100%)
TOTAL Rehab & PM		0	33,543	130,000	111,349	114,517	35,000	(73%)
TOTAL Capital		0	33,543	130,000	111,349	114,517	35,000	(73%)
TOTAL Pro Shop		0	33,543	130,000	111,349	114,517	35,000	(73%)
Golf Course								
EXPENSES								
Capital								
Repair & PM								
10-17-56-25-2211	GC Replace F9 Irrigation Heads	0	0	0	0	0	38,000	0%
10-17-56-25-2213	GC Cart Path Improvements	0	0	0	0	0	25,000	0%
10-17-56-25-6072	Par 3 Shelter	0	0	0	5,477	7,413	0	0%
10-17-56-25-6150	GC Front 9 Bunker Renovate	0	0	0	0	0	0	0%
TOTAL Repair & PM		0	0	0	5,477	7,413	63,000	0%
TOTAL Capital		0	0	0	5,477	7,413	63,000	0%
TOTAL Golf Course		0	0	0	5,477	7,413	63,000	0%
TOTAL FUND REVENUES & BEG. BALANCE		121,183	613,357	1,655,579	1,069,382	1,078,388	2,684,735	62%
TOTAL FUND EXPENSES		81,145	748,439	1,160,382	1,075,836	1,263,109	2,684,735	131%
FUND SURPLUS (DEFICIT)		40,038	(135,082)	495,197	(6,454)	(184,721)	0	(100%)

FUND: Land Acquisition Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
BEGINNING BALANCE							0	
General								
REVENUES								
Reserve Spend								
General								
11-00-40-00-0000	Reserve Contribution	0	0	0	0	0	28,490	0%
TOTAL General		0	0	0	0	0	28,490	0%
TOTAL Reserve Spend		0	0	0	0	0	28,490	0%
Grants								
State								
11-00-44-51-4400	OSLAD Grant	0	0	0	0	0	0	0%
11-00-44-51-4403	DNR Habitat - Salt Fork	0	0	0	0	0	0	0%
TOTAL State		0	0	0	0	0	0	0%
Private								
11-00-44-52-4450	Clean Energy Grant Salt Fork	0	508,786	670,000	0	0	637,525	(4%)
TOTAL Private		0	508,786	670,000	0	0	637,525	(4%)
TOTAL Grants		0	508,786	670,000	0	0	637,525	(4%)
Contributions								
Private								
11-00-48-52-4800	Gifts & Donations	0	0	0	0	0	0	0%
11-00-48-52-4899	Corporate Mitigation	0	0	0	0	0	172,161	0%
TOTAL Private		0	0	0	0	0	172,161	0%
Forest Preserve Friends Fndtn								
11-00-48-53-4401	Foundation Contributions	0	3,546	39,001	0	0	0	(100%)
TOTAL Forest Preserve Friends Fndtn		0	3,546	39,001	0	0	0	(100%)
TOTAL Contributions		0	3,546	39,001	0	0	172,161	341%
Miscellaneous Revenues								
General								
11-00-49-00-4200	Interest Income	4,442	1,883	250	45	195	25	(90%)
TOTAL General		4,442	1,883	250	45	195	25	(90%)

FUND: Land Acquisition Fund

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	--2019-- ACTUAL	--2020-- ACTUAL	----- BUDGETED	2021 11 MO. ACTUAL	----- PROJECTED	--2022-- REQUESTED BUDGET	% INC (DEC)
General								
Miscellaneous Revenues								
Other User Fees								
11-00-49-14-4670	Closing Fees from Seller	0	8,436	0	0	0	0	0%
11-00-49-14-4671	Legal Fees from Seller	0	600	0	0	0	0	0%
11-00-49-14-4690	Easements	1,400	0	0	0	0	0	0%
TOTAL Other User Fees		1,400	9,036	0	0	0	0	0%
Transfers								
11-00-49-99-9010	Corporate Transfer	0	0	0	0	0	136,009	0%
11-00-49-99-9020	Construction Transfer	0	0	0	0	0	0	0%
TOTAL Transfers		0	0	0	0	0	136,009	0%
TOTAL Miscellaneous Revenues		5,842	10,919	250	45	195	136,034	313%
TOTAL REVENUES: General		5,842	523,251	709,251	45	195	974,210	37%
EXPENSES								
Other Services								
General								
11-00-53-00-5201	Contractual/Professional	2,000	4,915	7,500	16,100	28,200	20,000	166%
11-00-53-00-5205	Permits and Fees	0	639	750	0	0	0	(100%)
TOTAL General		2,000	5,554	8,250	16,100	28,200	20,000	142%
TOTAL Other Services		2,000	5,554	8,250	16,100	28,200	20,000	142%
Capital								
General								
11-00-56-00-6000	Land Acquisition	0	0	854,000	0	0	953,210	11%
TOTAL General		0	0	854,000	0	0	953,210	11%
TOTAL Capital		0	0	854,000	0	0	953,210	11%
Miscellaneous Expenses								
General								
11-00-59-00-5950	Miscellaneous Expenses	412	6,946	1,000	5,440	10,864	1,000	0%
TOTAL General		412	6,946	1,000	5,440	10,864	1,000	0%
TOTAL Miscellaneous Expenses		412	6,946	1,000	5,440	10,864	1,000	0%
TOTAL General		2,412	12,500	863,250	21,540	39,064	974,210	12%
TOTAL FUND REVENUES & BEG. BALANCE		5,842	523,251	709,251	45	195	974,210	37%
TOTAL FUND EXPENSES		2,412	12,500	863,250	21,540	39,064	974,210	12%
FUND SURPLUS (DEFICIT)		3,430	510,751	(153,999)	(21,495)	(38,869)	0	(100%)

APPENDIX D - CCFPD Five Year Capital Project Planning

2022 Capital Projects

Site	Description	Category	Cost Est
CN	Heron View Canoe & Kayak Access	New/Access	\$ 55,000
GC	Front 9 Irrigation Head Replacement	Deferred	\$ 38,000
GC	Cart Path Improvements/Expansion	Deferred	\$ 25,000
GC	Front 9 Bunker Renovation	Deferred	\$ 35,000
GC	Driving Range Turf Improvements	Deferred	\$ 9,200
HL	Natural Playscape Pump Replacement	Deferred	\$ 30,000
HL	Observation Deck Shelter Replacement	Deferred/New	\$ 15,000
KRT	Phase 2C Ogden Construction	New	\$ 1,228,320
LOW	Replace Garden Remaining Gravel Walks	Safety/ADA	\$ 25,000
LOW	Enabling Garden Shade Sails and Planters	Accessibility	\$ 25,000
LOW	Replace Covered Bridge Roof	Preventive	\$ 110,000
LOW	Roads Sealcoating	Preventive	\$ 250,000
LOW	Replace Fishermans Shelter	Deferred	\$ 5,000
LOW	Replace West Maintenance Building Roof	Deferred	\$ 15,000
LOW	Replace West Entrance Gate Columns	Deferred	\$ 5,000
LOW	Accessible Parking at P1/P2	ADA	\$ 5,000
LOW	River Bend Sidewalk Repairs	ADA	\$ 10,000
LOW	Sangamon Residence 2nd Story Windows	Deferred	\$ 11,000
MF	Material Bays	Operational Efficiency	\$ 7,500
MF	Replace Campground Water Fountains	Deferred	\$ 40,000
MF	Storm Shelter	Deferred	\$ 8,000
MF	Renovate Activity Center Kitchen	Deferred/ADA	\$ 8,000
MF	Complete Willow Pond Renovation Project	Deferred	\$ 671,382
NR	Willow Pond Shoreline Planting	Restoration	\$ 20,000
NR	Buffalo Traced Native Seed (ICECF)	Restoration	\$ 10,000
NR	Integrated Pest Management	Restoration	\$ 6,500
NR	Native Plants, Trees, Seeds	Restoration	\$ 6,000
NR	Hazard Tree Removal	Safety	\$ 35,000
PN	HLIC Nature Center Architecture & Engineering	New	\$ 50,000
PN	Sign Replacement	Preventive / New	\$ 10,000
PN	HQ Basement Offices/Computer Room	New	\$ 10,000
PN	Replace Heritage Hall Windows	Efficiency	\$ 6,000

2022 Project Total = \$ 2,784,902

APPENDIX D - CCFPD Five Year Capital Project Planning

2022 Potential Capital Grant Projects

Site	Description	Category	Cost Est
MF	Dark Sky Parking, Trail, and Viewing	ADA/New	\$ 588,000
HL	North Boat Ramp Refurbishment and Dock	Deferred/ADA	\$ 200,000
LOW	LOW Dam Spillway Repairs	Deferred	\$ 145,000
LOW	Storywalk Trail Surface	New/ADA	\$ 25,000
			\$ 958,000

APPENDIX D - CCFPD Five Year Capital Project Planning

2023 Capital Projects

Site	Description	Category	Cost Est
BG	Replace Irrigation Line	Deferred	\$ 15,000
BG	Irrigation System Repair	Deferred	\$ 15,000
BG	Endowment Project TBD	TBD	TBD
District	Foundation Project TBD	TBD	TBD
District	Grant Projects TBD	TBD	TBD
GC	Back 9 Irrigation Head Replacement	Deferred	\$ 38,000
HL	Salt Fork Center Improvements - Sound & Light	Deferred	\$ 10,000
HL	Remove SFC Retaining Wall, Naturalize Lake Edge with Boulders & Rip Rap	Deferred, Operational Efficiency	\$ 35,000
HL	HLIC Architecture & Engineering Design	New	\$ 50,000
KRT	Trail Surface Improvements	Deferred/Preventive	\$ 25,000
LOW	Bike Path Maintenance	Deferred	\$ 90,000
LOW	Izaak Walton Cabin Floors	Deferred	\$ 10,000
LOW	Insulate Ceiling at Elks Lake Pavilion	Sustainability	\$ 10,000
LOW	Replace Floors at Elks Lake Pavilion	Deferred	\$ 25,000
LOW	Sealcoat Roads at Location TBD	Deferred	\$ 275,000
LOW	Buffalo Trace Crowley Rd Parking Lot Expansion and New Toilets	New	\$ 52,000
LOW	Storm Shelter	Safety	\$ 10,000
LOW	Install Stream Barbs Near Covered Bridge	Safety/Deferred	\$ 50,000
LOW	River Bend Canoe & Kayak Access	New/Access	\$ 55,000
LOW	Replace Roof LOW Pavilion Roof	Deferred	\$ 72,000
MF	Replace Shower House Floors	Deferred	\$ 25,000
MF	Replace Shower House Ceiling	Deferred	TBD
MU&ED	Museum Collections Floors	Deferred	TBD
MU&ED	Replace Museum Siding (1/2)	Deferred	\$ 12,000
NR	Lake and Pond Maintenance	Deferred	\$ 50,000
NR	Integrated Pest Management	Restoration	\$ 6,500
NR	NR Projects TBD	Restoration	\$ 40,000
NR	Hazard Tree Removal	Safety	\$ 20,000
PN	HVAC Replacements	Deferred	\$ 25,000
PN	Land Acquisition Fund	New	\$ 25,000
PN	Sign Replacement	Preventive / New	\$ 10,000

2023 Project Total = \$ 1,035,500

APPENDIX D - CCFPD Five Year Capital Project Planning

2024 Capital Projects

Site	Description	Category	Cost Est
BG	Replace Gazebo Roof	Deferred	\$ 7,000
BG	Replace Pump House at Rayburn Purnell	Deferred	\$ 65,000
BG	Endowment Project TBD	TBD	TBD
District	Foundation Project TBD	TBD	TBD
District	Grant Projects TBD	TBD	TBD
GC	Par 3 Irrigation Head Replacement	Deferred	\$ 25,000
GC	Maintenance Shed Replacement	Deferred	\$ 325,000
HL	Replace Residence Roof	Preventive	\$ 46,000
HL	Nature Center Construction	New	TBD
HL	Salt Fork Access Improvements	New	TBD
KRT	Trail Surface Improvements	Deferred/Preventive	\$ 25,000
KRT	Phase 3 Construction St. Joseph - Ogden	New	\$ 3,000,000
LOW	Insulate Ceiling at LOW Pavilion	Sustainability	\$ 10,000
LOW	Replace light fixtures throughout park	Safety, Deferred	\$ 15,000
LOW	Water Line Replacement TBD	Deferred	\$ 20,000
LOW	Replace Playground	Safety, Deferred	\$ 800,000
LOW	Sangamon Canoe & Kayak Access	New/Access	\$ 55,000
MF	Replace Ampitheater	Deferred	\$ 20,000
MF	Sealcoat Roads at Location TBD	Preventive	\$ 55,000
MU&ED	Replace Museum Siding (2/2)	Deferred	\$ 12,000
NR	Integrated Pest Management	Restoration	\$ 6,500
NR	Hazard Tree Removal	Safety	\$ 20,000
NR	NR Projects TBD	Restoration	\$ 40,000
NR	Lake and Pond Maintenance	Deferred	\$ 50,000
PN	Land Acquisition Fund	New	\$ 50,000
PN	Sign Replacement	Preventive / New	\$ 10,000
PN	HVAC Replacements	Deferred	\$ 25,000
PN	Replace HQ Carpet	Deferred	\$ 17,250

2024 Project Total = \$ 4,678,750

APPENDIX D - CCFPD Five Year Capital Project Planning

2025 Capital Projects

Site	Description	Category	Cost Est
BG	Endowment Project TBD	TBD	TBD
District	Foundation Project TBD	TBD	TBD
District	Grant Projects TBD	TBD	TBD
GC	Irrigation Water Line Replacement	Deferred	TBD
HL	Canoe & Kayak Access	New/Access	\$ 55,000
HL	Sealcoat Roads at Location TBD	Preventive	\$ 40,000
HL	Dam and Shoreline Improvements	Deferred	\$ 15,000
HL	Nature Center Construction	New	TBD
KRT	Trail Surface Improvements	Deferred/Preventive	\$ 25,000
LOW	Bike Path Maintenance	Deferred	\$ 90,000
LOW	Water Line Replacement TBD	Deferred	\$ 20,000
LOW	Maintenance Shed Replacement	Deferred	\$ 375,000
LOW	Repair Sunset Lake Drainage System	Deferred	TBD
LOW	Riverview Retreat Center Upgrades	New	TBD
NR	Lake and Pond Maintenance	Deferred	\$ 50,000
NR	Integrated Pest Management	Restoration	\$ 6,500
NR	NR Projects TBD	Restoration	\$ 40,000
NR	Hazard Tree Removal	Preventive / Safety	\$ 25,000
PN	HVAC Replacements	Preventive	\$ 25,000
PN	Land Acquisition Fund	New	\$ 50,000
PN	Sign Replacement	Preventive	\$ 10,000
PN	Egress Door, Hardware Replace. (GC, HQ)	Code, Safety, Access	\$ 10,000
2025 Project Total =			\$ 836,500

APPENDIX D - CCFPD Five Year Capital Project Planning

2026 Capital Projects

Site	Description	Category	Cost Est
BG	Endowment Project TBD	TBD	TBD
CN	Riverview Upgrades	New	TBD
District	Foundation Project TBD	TBD	TBD
District	Grant Projects TBD	TBD	TBD
GC	Cart Path Improvements/Expansion	Deferred	\$ 25,000
HL	Canoe & Kayak Access	New/Access	\$ 55,000
KRT	Trail Surface Improvements	Deferred/Preventive	\$ 25,000
LOW	Bike Path Maintenance	Deferred	\$ 90,000
LOW	River Bend Sunset Lake Drainage System	Deferred	TBD
MF	Replace Campground Playground	Deferred	\$ 100,000
NR	Lake and Pond Maintenance	Deferred	\$ 50,000
NR	Integrated Pest Management	Restoration	\$ 6,500
NR	NR Projects TBD	Restoration	\$ 40,000
NR	Hazard Tree Removal	Preventive / Safety	\$ 25,000
PN	HVAC Replacements	Preventive	\$ 25,000
PN	Land Acquisition Fund	New	\$ 50,000
PN	Sign Replacement	Preventive	\$ 10,000
PN	Egress Door, Hardware Replace. (GC, HQ)	Code, Safety, Access	\$ 10,000
TBD	Sealcoat Roads at Location TBD	Preventive	\$ 40,000
2026 Project Total =			\$ 551,500

APPENDIX E - Champaign County Forest Preserve District - 2022 Pay Scale

Grade	Job Title	Department	Annual (Based on 1.0 FTE)			Hourly Rate		
			Min	Mid	Max	Min	Mid	Max
Directors and Senior Managers								
10	Deputy Director for Planning and Development	Planning	\$71,875	\$86,250	\$100,625	\$34.56	\$41.47	\$48.38
9	Construction Manager	Construction	\$62,500	\$75,000	\$87,500	\$30.05	\$36.06	\$42.07
9	Director of Business & Finance	Administration	\$62,500	\$75,000	\$87,500	\$30.05	\$36.06	\$42.07
9	Director of Museum & Education	Museum & Education	\$62,500	\$75,000	\$87,500	\$30.05	\$36.06	\$42.07
9	Director of Natural Resources	Natural Resources	\$62,500	\$75,000	\$87,500	\$30.05	\$36.06	\$42.07
9	Golf Course General Manager	Pro Shop	\$62,500	\$75,000	\$87,500	\$30.05	\$36.06	\$42.07
9	Site Superintendent	HL, LW, MF	\$62,500	\$75,000	\$87,500	\$30.05	\$36.06	\$42.07
Supervisors and Advanced Technical								
8	Assistant Director of Business & Finance	Administration	\$54,050	\$66,165	\$78,281	\$25.99	\$31.81	\$37.63
8	Assistant Director of Museum & Education	Museum & Education	\$54,050	\$66,165	\$78,281	\$25.99	\$31.81	\$37.63
8	Curator	Museum & Education	\$54,050	\$66,165	\$78,281	\$25.99	\$31.81	\$37.63
8	District Planner	Planning	\$54,050	\$66,165	\$78,281	\$25.99	\$31.81	\$37.63
8	HR Manager	Administration	\$54,050	\$66,165	\$78,281	\$25.99	\$31.81	\$37.63
8	Marketing Manager	Public Relations	\$54,050	\$66,165	\$78,281	\$25.99	\$31.81	\$37.63
7	Assistant Site Superintendent	HL, LW, MF	\$47,000	\$57,535	\$68,070	\$22.60	\$27.66	\$32.73
7	Education Program Specialist II	Museum & Education	\$47,000	\$57,535	\$68,070	\$22.60	\$27.66	\$32.73
7	Golf Course Superintendent	Golf	\$47,000	\$57,535	\$68,070	\$22.60	\$27.66	\$32.73
7	Grants and Development Officer	Administration	\$47,000	\$57,535	\$68,070	\$22.60	\$27.66	\$32.73
7	Head Golf Professional	Pro Shop	\$47,000	\$57,535	\$68,070	\$22.60	\$27.66	\$32.73
7	Natural Resources Specialist	Natural Resources	\$47,000	\$57,535	\$68,070	\$22.60	\$27.66	\$32.73
7	Public Program/Visitor Services Coordinator	Museum & Education	\$47,000	\$57,535	\$68,070	\$22.60	\$27.66	\$32.73
Administrative and Technical								
6	Assistant Golf Course Superintendent	Golf	\$36,750	\$44,987	\$53,225	\$17.67	\$21.63	\$25.59
6	Construction Worker II	Construction	\$36,750	\$44,987	\$53,225	\$17.67	\$21.63	\$25.59
6	HR Assistant/Risk Management Coordinator	Administration	\$36,750	\$44,987	\$53,225	\$17.67	\$21.63	\$25.59
6	Maintenance Worker III	HL, LW, MF	\$36,750	\$44,987	\$53,225	\$17.67	\$21.63	\$25.59
6	Natural Resources Technician	Natural Resources	\$36,750	\$44,987	\$53,225	\$17.67	\$21.63	\$25.59
5	Assistant Golf Course Professional	Golf	\$35,000	\$42,845	\$50,690	\$16.83	\$20.60	\$24.37
5	Construction Worker I	Construction	\$35,000	\$42,845	\$50,690	\$16.83	\$20.60	\$24.37
5	Education Program Specialist I	Museum & Education	\$35,000	\$42,845	\$50,690	\$16.83	\$20.60	\$24.37
5	Equipment Technician	Golf	\$35,000	\$42,845	\$50,690	\$16.83	\$20.60	\$24.37
5	Landscape/Garden Worker II	Botanical Gardens	\$35,000	\$42,845	\$50,690	\$16.83	\$20.60	\$24.37
5	Maintenance Worker II	HL, LW, MF	\$35,000	\$42,845	\$50,690	\$16.83	\$20.60	\$24.37
5	Public Program Specialist	Museum & Education	\$35,000	\$42,845	\$50,690	\$16.83	\$20.60	\$24.37
5	Registrar	Museum & Education	\$35,000	\$42,845	\$50,690	\$16.83	\$20.60	\$24.37
5	Volunteer Coordinator	Volunteers	\$35,000	\$42,845	\$50,690	\$16.83	\$20.60	\$24.37
Administrative and Seasonal/Part Time								
4	Administrative Assistant	Public Relations	\$28,894	\$35,371	\$41,848	\$13.89	\$17.01	\$20.12
4	Garden Program Specialist	Museum & Education	\$28,894	\$35,371	\$41,848	\$13.89	\$17.01	\$20.12
4	Interpretive Naturalist	Museum & Education	\$28,894	\$35,371	\$41,848	\$13.89	\$17.01	\$20.12
4	Fundraising & Accounts Payable Assistant	Administration	\$28,894	\$35,371	\$41,848	\$13.89	\$17.01	\$20.12
3	Campground Naturalist	Museum & Education	\$27,518	\$33,687	\$39,855	\$13.23	\$16.20	\$19.16
3	Customer Service Retail Associate	Museum & Education	\$27,518	\$33,687	\$39,855	\$13.23	\$16.20	\$19.16
3	IT Technician	Administration	\$27,518	\$33,687	\$39,855	\$13.23	\$16.20	\$19.16
3	Marketing Specialist	Public Relations	\$27,518	\$33,687	\$39,855	\$13.23	\$16.20	\$19.16
3	Planning Assistant	Planning Technician	\$27,518	\$33,687	\$39,855	\$13.23	\$16.20	\$19.16
2	Campground Host - Clerical	Middle Fork	\$26,208	\$32,082	\$37,957	\$12.60	\$15.42	\$18.25
2	Campground Host - Maintenance	Middle Fork	\$26,208	\$32,082	\$37,957	\$12.60	\$15.42	\$18.25
2	Custodian	Museum & Education	\$26,208	\$32,082	\$37,957	\$12.60	\$15.42	\$18.25
2	Interpretive Center Assistant	Museum & Education	\$26,208	\$32,082	\$37,957	\$12.60	\$15.42	\$18.25
2	Landscape/Garden Maintenance Worker I	Botanical Gardens	\$26,208	\$32,082	\$37,957	\$12.60	\$15.42	\$18.25
2	Maintenance Worker I	HL, LW, MF	\$26,208	\$32,082	\$37,957	\$12.60	\$15.42	\$18.25
2	Seasonal Construction Worker	Construction	\$26,208	\$32,082	\$37,957	\$12.60	\$15.42	\$18.25
1	Boat Rental Attendant	LOW	\$24,960	\$30,555	\$36,150	\$12.00	\$14.69	\$17.38
1	Day Camp Educator	Museum & Education	\$24,960	\$30,555	\$36,150	\$12.00	\$14.69	\$17.38
1	Golf Starter/Ranger	Pro Shop	\$24,960	\$30,555	\$36,150	\$12.00	\$14.69	\$17.38
1	Intern		\$24,960	\$30,555	\$36,150	\$12.00	\$14.69	\$17.38
1	Natural Resources Seasonal	Natural Resources	\$24,960	\$30,555	\$36,150	\$12.00	\$14.69	\$17.38
1	Pro Shop Cashier	Pro Shop	\$24,960	\$30,555	\$36,150	\$12.00	\$14.69	\$17.38
1	Seasonal Naturalist	Museum & Education	\$24,960	\$30,555	\$36,150	\$12.00	\$14.69	\$17.38
1	Snack Bar/Cart Attendant	Pro Shop	\$24,960	\$30,555	\$36,150	\$12.00	\$14.69	\$17.38

APPENDIX F - Full-Time Equivalent Employees 2016-2022

Administration							
<i>Current Positions</i>							
Position Title	<i>Budgeted</i>						
	2016	2017	2018	2019	2020	2021	2022
Executive Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Director of Business & Finance	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Assistant Director of Business & Finance	0.00	0.00	0.00	0.00	0.00	1.00	1.00
HR Manager	1.00	1.00	1.00	0.94	1.00	1.00	1.00
HR Asst/Risk Management Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Grants & Development Officer	0.00	0.00	0.00	0.00	0.00	1.00	1.00
Fundraising & Finance Assistant	0.00	0.00	0.00	0.00	0.00	0.00	1.00
DEI Fellow - Conservation Leadership Fellow	0.00	0.00	0.00	0.00	0.00	0.00	1.00
IT Technician	0.00	0.00	0.00	0.00	0.00	0.00	0.48
<i>Historical Positions</i>							
Financial Assistant	0.48	0.48	0.48	0.48	0.63	0.00	0.00
Executive Deputy Director	1.00	1.00	1.00	0.00	0.00	0.00	0.00
Grants Coordinator	0.00	0.00	0.00	0.48	0.52	0.00	0.00
Accounts Payable Clerk	0.60	0.60	0.60	0.49	0.48	0.48	0.00
Administrative Assistant - Donor Development	0.00	0.48	0.48	0.48	0.50	0.48	0.00
Totals	7.55	8.03	8.03	6.82	7.27	6.95	8.48

Botanical Gardens							
<i>Current Positions</i>							
Position Title	2016	2017	2018	2019	2020	2021	2022
Assistant Site Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Landscape/Garden Worker II/III	0.00	0.00	0.00	0.00	0.00	0.85	2.00
Seasonal Landscape/Garden Workers	2.10	1.59	1.90	1.90	1.90	1.90	1.90
Totals	3.10	2.59	2.90	2.90	2.90	3.75	4.90

Construction							
<i>Current Positions</i>							
Position Title	2016	2017	2018	2019	2020	2021	2022
Construction Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Construction Worker II	1.85	2.00	2.00	1.81	2.00	2.00	2.00
Construction Worker I	0.00	0.00	0.00	1.00	1.00	1.00	1.00
<i>Historical Positions</i>							
Seasonal Construction Workers	0.48	0.00	0.48	0.00	0.00	0.00	0.00
Totals	3.32	3.00	3.48	3.81	4.00	4.00	4.00

Golf Course							
<i>Current Positions</i>							
Position Title	2016	2017	2018	2019	2020	2021	2022
Golf Course Superintendent	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Assistant Golf Course Superintendent	2.00	2.00	2.00	1.00	1.00	1.00	1.00
Equipment Technician	0.00	0.00	0.00	0.80	0.78	0.78	1.00
Seasonal Golf Course Maintenance Workers	2.48	2.87	2.08	1.51	2.53	2.53	2.79
<i>Historical Positions</i>							
Director of Golf	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Totals	5.48	5.87	5.08	4.31	5.31	5.31	5.79

HLIC*Current Positions*

Position Title	2016	2017	2018	2019	2020	2021	2022
Assistant Director of Museum & Education	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Education Program Specialist II	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Public Program Specialist	0.75	1.75	0.75	0.81	1.00	1.00	1.00
Interpretive Naturalist	0.62	0.62	0.62	0.62	0.64	0.62	0.62
Seasonal HLIC Positions	0.69	0.83	0.69	0.84	0.81	0.81	1.09
Totals	4.06	5.20	4.07	4.27	4.45	4.43	4.71

Homer Lake*Current Positions*

Position Title	2016	2017	2018	2019	2020	2021	2022
HL Site Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00
HL Asst. Site Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	1.00	1.10	0.48	0.48	0.73	1.31	1.46
Seasonal Maintenance Workers	0.72	0.39	1.24	1.20	1.30	1.33	1.07
<i>Historical Positions</i>							
Maintenance Worker I	0.48	0.00	0.00	0.00	0.00	0.00	0.00
Totals	3.72	3.49	3.72	3.67	4.03	4.63	4.52

Lake of the Woods*Current Positions*

Position Title	2016	2017	2018	2019	2020	2021	2022
LW Site Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00
LW Asst. Site Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker II	3.80	3.80	3.80	3.80	4.79	4.80	3.80
Maintenance Worker I	1.41	1.23	0.71	0.95	1.38	0.96	0.48
Seasonal Workers	0.55	0.68	0.57	1.16	0.63	1.19	1.56
Totals	7.76	7.70	7.08	7.92	8.80	8.95	7.84

Middle Fork*Current Positions*

Position Title	2016	2017	2018	2019	2020	2021	2022
MF Site Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00
MF Asst. Site Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Maintenance Worker I/II/III	1.00	1.00	1.00	1.81	2.00	2.00	2.00
Activity Coordinator	0.00	0.00	0.00	0.00	0.00	0.00	0.17
MF Seasonal Positions	0.87	1.30	1.58	1.58	1.49	1.78	1.50
Totals	3.87	4.30	4.58	5.39	5.49	5.78	5.67

Museum*Current Positions*

Position Title	2016	2017	2018	2019	2020	2021	2022
Director of Museum & Education	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Curator	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Registrar	0.46	0.46	0.46	0.46	0.46	0.48	0.67
Public Programs & Visitor Services Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Education Program Specialist II	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Education Program Specialist I	0.28	0.28	0.28	0.28	0.28	0.25	0.36
Garden Program Specialist	0.39	0.41	0.24	0.36	0.36	0.32	0.32
Custodian	0.38	0.38	0.38	0.38	0.38	0.38	0.38
Customer Service Retail Associate	1.32	1.32	1.32	1.32	1.32	1.30	1.75
Museum Intern	0.00	0.19	0.19	0.19	0.19	0.28	0.23
Seasonal Positions	0.37	0.15	0.15	0.14	0.14	0.15	0.15
Totals	7.19	7.20	7.02	7.13	7.13	7.16	7.86

Natural Resources

<i>Current Positions</i>							
Position Title	2016	2017	2018	2019	2020	2021	2022
Director of Natural Resources	1.00	1.00	1.00	1.00	1.00	1.00	1.00
NR Specialist	0.00	1.00	1.00	1.00	1.00	1.00	1.00
NR Technician	3.00	2.00	2.00	2.81	3.00	3.00	3.00
Seasonal NR Technician	0.59	0.38	0.66	0.37	0.38	0.46	0.46
Totals	4.59	4.38	4.66	5.18	5.38	5.46	5.46

Planning

<i>Current Positions</i>							
Position Title	2016	2017	2018	2019	2020	2021	2022
Deputy Director for Planning & Development	0.00	0.00	0.00	0.00	1.00	1.00	1.00
Planning & Projects Coordinator	0.00	0.00	0.00	0.00	0.96	1.00	1.00
Planning Assistant	0.00	0.00	0.00	0.19	0.20	0.00	1.00
<i>Historical Positions</i>							
Planning Director/Director of PN & Ops	1.00	1.00	1.00	1.00	0.00	0.00	0.00
Special Projects Coordinator	1.00	1.00	1.00	1.00	0.18	0.00	0.00
Totals	2.00	2.00	2.00	2.19	2.34	2.00	3.00

Public Relations

<i>Current Positions</i>							
Position Title	2016	2017	2018	2019	2020	2021	2022
Marketing Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00
Marketing Specialist	0.48	0.48	0.00	0.00	0.00	0.00	1.00
Totals	2.48	2.48	2.00	2.00	2.00	2.00	3.00

Pro Shop

<i>Current Positions</i>							
Position Title	2016	2017	2018	2019	2020	2021	2022
Golf Manager	0.00	1.00	1.00	1.00	1.00	1.00	1.00
Golf Professional	0.00	1.00	0.00	0.00	1.00	1.00	1.00
Assistant Golf Professional	0.90	1.67	1.63	1.83	0.88	0.85	0.87
Seasonal Positions	2.39	3.19	2.35	1.71	2.26	3.14	3.10
Snack Bar & Beverage Cart (seasonal)	1.33	1.33	1.05	1.19	0.97	0.67	1.00
<i>Historical Positions</i>							
Pro Shop Attendant	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Pro Shop Manager/Head Golf Professional	1.00	0.00	0.00	0.00	0.00	0.00	0.00
Assistant Manager/Outing Coordinator	1.00	1.00	0.00	0.00	0.00	0.00	0.00
Totals	6.63	9.19	6.03	5.73	6.10	6.66	6.97

Volunteers

<i>Current Positions</i>							
Position Title	2016	2017	2018	2019	2020	2021	2022
Volunteer Coordinator	0.48	0.48	0.45	0.45	0.52	0.48	0.63
Totals	0.48	0.48	0.45	0.45	0.52	0.48	0.63

All Positions	<i>Budgeted</i>						
Total FTE	62.24	65.92	61.10	61.77	65.73	67.57	72.82